



Estimates of National Expenditure

2016

National Treasury

Republic of South Africa

24 February 2016



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The 2016 Estimates of National Expenditure e-publications are compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za.

Compared to the abridged version of the 2016 ENE, the 2016 ENE e-publications contain more comprehensive coverage of goods and services, transfers and subsidies, and programme specific personnel expenditure. Budget information is also provided for the public entities that are not shown in detail in the abridged publication. The abridged version of the ENE contains one additional table at the end of a chapter that shows expenditure on infrastructure, whereas the vote ENE e-publications' additional tables also contain information on conditional grants to provinces and municipalities, public private partnerships and donor funding. Expenditure information at the level of service delivery is also included, where appropriate.

Foreword

The 2016 Budget is tabled at a time when both global and domestic economic conditions continue to be difficult. Government is unwavering in its commitment to stay the course of sound fiscal management in the face of this challenging environment. The approach of using the expenditure ceiling as a fiscal anchor, which was adopted in 2012, serves us well. To achieve the fiscal adjustment necessary, the expenditure level has been reduced and further revenue enhancement measures are introduced in the 2016 MTEF period.

Over the 2016 MTEF period expenditure is R3.73 trillion and will grow at an average annual rate of 7.5 per cent. Spending growth is slower than prior to 2008, but it still remains above the projected inflation rate. During consultations in the budget preparation process trade-offs in financing different policy objectives were carefully examined and culminated in recommendations on how institutional policies, practices and organisational arrangements would be adjusted in line with the national development plan and the 2014-2019 medium term strategic framework on the one hand, and in a manner consistent with fiscal consolidation, on the other hand.

For the 2016 MTEF period, budget amendments were effected through the reprioritisation of existing funding within the lowered expenditure ceiling, with movements away from areas of lower priority to key priorities. Labour-intensive departments received substantial funding for compensation of employees, owing to spending pressures related to the 2015 public sector wage agreement. In the case of departments which historically underspend on their wage bill, the budgets for compensation of employees have been reduced accordingly. A ceiling is put on compensation of employees budgets of national departments through the 2016 Appropriation Act. Resources cannot be diverted from frontline services for the wage bill.

Further reductions have been effected on goods and services budgets. In some cases departments have been asked to provide evidence of service delivery performance before funding can be appropriated to programmes under their specific votes. These provisional allocations, pending programme viability and verifiable record of good performance, total R17.8 billion in 2018/19. Given these measures, government service delivery will not be negatively affected even as spending growth is curtailed.

The financial information and key performance indicators in the institutional budget plans set out in the Estimates of National Expenditure, provide Parliament and the public with the information to hold government accountable against its 14 outcomes, set out in its medium term strategic framework.

The budget process is ably directed by the Ministers' Committee on the Budget, supported by a devoted Medium Term Expenditure Committee of Directors-General in central government departments. As the National Treasury team we are eternally grateful for their guidance and hard work. We are also indebted to the Budget Council, the Budget Forum and our national and provincial counterparts for making what is otherwise an impossible task, seem easier. The presentation of this budget is the product of all their collective efforts.

Lungisa Fuzile

Director-General: National Treasury

Introduction

The Estimates of National Expenditure publications

The Estimates of National Expenditure (ENE) publications provide comprehensive information on how institutions have spent their budgets in previous years, and how institutions plan to spend the resources allocated to them over the upcoming three-year medium term expenditure framework (MTEF) period. Key performance indicators are included for each national government vote and entity reporting to the same executive authority, showing what institutions aim to achieve by spending their budget allocations in a particular manner. This information is based on government's 2014-2019 medium term strategic framework (MTSF), particularly as it is expressed in institutional strategic and annual performance plans, and in annual reports. Coupled with financial information, performance information provides Parliament and the public with the necessary facts to hold government accountable against the 14 outcomes set out in the 2014-2019 medium term strategic framework.

Each chapter in the abridged 2016 ENE publication relates to a specific budget vote. A separate, more detailed, e-publication is also available for each vote. These e-publications provide more detailed information than the relevant chapter in the abridged ENE, including on goods and services, transfers and subsidies, as well as on programme specific personnel expenditure. Budget information is also provided for the public entities that are not shown in detail in the abridged publication. Each chapter in the abridged ENE publication has a summary table showing expenditure on infrastructure, whereas the vote ENE e-publications' additional tables also contain summaries of expenditure on conditional grants to provinces and municipalities, departmental public private partnerships and information on donor funding. In some e-publications more detailed information at the level of site service delivery is also included

In addition, a separate 2016 ENE Overview e-publication is also available summarising the ENE information across votes. The 2016 ENE Overview contains a narrative explanation and summary tables; a description of the budgeting approach; and it also has a write-up on how to interpret the information that is contained in each section of the publications.

Human Settlements

National Treasury Republic of South Africa



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Vote 38

Human Settlements

Budget summary

| | | | 2016/17 | | | 2017/18 | 2018/19 |
|-----------------------------|----------|------------------|----------------------------|--------------------------------|----------------------------------|----------|----------|
| R million | Total | Current payments | Transfers and subsidies | Payments for capital assets | Payments for financial assets | | Total |
| MTEF allocation | | | | • | | | |
| Administration | 442.3 | 438.9 | 0.0 | 3.3 | - | 469.9 | 467.3 |
| Human Settlements Policy, | 83.1 | 81.0 | 1.2 | 0.9 | - | 88.3 | 87.0 |
| Strategy and Planning | | | | | | | |
| Human Settlements Delivery | 224.6 | 214.2 | 9.4 | 1.0 | - | 208.3 | 199.9 |
| Support | | | | | | | |
| Housing Development Finance | 29 940.9 | 24.9 | 29 815.9 | 0.2 | 100.0 | 33 799.8 | 35 865.8 |
| Total expenditure | 30 690.9 | 758.9 | 29 826.5 | 5.5 | 100.0 | 34 566.3 | 36 620.0 |
| estimates | | | | | | | |

Executive authority Minister of Human Settlements
Accounting officer Director General of Human Settlements
Website address www.dhs.gov.za

Vote purpose

Facilitate the creation of sustainable human settlements and the improvement to household quality of life.

Mandate

The Department of Human Settlements derives its core mandate and responsibilities from section 3 of the Housing Act (1997), which allows the department, in collaboration with provinces and municipalities, to establish and facilitate a sustainable national housing development process. The department does this by: determining national policy and national norms and standards for housing and human settlements development; setting broad national housing delivery goals, and monitoring the financial and non-financial performance of provinces and municipalities against these goals; building the capacity of provinces and municipalities; and promoting consultation with all stakeholders in the housing delivery chain, including civil society and the private sector.

Selected performance indicators

Table 38.1 Performance indicators by programme and related outcome

| Indicator | Programme | Outcome | | Past | | Current | Projections | | | |
|--|---|--|---------|---------|---------|---------|-------------|---------|---------|--|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | |
| Number of municipalities assessed for accreditation per year | Human Settlements Policy, Strategy and Planning | | 1 | 1 | 0 | 6 | 7 | 10 | 11 | |
| Number of municipalities provided with technical assistance for informal settlement upgrading per year | Human Settlements Delivery Support | Outcome 8: Sustainable human settlements and | 20 | 20 | 62 | 53 | 53 | 53 | 53 | |
| Number of informal settlements assessed per year | Human Settlements Delivery Support | improved quality of household life | _1 | 148 | 336 | 400 | 473 | 485 | 506 | |
| Number of additional People's Housing Process subsidies allocated to approved beneficiaries per year | Human Settlements Delivery Support | - Household life | _2 | _2 | 4 802 | 6 500 | 7 000 | 7 500 | 8 000 | |
| Number of subsidy housing units provided per year | Housing Development Finance | | 115 079 | 105 936 | 94 566 | 103 983 | 108 017 | 117 105 | 139 329 | |

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities and expenditure information at the level of service delivery, where appropriate.

Table 38.1 Performance indicators by programme and related outcome

| Indicator | Programme | Outcome | | Past | | Current | | Projections | | |
|--|-----------------------------------|--|---------|---------|---------|---------|---------|-------------|---------|--|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | |
| Number of additional households living in affordable rental housing units per year | Housing Development Finance | | 15 554 | 4 984 | 5 668 | 4 987 | 5 447 | 5 770 | 6 116 | |
| Number of additional households living in informal settlements upgraded to level 2 in terms of the upgrading informal settlements programme per year | Housing Development Finance | Outcome 8: Sustainable human | 54 918 | 41 496 | 74 017 | 63 866 | 189 039 | 204 943 | 218 136 | |
| Number of finance linked individual subsidy programme subsidies allocated to approved beneficiaries per year | Housing Development Finance | settlements and improved quality of household life | _3 | _3 | 1 193 | 12 929 | 17 231 | 18 680 | 19 967 | |
| Total value of finance linked individual subsidy programme subsidies allocated to approved beneficiaries per year | Housing Development Finance | - Household life | _3 | _3 | R35.6m | R35.7m | R422m | R658m | R858m | |
| Number of catalytic projects initiated per year | Housing Development Finance | | _2 | _2 | _2 | 10 | 12 | 13 | 15 | |

^{1.} No historical data is available as this indicator was measured from 2013/14 onwards.

Expenditure analysis

The Department of Human Settlements is committed to the national development plan's 2030 vision of transforming human settlements and the spatial economy to create more functionally integrated, balanced and vibrant urban settlements. Outcome 8 in government's 2014-2019 medium term strategic framework (sustainable human settlements and improved quality of household life) guides the department's work over the medium term towards ensuring, among others, that poor households have access to adequate housing in better living environments and institutional capacity and coordination is improved.

Catalytic human settlements projects to deliver on national housing targets

The department's goal is to deliver 1.495 million housing opportunities by 2019 as set out in the 2014-2019 medium term strategic framework. Over the medium term, the department will work towards the 2019 target largely by developing at least 50 mixed use human settlement projects. Catalytic human settlement projects aim to initiate more spatially, socially and economically integrated communities.

The department will facilitate various housing opportunities in these projects. The housing opportunities themselves are implemented by provinces, metropolitan municipalities and public entities. These implementing agents are funded by contributions from the department in the form of transfers. The transfers are in the *Housing Development Finance* programme, and will increase at an average annual rate of 6.3 per cent to R35.7 billion by 2018/19. Significant private investment is expected for catalytic projects in the form of rental and affordable housing, and economic infrastructure, such as shopping centres and other commercial developments. The human settlements development grant to provinces amounts to R61.6 billion over the medium term, reflecting average annual growth of 6.8 per cent over the period. This grant funds all subsidised housing programmes as stipulated in the National Housing Code, including fully subsidised housing, finance linked subsidies, social housing and the upgrading of informal settlements. The urban settlements development grant to metropolitan municipalities supports the development of the built environment more broadly, with a strong emphasis on upgrading informal settlements. This grant is expected to grow at an average annual rate of 4.5 per cent over the medium term to R12.1 billion in 2018/19.

State subsidised housing

Over the medium term, the human settlements development grant to provinces is expected to fund the delivery of 364 451 fully subsidised housing units to meet the 2014-2019 medium term strategic framework target of 563 000 by 2019. The grant will also fund 55 878 finance linked subsidies to qualifying beneficiaries, aiming to reach the medium term strategic framework target of 70 000. These two forms of housing opportunity account for 42 per cent of national government's target of 1.495 million by 2019.

The department is expected to upgrade the housing subsidy system over the medium term which is reflected under increased goods and services spending under the *Human Settlements Delivery Support* programme related to computer services, for the administration of subsidies. In addition, the Special Investigating Unit's investigations into housing subsidy fraud are funded under consultants in goods and services in the *Administration* programme.

^{2.} No historical data is available as these are new indicators.

^{3.} No historical data is available as data was only collected from 2014/15 onwards

Social housing

A key model for the delivery of affordable housing is social housing, which provides medium density, affordable, rental housing to low and middle income households. Social housing contributes to transforming urban spatial patterns as it promotes integration and densification in close proximity to economic and social amenities. The department's social housing programme is largely funded through the restructuring capital grant, which is transferred from the *Housing Development Finance* programme to be administered by the Social Housing Regulatory Authority. Despite a R1.1 billion reduction in the grant over the medium term, as a result of underperformance due to institutional and structural problems, the grant is still expected to increase over the period, reaching R1 billion by 2018/19. This will fund the delivery of 17 333 social housing units, contributing to achieving the medium term strategic framework's target of an additional 27 000 social housing units by 2019.

Upgrading informal settlements

Another important departmental focus is the upgrading of informal settlements to provide households with secure tenure and access to basic services, such as water and sanitation. This is a key contributor to improving the quality of household lives, bringing social cohesion, and reducing inequality in urban areas, particularly around large cities. The target set by the 2014-2019 medium term strategic framework is that 750 000 poor households will have adequate housing in better living environments by 2019. The department expects to fund the upgrading of 612 118 households in informal settlements over the medium term, through the human settlements development grant to provinces and the urban settlements development grant to metropolitan municipalities.

The department's national upgrading support programme is expected to provide project level technical support to 53 municipalities per year over the medium term for planning the upgrading of informal settlements. The support is to be provided by consultants, funded by R150 million over the medium term in the *Human Settlements Delivery Support* programme. In addition, the Housing Development Agency will provide such support in identified mining towns, amounting to R60 million over the period. The total human settlements development grant includes earmarked funds of R1.1 billion in 2016/17 for upgrading informal settlements in mining towns.

New human settlements legislation

Using the department's 2004 comprehensive plan for the development of sustainable human settlements as the foundation, the department is currently drafting the White Paper on Human Settlements, which is expected to set the agenda for new human settlements legislation. The white paper is expected to be completed early in 2016/17 and new legislation tabled in Parliament in 2017/18. Developing and implementing the legislation will drive spending in the *Human Settlements Policy, Strategy and Planning* programme, which is expected to increase to R87 million by 2018/19.

Operational capacity to support service delivery

At 30 September 2015, the department had 660 filled posts. In 2016/17, 56.5 per cent of the total compensation of employees budget is expected to be spent in the *Administration* programme, which has the highest number of posts as a result of incrementally increasing internal support over several years for line function activities in the department. Goods and services expenditure in the *Administration* programme amounts to approximately 59.2 per cent of the total departmental goods and services budget for spending related to personnel, such as travel and subsistence, venues and facilities, advertising, operating leases and property payments.

The department receives increased funding for compensation of employees in 2016/17 and for goods and services related to consultants in 2016/17 and 2017/18. This will allow for the department to continue to improve its line function activities, specifically under the programme management unit, which provides assistance with project planning and readiness. Project monitoring and evaluation systems are expected to improve, as is support to provinces and municipalities nationally for the management of human settlement developments. In addition, rigorous financial and socioeconomic feasibility studies on proposed catalytic projects will be able to be undertaken before funding allocations are made.

Expenditure trends

Table 38.2 Vote expenditure trends by programme and economic classification Programmes 1. Administration 2. Human Settlements Policy, Strategy and Planning 3. Human Settlements Delivery Support 4. Housing Development Finance

| Remillion | 4. Housing Development Fi | nance | | | I | | | | | | | | | | |
|--|---------------------------|---------------|---------------------------|----------|---------------|------------------------|-----------------|---------------|---------------------------|-----------------|---------------|---------------------------|------------------|---|--|
| Remillarium 1 1/20 1/2 | Programme | | | | | | | | | | | | | _ | |
| Programme 412.0 425.0 285.7 422.4 422.4 280.4 425.9 483.3 433.1 435.1 440.6 420.6 83.7 82.5 Programme 3 83.5 85.4 63.2 84.1 84.1 73.3 73.5 73 | | Annual budget | Adjusted appropriation | Audited | Annual budget | Adjusted appropriation | Audited outcome | Annual budget | Adjusted appropriation | Audited outcome | Annual budget | Adjusted appropriation | Revised estimate | Outcome/Annual budget Average (%) | Outcome/Adjuste appropriation Average (%) |
| Programme 2 | R million | | 2012/13 | | | 2013/14 | | | 2014/15 | | | 2015/16 | | 2012/1 | 3 - 2015/16 |
| Programme 168.5 161.0 128.5 153.6 188.9 98.7 207.0 183.5 133.7 3026.1 268.6 263.6 273.9 273.7 272.0 269.0 269.0 273.0 | Programme 1 | 412.0 | 425.0 | 285.7 | 422.4 | 422.4 | 280.4 | 425.9 | 433.3 | 433.1 | 435.1 | 440.6 | 420.6 | 83.7% | 82.5% |
| Programme 24 058.0 24 057.0 23 719.5 27 377.1 27 280.0 26 990.8 28 957.5 29 417.6 29 417.6 29 458.2 30 454.1 29 863.6 29 863.6 39 60% 99.0% 99.0% Programme 27 12.0 24 728.5 24 196.9 26 197.5 27 975.4 27 443.3 29 417.6 29 418.6 29 358.2 30 454.3 30 543.4 30 543.4 98.6% 99.0% Programme 27 12.0 24 19.0 25 | | | | | | | | | | | | | | | 87.5% |
| Total | | | | | | | | | | | | | | | 78.2% |
| Change to 2015 Sudget estimate | | | | | | | | | | | | | | | |
| Budget estimate | | 24 /12.0 | 24 /28.5 | 24 196.9 | 28 037.2 | 27 975.4 | 27 443.3 | 29 417.6 | 29 417.6 | 29 358.2 | 30 943.4 | | 30 543.4 | 98.6% | 99.0% |
| Current payments | | | | | | | | | | | | (400.0) | | | |
| Current payments | Economic classification | | | | | | | | | | | | | | |
| Compensation of employees and services of which: 368.0 380.7 250.4 393.7 373.2 214.3 381.3 367.7 314.9 364.7 354.0 354.0 75.2% 76.8° of which: Administrative fies | | 667.4 | 666.6 | 473.3 | 724.2 | 700.2 | 454.5 | 733.0 | 696.6 | 605.8 | 687.0 | 674.8 | 674.8 | 78.5% | 80.7% |
| Goods and services of which: which which: wh | | | | | | | | | | | | | | | 85.2% |
| Of which: Administrative fees 0.3 | | 368.0 | 380.7 | 250.4 | 303.7 | 373.2 | 21/13 | 381 3 | 367.7 | 31/10 | 364.7 | 354.0 | 35/10 | 75.2% | 76.8% |
| Advertising Advert | of which: | | | | | | | | | | | | | | |
| Minor assets 3.6 | | | | | | | | | | | | | | | 76.4% |
| Audit costs: External 7.5 7.4 7.0 7.9 7.7 8.7 8.2 8.2 8.2 6.4 8.4 6.9 6.9 90.8% 96.0 Bursaries: Employees 2.2 2.3 1.0 2.3 1.8 0.9 1.0 60.5% 68.3 Computer services 61.7 53.1 32.5 51.2 51.5 28.8 53.2 53.0 31.0 54.1 54.2 55.8 68.3 Consultants: Business and advisory services 2.5 2.4 1.1 2.6 2.7 2.2 2.9 4.8 11.2 2.9 3.5 3.5 16.8 35.0 Legal services 2.5 2.4 1.1 2.6 2.7 <t< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>113.9%</td></t<> | • | | | | | | | | | | | | | | 113.9% |
| Bursaries Employees 22 2.3 1.0 2.3 1.8 0.9 1.9 1.4 1.2 1.9 1.9 1.9 1.9 10.6 10.5 116 | | | | | | | | | | | | | | | |
| Catering: Departmental activities 2.7 4.9 6.9 2.9 5.2 6.1 3.0 4.7 5.0 3.1 4.0 4.0 187.1% 116.5% communication Communication 9.2 10.6 7.8 10.5 10.3 7.7 10.2 12.5 10.9 10.6 10.3 10.3 90.7% 84.1° Computer services 61.7 53.1 32.5 51.5 51.5 26.8 53.2 53.0 33.0 54.1 54.2 54.2 66.6% 68.3° Consultants: Business and advisory services 138.0 142.7 74.4 157.8 143.5 30.9 146.5 123.4 72.1 126.2 112.8 112.8 51.0% 55.5° 55.2 167.7 4.4 14.8 140.5 55.2 10.9 4.6 3.4 11.2 2.9 3.5 3.5 162.8% 133.5° 56.1° 33.9 4.0 4.2 1.5 1.5 1.9 3.5 3.5 162.8% | | | | | | | | | | | | | | | |
| activities Communication Q.2 10.6 7.8 10.5 10.3 7.7 10.2 12.5 10.9 10.6 10.3 10.3 90.7% 84.11 Computer services 61.7 53.1 32.5 51.2 51.5 26.8 53.2 33.0 31.0 54.1 54.2 54.2 65.6% 68.3 63.0 | | | | | | | | | | | | | | | |
| Communication 9.2 10.6 7.8 10.5 10.3 7.7 10.2 12.5 10.9 10.6 10.3 10.3 90.7% 84.1° | | 2.1 | 4.3 | 0.9 | 2.3 | J.Z | 0.1 | 3.0 | 4.7 | 5.0 | 3.1 | 4.0 | 4.0 | 107.170 | 110.570 |
| Consumables susiness and advisory services Legal services 138.0 142.7 74.4 157.8 143.5 30.9 146.5 123.4 72.1 126.2 112.8 112.8 51.0% 55.55 55.65 | | 9.2 | 10.6 | 7.8 | 10.5 | 10.3 | 7.7 | 10.2 | 12.5 | 10.9 | 10.6 | 10.3 | 10.3 | 90.7% | 84.1% |
| advisory services Legal services 2.5 2.4 1.1 3.6 2.7 2.2 2.9 4.8 11.2 2.9 3.5 3.5 162.8% 133.55 162.8% | Computer services | 61.7 | 53.1 | 32.5 | 51.2 | 51.5 | 26.8 | 53.2 | 53.0 | 31.0 | 54.1 | 54.2 | 54.2 | 65.6% | 68.3% |
| Legal services 2.5 2.4 | Consultants: Business and | 138.0 | 142.7 | 74.4 | 157.8 | 143.5 | 30.9 | 146.5 | 123.4 | 72.1 | 126.2 | 112.8 | 112.8 | 51.0% | 55.5% |
| Contractors 2.8 3.2 1.1 3.3 2.0 1.0 2.2 5.0 2.9 2.2 1.5 1.5 61.9% 56.1% Agency and support/outsourced services 2.8 3.2 1.1 3.3 2.0 1.0 2.2 5.0 2.9 2.2 1.5 1.5 61.9% 56.1% Agency and support/outsourced services 2.8 3.2 1.1 3.3 2.0 1.0 3.4 4.6 3.4 1.9 3.7 4.4 4.4 39.4% 40.2% | | | | | | | | | | | | | | | |
| Agency and support/outsourced services Entertainment | | | | | | | | | | | | | | | |
| Support/outsourced services Entertainment 1.3 0.9 0.2 1.1 0.9 0.2 0.9 0.7 0.2 1.0 0.4 0.4 2.13% 32.2* Fleet services (including government motor transport) Inventory: Colothing material and accessories Inventory: Food and food supplies — — — — — — — — 0.2 0.2 — 0.2 0.0 0.0 4.6% 6.8* Inventory: Food and food supplies 0.4 0.4 0.0 0.3 0.2 — 0.2 0.2 0.2 0.0 0.0 4.6% 6.8* Inventory: Fuel, oil and gas 0.7 0.6 — 0.7 0.0 — 0.0 — 0.0 0.0 0.0 4.6% 6.8* Inventory: Learner and teacher support material Inventory: Materials and supplies 0.0 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.1 298.9% 180.3* Inventory: Other supplies 0.0 0.0 0.7 —< | | | | | | | | | | | | | | | |
| Entertainment 1.3 0.9 0.2 1.1 0.9 0.2 0.9 0.7 0.2 1.0 0.4 0.4 21.3% 32.2° Fleet services (including government motor transport) Inventory: Clothing material and accessories Inventory: Food and food supplies Inventory: Fuel, oil and gas 0.0 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.1 0.0 0.2 0.0 0.1 0.1 0.1 0.9 0.2 0.0 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.1 0.1 0.2 0.0 0.1 0.1 0.1 0.0 0.2 0.0 | support/outsourced | 3.1 | 3.0 | 1.0 | 4.0 | 4.1 | 1.5 | 4.0 | 5.4 | 1.5 | 5.7 | 7.7 | 7.7 | 33.470 | 40.276 |
| Fleet services (including government motor transport) Inventory: Clothing | | 1.3 | 0.9 | 0.2 | 11 | 0.9 | 0.2 | 0.9 | 0.7 | 0.2 | 10 | 0.4 | 0.4 | 21.3% | 32.2% |
| government motor transport) Inventory: Clothing | | | | | | | | | | | | | | | 83.6% |
| material and accessories Inventory: Food and food supplies Inventory: Fuel, oil and gas Inventory: Fuel, oil and gas Inventory: Learner and teacher support material Inventory: Materials and supplies Inventory: Other supplies 0.0 0.0 0.7 0.7 0.0 0.7 0.0 0.0 0.0 0.0 | government motor | | | | | | | | | | | | | | |
| Inventory: Food and food supplies 0.4 0.4 0.0 0.3 0.2 - 0.2 0.2 - 0.2 0.0 0.0 0.0 0.6 6.88 0.7 0.6 - 0.7 0.0 - 0.0 - 0.0 - - 0.0 - - - - - - - - - | | - | - | - | - | - | - | - | - | - | - | 0.3 | 0.3 | - | 100.0% |
| Inventory: Fuel, oil and gas 0.7 0.6 - 0.7 0.0 - 0.0 - - 0.0 - | Inventory: Food and food | 0.4 | 0.4 | 0.0 | 0.3 | 0.2 | - | 0.2 | 0.2 | - | 0.2 | 0.0 | 0.0 | 4.6% | 6.8% |
| Inventory: Learner and teacher support material Inventory: Materials and supplies | Inventory: Fuel, oil and | 0.7 | 0.6 | - | 0.7 | 0.0 | - | 0.0 | - | - | 0.0 | - | - | - | - |
| Inventory: Materials and supplies 0.0 0.1 0.1 0.1 0.1 0.0 0.2 0.0 0.1 0.2 0.0 0.1 0.1 298.9% 180.39 180. | Inventory: Learner and | 0.3 | 0.2 | - | 0.2 | 0.0 | - | 0.0 | 0.0 | - | 0.0 | 0.0 | 0.0 | 2.2% | 4.2% |
| Inventory: Other supplies 0.0 0.0 0.7 - 0.2 0.0 - | Inventory: Materials and | 0.0 | 0.1 | 0.1 | 0.1 | 0.0 | 0.2 | 0.0 | 0.1 | 0.2 | 0.0 | 0.1 | 0.1 | 298.9% | 180.3% |
| Consumable supplies 2.7 0.8 0.0 2.0 3.8 11.0 2.9 4.1 1.2 3.0 1.6 1.6 130.0% 135.60 Consumables: Stationery, printing and office supplies Operating leases 34.5 40.2 16.8 36.0 35.2 23.2 36.4 24.7 25.4 38.0 26.6 26.6 63.5% 72.6% Property payments 2.1 4.1 5.9 3.1 2.3 1.6 2.5 12.6 6.8 2.6 14.3 14.3 281.6% 85.6% | Inventory: Other supplies | 0.0 | 0.0 | 0.7 | _ | | 0.0 | _ | _ | | _ | - | | | 321.7% |
| printing and office supplies 34.5 40.2 16.8 36.0 35.2 23.2 36.4 24.7 25.4 38.0 26.6 26.6 63.5% 72.6% Property payments 2.1 4.1 5.9 3.1 2.3 1.6 2.5 12.6 6.8 2.6 14.3 14.3 281.6% 85.6% | Consumable supplies | | | | | 3.8 | | | | | | | | | 135.6% |
| Property payments 2.1 4.1 5.9 3.1 2.3 1.6 2.5 12.6 6.8 2.6 14.3 14.3 281.6% 85.69 | | 13.5 | 9.3 | 5.2 | 13.9 | 8.5 | 4.2 | 12.4 | 9.5 | 3.6 | 12.4 | 6.9 | 6.9 | 38.2% | 58.2% |
| | Operating leases | 34.5 | 40.2 | 16.8 | 36.0 | 35.2 | 23.2 | 36.4 | 24.7 | 25.4 | 38.0 | 26.6 | 26.6 | 63.5% | 72.6% |
| | Property payments | 2.1 | 4.1 | 5.9 | 3.1 | 2.3 | 1.6 | 2.5 | 12.6 | 6.8 | 2.6 | 14.3 | 14.3 | 281.6% | 85.6% |
| Jan 10.0 0.0 0.0 12.0 10.0 10.0 10.0 11.0 17.0 17.0 17.0 120.1/0 120.0/ | Travel and subsistence | 32.4 | 40.3 | 51.0 | 39.3 | 39.3 | 42.3 | 45.7 | 45.0 | 66.7 | 46.5 | 47.0 | 47.0 | 126.1% | 120.6% |
| | | | | | | | | | | | | | | 124.5% | 98.4% |
| | • , | | | | | | | | | | | | | | 75.8% |
| | | | | | | | | | | | | | | | 128.3% |
| | Interest and rent on land | | 0.8 | _ | 0.4 | | | _ | 0.0 | 0.0 | | | | 7.8% | 8.3% |

Table 38.2 Vote expenditure trends by programme and economic classification

| Economic classification | | | 71 3 | | | | | | | | | | | |
|---|---------------|---------------------------|-----------------|---------------|---------------------------|-----------------|---------------|---------------------------|----------|---------------|---------------------------|------------------|---|---|
| | Annual budget | Adjusted appropriation | Audited outcome | Annual budget | Adjusted appropriation | Audited outcome | Annual budget | Adjusted appropriation | Audited | Annual budget | Adjusted appropriation | Revised estimate | Outcome/Annual budget Average (%) | Outcome/Adjusted appropriation Average (%) |
| Transfers and subsidies | 23 884.4 | 23 892.6 | 23 566.9 | 27 209.8 | 27 165.6 | 26 879.7 | 28 450.6 | 28 480.9 | 28 507.6 | 30 252.4 | 29 692.7 | 29 692.7 | 99.0% | 99.5% |
| Provinces and municipalities | 23 118.2 | 23 118.2 | 22 787.2 | 26 167.5 | 26 105.2 | 26 105.2 | 27 669.1 | 27 669.1 | 27 669.1 | 28 857.0 | 28 957.0 | 28 957.0 | 99.7% | 99.7% |
| Departmental agencies and accounts | 760.8 | 760.8 | 760.8 | 1 033.8 | 1 050.8 | 764.6 | 772.1 | 793.2 | 798.0 | 1 385.5 | 724.5 | 724.5 | 77.1% | 91.5% |
| Higher education institutions | - | 3.1 | 3.1 | 3.2 | 3.7 | 3.9 | 3.9 | 4.5 | 4.5 | - | - | - | 161.4% | 101.8% |
| Foreign governments and international organisations | 1.0 | 1.0 | 1.3 | 1.1 | 1.6 | 1.1 | 1.1 | 1.1 | 1.3 | 1.2 | 1.2 | 1.2 | 110.7% | 99.2% |
| Public corporations and private enterprises | - | - | - | - | - | - | - | 4.0 | 4.0 | - | - | - | - | 100.0% |
| Non-profit institutions | 0.4 | 0.4 | 0.4 | - | - | - | - | - | - | _ | - | - | 100.0% | 100.0% |
| Households | 4.0 | 9.1 | 14.1 | 4.2 | 4.3 | 4.8 | 4.5 | 9.0 | 30.8 | 8.8 | 10.0 | 10.0 | 278.1% | 184.2% |
| Payments for capital assets | 8.2 | 17.3 | 4.6 | 3.3 | 9.7 | 8.9 | 3.9 | 10.2 | 14.7 | 4.0 | 14.8 | 14.8 | 221.7% | 82.8% |
| Buildings and other fixed structures | - | - | - | - | - | - | - | - | - | - | 0.2 | 0.2 | - | 100.0% |
| Machinery and equipment | 8.0 | 15.8 | 4.6 | 3.0 | 9.2 | 8.2 | 3.7 | 9.9 | 13.3 | 3.7 | 14.5 | 14.5 | 219.7% | 82.2% |
| Software and other intangible assets | 0.2 | 1.5 | 0.0 | 0.2 | 0.5 | 0.7 | 0.2 | 0.2 | 1.4 | 0.3 | 0.1 | 0.1 | 234.6% | 94.7% |
| Payments for financial assets | 152.0 | 152.0 | 152.1 | 100.0 | 100.0 | 100.2 | 230.0 | 230.0 | 230.1 | - | 161.1 | 161.1 | 133.5% | 100.1% |
| Total | 24 712.0 | 24 728.5 | 24 196.9 | 28 037.2 | 27 975.4 | 27 443.3 | 29 417.6 | 29 417.6 | 29 358.2 | 30 943.4 | 30 543.4 | 30 543.4 | 98.6% | 99.0% |

Expenditure estimates

Table 38.3 Vote expenditure estimates by programme and economic classification Programmes 1. Administration 2. Human Settlements Policy, Strategy and Planning 3. Human Settlements Delivery Support 4. Housing Development Finance

| Programme | Revised estimate | Average growth rate (%) | Expenditure/ Total: Average (%) | Medium- | term expenditure e | stimate | Average growth rate (%) | Expenditure/ Total: Average (%) |
|---|------------------|----------------------------------|--|-----------|--------------------|----------|----------------------------------|--|
| R million | 2015/16 | 2012/13 - | | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | |
| Programme 1 | 420.6 | -0.3% | 1.3% | 442.3 | 469.9 | 467.3 | 3.6% | 1.4% |
| Programme 2 | 73.5 | -4.9% | 0.3% | 83.1 | 88.3 | 87.0 | 5.7% | 0.3% |
| Programme 3 | 185.6 | 4.8% | 0.5% | 224.6 | 208.3 | 199.9 | 2.5% | 0.6% |
| Programme 4 | 29 863.6 | 7.5% | 98.0% | 29 940.9 | 33 799.8 | 35 865.8 | 6.3% | 97.8% |
| Total | 30 543.4 | 7.3% | 100.0% | 30 690.9 | 34 566.3 | 36 620.0 | 6.2% | 100.0% |
| Change to 2015 | | | | (2 515.1) | (680.3) | (670.9) | | |
| Budget estimate | | | | | | | | |
| Economic classification | | | | | | | | |
| | 674.8 | 0.4% | 2.0% | 758.9 | 776.4 | 763.0 | 4.2% | 2.2% |
| Current payments | 320.8 | 4.0% | 1.0% | 383.5 | 387.5 | 381.2 | 5.9% | 1.1% |
| Compensation of employees | | | | | | | | |
| Goods and services of which: | 354.0 | -2.4% | 1.0% | 375.4 | 388.9 | 381.8 | 2.6% | 1.1% |
| ** ********* | 0.5 | -22.6% | 0.0% | 0.3 | 0.3 | 0.3 | 40.40/ | 0.0% |
| Administrative fees | 0.5 | | | | | | -10.4% | |
| Advertising | 19.7 | -3.3% | 0.1% | 23.9 | 25.1 | 26.4 | 10.2% | 0.1% |
| Minor assets | 3.9 | -3.1% | 0.0% | 7.6 | 8.0 | 8.4 | 28.5% | 0.0% |
| Audit costs: External | 6.9 | -2.1% | 0.0% | 8.9 | 9.3 | 9.8 | 12.2% | 0.0% |
| Bursaries: Employees | 1.9 | -6.0% | 0.0% | 2.0 | 2.1 | 2.2 | 5.1% | 0.0% |
| Catering: Departmental activities | 4.0 | -6.4% | 0.0% | 3.8 | 3.9 | 4.1 | 0.9% | 0.0% |
| Communication | 10.3 | -1.0% | 0.0% | 10.6 | 11.2 | 11.7 | 4.5% | 0.0% |
| Computer services | 54.2 | 0.7% | 0.1% | 56.7 | 59.5 | 62.5 | 4.9% | 0.2% |
| Consultants: Business and advisory services | 112.8 | -7.5% | 0.3% | 117.8 | 118.3 | 97.7 | -4.7% | 0.3% |
| Legal services | 3.5 | 12.7% | 0.0% | 3.0 | 3.2 | 3.4 | -1.3% | 0.0% |
| Contractors | 1.5 | -21.8% | 0.0% | 1.7 | 1.8 | 1.9 | 7.8% | 0.0% |
| Agency and support/outsourced services | 4.4 | -22.4% | 0.0% | 2.3 | 2.4 | 2.5 | -17.0% | 0.0% |
| Entertainment | 0.4 | -23.6% | 0.0% | 0.9 | 0.9 | 0.9 | 32.2% | 0.0% |

Table 38.3 Vote expenditure estimates by programme and economic classification

| Economic classification | | Average | Expenditure/ | | | | Average | Expenditure/ |
|--------------------------------------|----------|---------|--------------|----------|--------------------|----------|-----------|--------------|
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | | term expenditure e | | (%) | (%) |
| R million | 2015/16 | | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | |
| Fleet services (including government | 1.6 | 67.4% | 0.0% | 2.0 | 2.1 | 2.2 | 10.6% | 0.0% |
| motor transport) | | | | | | | | |
| Inventory: Clothing material and | 0.3 | - | 0.0% | - | - | - | -100.0% | 0.0% |
| accessories | | | | | | | | |
| Inventory: Food and food supplies | 0.0 | -55.9% | 0.0% | 0.0 | 0.0 | 0.1 | 16.8% | 0.0% |
| Inventory: Materials and supplies | 0.1 | -3.0% | 0.0% | 0.0 | 0.0 | 0.0 | -24.2% | 0.0% |
| Inventory: Other supplies | - | -100.0% | 0.0% | 0.1 | 0.1 | 0.1 | - | 0.0% |
| Consumable supplies | 1.6 | 29.0% | 0.0% | 2.5 | 2.6 | 2.8 | 19.7% | 0.0% |
| Consumables: Stationery, printing | 6.9 | -9.4% | 0.0% | 12.9 | 13.6 | 14.2 | 27.4% | 0.0% |
| and office supplies | | | | | | | | |
| Operating leases | 26.6 | -12.9% | 0.1% | 28.2 | 29.6 | 31.1 | 5.4% | 0.1% |
| Property payments | 14.3 | 51.1% | 0.0% | 14.6 | 15.4 | 16.1 | 4.2% | 0.0% |
| Travel and subsistence | 47.0 | 5.3% | 0.2% | 50.9 | 53.5 | 56.1 | 6.1% | 0.2% |
| Training and development | 12.3 | 33.5% | 0.0% | 4.8 | 5.2 | 5.3 | -24.5% | 0.0% |
| Operating payments | 6.9 | 4.1% | 0.0% | 9.5 | 9.7 | 10.4 | 14.8% | 0.0% |
| Venues and facilities | 12.4 | 11.0% | 0.0% | 10.5 | 11.0 | 11.6 | -2.4% | 0.0% |
| Transfers and subsidies | 29 692.7 | 7.3% | 97.8% | 29 826.5 | 33 634.2 | 35 692.3 | 6.3% | 97.3% |
| Provinces and municipalities | 28 957.0 | 7.8% | 94.6% | 29 123.5 | 32 532.6 | 34 334.0 | 5.8% | 94.4% |
| Departmental agencies and | 724.5 | -7.4% | 3.2% | 692.4 | 1 090.5 | 1 346.5 | 22.9% | 2.9% |
| accounts | | | | | | | | |
| Foreign governments and | 1.2 | 4.8% | 0.0% | 1.2 | 1.3 | 1.3 | 5.4% | 0.0% |
| international organisations | | | | | | | | |
| Households | 10.0 | 3.2% | 0.1% | 9.4 | 9.9 | 10.4 | 1.4% | 0.0% |
| Payments for capital assets | 14.8 | -5.0% | 0.0% | 5.5 | 5.7 | 6.0 | -25.9% | 0.0% |
| Buildings and other fixed structures | 0.2 | - | 0.0% | _ | _ | _ | -100.0% | 0.0% |
| Machinery and equipment | 14.5 | -2.7% | 0.0% | 5.2 | 5.5 | 5.7 | -26.7% | 0.0% |
| Software and other intangible assets | 0.1 | -67.0% | 0.0% | 0.3 | 0.3 | 0.3 | 75.6% | 0.0% |
| Payments for financial assets | 161.1 | _ | 0.1% | 100.0 | 150.0 | 158.7 | -0.5% | 0.4% |
| Total | 30 543.4 | 7.3% | 100.0% | 30 690.9 | 34 566.3 | 36 620.0 | 6.2% | 100.0% |

Personnel information

Table 38.4 Vote personnel numbers and cost by salary level and programme¹ prior to Cabinet approved reduction, effective from 2017/182; budget reductions and aggregate baseline total

- Programmes
 1. Administration
 2. Human Settlements Policy, Strategy and Planning
 3. Human Settlements Delivery Support

| 4. Housing De | | per of posts | | | | | | | | | | | | | | | | | |
|---------------|--------|---------------|--------|-------------------------|------|------------|----------------------|---------|-----------|----------------------------------|--------|------------|----------|---------|--------|---------|------|---------|--------------|
| | | larch 2016 | | | Nun | nber and o | cost ³ of | personi | nel posts | filled / p | lanned | for on fur | nded est | ablishn | nent | | | Number | |
| | Number | Number | | | | | | | | | | | | | | | | Average | Salary |
| | of | of posts | | | | | | | | | | | | | | | | growth | level/Total: |
| | funded | additional | | | | | | | | | | | | | | | | rate | Average |
| | posts | to the | / | Actual Revised estimate | | | | | | Medium-term expenditure estimate | | | | | | | | (%) | (%) |
| | | establishment | : | 2014/15 2015/16 | | | | | | 2016/17 | | 2 | 017/18 | | 2 | 2018/19 | | 2015/16 | - 2018/19 |
| | | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Human Settle | | | Number | Cost | | Number | Cost | | Number | Cost | | Number | Cost | | Number | Cost | Cost | | |
| Salary level | 850 | _ | 658 | 290.9 | 0.4 | 660 | 320.8 | 0.5 | 694 | 383.5 | 0.6 | 699 | 416.4 | 0.6 | 673 | 424.4 | 0.6 | 0.7% | 100.0% |
| 1 – 6 | 195 | _ | 158 | 31.4 | 0.2 | 146 | 30.0 | 0.2 | 145 | 34.3 | 0.2 | 145 | 37.0 | 0.3 | 145 | 40.0 | 0.3 | -0.2% | 21.3% |
| 7 – 10 | 357 | _ | 268 | 94.4 | 0.4 | 272 | 100.5 | 0.4 | 273 | 111.7 | 0.4 | 274 | 121.1 | 0.4 | 275 | 131.4 | 0.5 | 0.4% | 40.1% |
| 11 – 12 | 168 | - | 120 | 72.4 | 0.6 | 121 | 79.2 | 0.7 | 124 | 87.6 | 0.7 | 126 | 96.3 | 8.0 | 127 | 105.0 | 0.8 | 1.6% | 18.3% |
| 13 – 16 | 130 | - | 92 | 90.7 | 1.0 | 101 | 108.4 | 1.1 | 104 | 122.1 | 1.2 | 106 | 134.1 | 1.3 | 106 | 144.8 | 1.4 | 1.6% | 15.3% |
| Other | _ | - | 20 | 1.9 | 0.1 | 20 | 2.6 | 0.1 | 48 | 27.8 | 0.6 | 48 | 28.0 | 0.6 | 20 | 3.2 | 0.2 | - | 5.0% |
| Programme | 850 | - | 658 | 290.9 | 0.4 | 660 | 320.8 | 0.5 | 694 | 383.5 | 0.6 | 699 | 416.4 | 0.6 | 673 | 424.4 | 0.6 | 0.7% | 100.0% |
| Programme 1 | 511 | - | 450 | 178.8 | 0.4 | 446 | 197.1 | 0.4 | 446 | 216.5 | 0.5 | 448 | 235.5 | 0.5 | 448 | 254.5 | 0.6 | 0.1% | 65.6% |
| Programme 2 | 121 | - | 76 | 45.3 | 0.6 | 79 | 48.5 | 0.6 | 80 | 55.7 | 0.7 | 80 | 60.2 | 8.0 | 80 | 65.1 | 0.8 | 0.4% | 11.7% |
| Programme 3 | 186 | - | 102 | 53.0 | 0.5 | 106 | 59.9 | 0.6 | 138 | 93.3 | 0.7 | 141 | 101.2 | 0.7 | 115 | 83.7 | 0.7 | 2.8% | 18.3% |
| Programme 4 | 32 | - | 30 | 13.7 | 0.5 | 29 | 15.3 | 0.5 | 30 | 18.1 | 0.6 | 30 | 19.5 | 0.7 | 30 | 21.1 | 0.7 | 1.1% | 4.4% |
| Reduction | _ | - | _ | - | - | _ | _ | - | - | - | - | _ | (28.9) | - | _ | (43.1) | _ | - | _ |
| Total | 850 | - | 658 | 290.9 | 0.4 | 660 | 320.8 | 0.5 | 694 | 383.5 | 0.6 | _ | 387.5 | - | _ | 381.2 | _ | - | _ |

^{1.} Data has been provided by the department and may not necessarily reconcile with official government personnel data.
2. The department's compensation of employees budget has been reduced by R72.1 million for 2017/18 and 2018/19. After consultation with the Department of Public Service and Administration and National Treasury, the department will finalise, develop and implement a plan to manage its personnel expenditure within this reduced expenditure ceiling.

Departmental receipts

Table 38.5 Departmental receipts by economic classification

| Tubio colo Bopul | | | | | | Average growth | Receipt item/ Total: | | | | Average growth | Receipt item/ Total: |
|---|---------|-----------|---------|----------|----------|----------------|-------------------------|-----------|---------------|---------|----------------|-------------------------|
| | | | | Adjusted | Revised | rate | Average | | | | rate | Average |
| | Audit | ed outcom | ne | estimate | estimate | (%) | (%) | Medium-te | rm receipts e | stimate | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/ | 16 | 2012/13 | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 | 6 - 2018/19 |
| Departmental receipts Sales of goods and services produced by | 1 039 | 763 | 1 014 | 1 695 | 1 695 | 17.7% | 100.0% | 519 | 522 | 525 | -32.3% | 100.0% |
| department | 167 | 190 | 200 | 210 | 210 | 7.9% | 17.0% | 214 | 217 | 220 | 1.6% | 26.4% |
| Sales by market establishments | 47 | 52 | 57 | 58 | 58 | 7.3% | 4.7% | 59 | 60 | 61 | 1.7% | 7.3% |
| of which: | | | | | | | | | | | | , |
| Parking | 47 | 52 | 57 | 58 | 58 | 7.3% | 4.7% | 59 | 60 | 61 | 1.7% | 7.3% |
| Administrative fees of which: | - | 1 | - | 2 | 2 | - | 0.1% | 3 | 3 | 3 | 14.5% | 0.3% |
| Commission on insurance | - | 1 | _ | 2 | 2 | - | 0.1% | 3 | 3 | 3 | 14.5% | 0.3% |
| Other sales of which: | 120 | 137 | 143 | 150 | 150 | 7.7% | 12.2% | 152 | 154 | 156 | 1.3% | 18.8% |
| Replacement of security cards | 120 | 137 | 143 | 150 | 150 | 7.7% | 12.2% | 152 | 154 | 156 | 1.3% | 18.8% |
| Sales of scrap, waste, arms and other used current goods of which: | 3 | 3 | 4 | 5 | 5 | 18.6% | 0.3% | 5 | 5 | 5 | - | 0.6% |
| Waste paper | 3 | 3 | 4 | 5 | 5 | 18.6% | 0.3% | 5 | 5 | 5 | - | 0.6% |
| Interest, dividends and rent on land | 90 | 63 | 286 | 300 | 300 | 49.4% | 16.4% | 300 | 300 | 300 | - | 36.8% |
| Interest | 90 | 63 | 286 | 300 | 300 | 49.4% | 16.4% | 300 | 300 | 300 | - | 36.8% |
| Transactions in financial assets and liabilities | 779 | 507 | 524 | 1 180 | 1 180 | 14.8% | 66.3% | - | - | - | -100.0% | 36.2% |
| Total | 1 039 | 763 | 1 014 | 1 695 | 1 695 | 17.7% | 100.0% | 519 | 522 | 525 | -32.3% | 100.0% |

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 38.6 Administration expenditure trends and estimates by subprogramme and economic classification

| Subprogramme | | | | | | Expen- | | | | | Expen- |
|-------------------------|---------|---------------|---------|---------------|-----------|-----------|----------|-------------|----------|-----------|---------|
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | | growth | Total: | | | | growth | Total: |
| | | | | Adjusted | rate | Average | Medium-1 | term expend | iture | rate | Average |
| | Aud | lited outcome | | appropriation | (%) | (%) | e | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | 2018/19 |
| Ministry | 30 353 | 28 739 | 66 437 | 61 363 | 26.4% | 13.2% | 60 222 | 63 901 | 64 100 | 1.5% | 13.9% |
| Departmental Management | 61 571 | 53 508 | 101 857 | 98 773 | 17.1% | 22.2% | 102 143 | 107 153 | 98 487 | -0.1% | 22.6% |
| Corporate Services | 139 629 | 134 141 | 190 534 | 175 316 | 7.9% | 45.1% | 188 160 | 201 332 | 204 830 | 5.3% | 42.8% |
| Property Management | 20 403 | 24 699 | 32 153 | 37 677 | 22.7% | 8.1% | 39 900 | 41 895 | 43 990 | 5.3% | 9.1% |
| Financial Management | 33 722 | 39 312 | 42 099 | 47 487 | 12.1% | 11.5% | 51 849 | 55 639 | 55 915 | 5.6% | 11.7% |
| Total | 285 678 | 280 399 | 433 080 | 420 616 | 13.8% | 100.0% | 442 274 | 469 920 | 467 322 | 3.6% | 100.0% |
| Change to 2015 | | | | (14 500) | | | (20 510) | (20 209) | (51 239) | | |
| Budget estimate | | | | | | | | | | | |

| Economic classification | | | | | | Expen- | | | | | Expen- |
|--|----------------|---------------|-----------------|------------------------|---------------|----------------|----------------|-------------------------|----------------|---------------|----------------|
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | A alt 4 | growth | Total: | Marationa d | | | growth | Total |
| | Διισ | dited outcome | | Adjusted appropriation | rate (%) | Average (%) | | term expend estimate | iture | rate (%) | Average (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | | | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | |
| Current payments | 282 013 | 272 908 | 397 840 | 407 883 | 13.1% | 95.8% | 438 900 | 466 381 | 463 602 | 4.4% | 98.7% |
| Compensation of employees | 134 699 | 140 578 | 178 849 | 197 063 | 13.5% | 45.9% | 216 458 | 233 145 | 228 846 | 5.1% | 48.6% |
| Goods and services | 147 314 | 132 294 | 218 970 | 210 816 | 12.7% | 50.0% | 222 442 | 233 236 | 234 756 | 3.7% | 50.1% |
| of which: | | | | | | | | | | | |
| Administrative fees | 200 | 332 | 375 | 444 | 30.5% | 0.1% | 305 | 320 | 333 | -9.1% | 0.1% |
| Advertising | 20 779 | 19 876 | 29 479 | 17 938 | -4.8% | 6.2% | 23 503 | 24 679 | 25 913 | 13.0% | 5.1% |
| Minor assets | 605 | 431 | 252 | 2 655 | 63.7% | 0.3% | 5 985 | 6 286 | 6 601 | 35.5% | 1.2% |
| Audit costs: External | 6 932 | 8 550 | 6 392 | 6 946 | 0.1% | 2.0% | 8 894 | 9 339 | 9 806 | 12.2% | 1.9% |
| Bursaries: Employees | 996 | 935 2 217 | 1 222 2 105 | 1 880 1 876 | 23.6% | 0.4% | 1 980 1 553 | 2 079 1 630 | 2 183 | 5.1% | 0.5% 0.4% |
| Catering: Departmental activities Communication | 2 429 5 220 | 4 932 | 7 620 | 6 198 | -8.3% 5.9% | 0.6% 1.7% | 6 998 | 7 349 | 1 712 7 716 | -3.0% 7.6% | 1.6% |
| Computer services | 17 338 | 9 412 | 16 090 | 33 278 | 24.3% | 5.4% | 29 690 | 31 924 | 34 295 | 1.0% | 7.2% |
| Consultants: Business and advisory services | 24 473 | 16 058 | 44 144 | 40 285 | 18.1% | 8.8% | 39 382 | 40 272 | 31 369 | -8.0% | 8.4% |
| • | | | 44 144 | | | | | | | | |
| Legal services Science and technological services | 1 082 | 2 210 | 11 161 | 3 482 | 47.6% | 0.5% | 3 039 | 3 191 | 3 350 | -1.3% | 0.7% |
| Science and technological services Contractors | 1 016 | 986 | 11 161 2 856 | 1 350 | 9.9% | 0.8% 0.4% | 1 379 | 1 448 | 1 521 | 4.1% | 0.3% |
| Agency and support/outsourced services | 948 | 1 304 | 1 873 | 3 260 | 50.9% | 0.5% | 1 636 | 1 717 | 1 803 | -17.9% | 0.5% |
| Entertainment | 129 | 122 | 133 | 285 | 30.2% | 0.070 | 545 | 576 | 608 | 28.7% | 0.1% |
| Fleet services (including government motor | 405 | 876 | 1 524 | 1 622 | 58.8% | 0.3% | 1 987 | 2 087 | 2 192 | 10.6% | 0.4% |
| transport) | | 0.0 | . 02. | . 022 | 00.070 | 0.070 | | 200. | 2 .02 | 10.070 | 0.770 |
| Inventory: Food and food supplies | 14 | _ | _ | _ | -100.0% | _ | 44 | 46 | 48 | _ | _ |
| Inventory: Materials and supplies | 59 | 226 | 150 | 50 | -5.4% | _ | 12 | 12 | 12 | -37.9% | _ |
| Inventory: Medical supplies | 1 | 4 | - | _ | -100.0% | - | - | - | - | - | - |
| Inventory: Other supplies | 294 | _ | - | - | -100.0% | - | 39 | 40 | 41 | - | - |
| Consumable supplies | - | 846 | 1 159 | 1 279 | - | 0.2% | 1 602 | 1 682 | 1 764 | 11.3% | 0.4% |
| Consumables: Stationery, printing and office | 2 212 | 1 825 | 2 570 | 4 279 | 24.6% | 0.8% | 8 556 | 8 983 | 9 433 | 30.1% | 1.7% |
| supplies | | | | | | | | | | | |
| Operating leases | 16 789 | 23 246 | 25 369 | 26 369 | 16.2% | 6.5% | 27 900 | 29 295 | 30 760 | 5.3% | 6.4% |
| Rental and hiring | 5 928 | 8 1 567 | 19 6 784 | 14 225 | 33.9% | 2.0% | 14 632 | 15 363 | 16 131 | 4.3% | 3.4% |
| Property payments Transport provided: Departmental activity | 0 920 | 1 367 | 28 589 | 14 223 | 33.9% | 2.0% | 14 032 | 10 303 | 10 131 | 4.3% | 3.4% |
| Travel and subsistence | 27 759 | 23 936 | 11 869 | 24 420 | -4.2% | 6.2% | 25 700 | 26 984 | 28 335 | 5.1% | 5.9% |
| Training and development | 2 581 | 1 854 | 2 385 | 4 488 | 20.3% | 0.2% | 4 792 | 5 236 | 5 283 | 5.6% | 1.1% |
| Operating payments | 1 557 | 3 108 | 6 467 | 4 922 | 46.8% | 1.1% | 6 921 | 7 062 | 7 629 | 15.7% | 1.5% |
| Venues and facilities | 7 568 | 7 433 | 8 383 | 9 285 | 7.1% | 2.3% | 5 368 | 5 636 | 5 918 | -13.9% | 1.5% |
| Interest and rent on land | _ | 36 | 21 | 4 | _ | - | _ | _ | _ | -100.0% | _ |
| Transfers and subsidies | 74 | 175 | 22 706 | 857 | 126.2% | 1.7% | 46 | 46 | 49 | -61.5% | 0.1% |
| Departmental agencies and accounts | _ | - | 1 170 | - | - | 0.1% | _ | - | - | - | - |
| Households | 74 | 175 | 21 536 | 857 | 126.2% | 1.6% | 46 | 46 | 49 | -61.5% | 0.1% |
| Payments for capital assets | 3 537 | 7 198 | 12 426 | 11 794 | 49.4% | 2.5% | 3 328 | 3 493 | 3 671 | -32.2% | 1.2% |
| Buildings and other fixed structures | | = | | 245 | - | | | | | -100.0% | |
| Machinery and equipment | 3 507 | 6 617 | 11 019 | 11 494 | 48.5% | 2.3% | 3 059 | 3 211 | 3 373 | -33.5% | 1.2% |
| Software and other intangible assets | 30 | 581 | 1 407 | 55 | 22.4% | 0.1% | 269 | 282 | 298 | 75.6% | 0.1% |
| Payments for financial assets | 54 | 118 | 108 | 82 | 14.9% | 400.00/ | 440.074 | 400,000 | 407 200 | -100.0% | 400.00/ |
| Total | 285 678 | 280 399 | 433 080 | 420 616 | 13.8% | 100.0% | 442 274 | 469 920 | 467 322 | 3.6% | 100.0% |
| Proportion of total programme expenditure to | 1.2% | 1.0% | 1.5% | 1.4% | _ | - | 1.4% | 1.4% | 1.3% | - | - |
| vote expenditure | | | | | | | | | | | |
| Details of transfers and subsidies | | | | | | | | | | | |
| Households | | | | | | | | | | | |
| Other transfers to households | | | | | | | | | | | |
| Current | 74 | 175 | 21 536 | 857 | 126.2% | 1.6% | 46 | 46 | 49 | -61.5% | 0.1% |
| Gifts and donations | - | 63 | 736 | 44 | | 0.1% | 46 | 46 | 49 | 3.7% | 3.170 |
| Transfers to households | 74 | 112 | 20 800 | 813 | 122.3% | 1.5% | - | - | - | -100.0% | _ |
| Departmental agencies and accounts | | | | 2.0 | | , | | | | | |
| Departmental agencies (non-business entities) | | | | | | | | | | | |
| Current | _ | _ | 1 170 | _ | _ | 0.1% | _ | _ | _ | _ | _ |
| Public Service Sector Education and Training | _ | _ | 1 170 | _ | _ | 0.1% | _ | _ | _ | _ | |
| Authority | l . | | | l . | | 5,5 | | | | | |

Personnel information

Table 38.7 Administration personnel numbers and cost by salary level¹ prior to Cabinet approved reduction, effective from 2017/18²: budget reductions and aggregate baseline total

| | Numl | ber of posts mated for | | | | | | | | | | | | | | | | | |
|-------------|------------------------|---------------------------|--------|--------|------|-----------|------------|---------|----------------|------------|-----------|----------------|------------|----------|--------|---------|------|---------------------|-----------------------------------|
| | | larch 2016 | | | N | umher and | cost3 of i | nersonn | el nosts fille | d / nlann | ed for o | n funded es | tahlishm | ent | | | | Nu | ımber |
| | Number of funded | Number of posts | | | | umber and | 0031 01 1 | Jersonn | or posts mic | a / piaiii | ica ioi o | iii iuiided es | tabiisiiii | ciit | | | | Average growth rate | Salary level/Total: Average |
| | posts | to the | Α. | ctual | | Revis | ed estim | ate | | | Mediu | m-term expe | enditure (| estimate | е | | | (%) | (%) |
| | | establishment | 20 | 014/15 | | 20 | 15/16 | | 20 | 16/17 | | 20 | 17/18 | | 2 | 2018/19 | | 2015/16 | 6 - 2018/19 |
| | | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Administra | tion | | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary leve | l 511 | _ | 450 | 178.8 | 0.4 | 446 | 197.1 | 0.4 | 446 | 216.5 | 0.5 | 448 | 235.5 | 0.5 | 448 | 254.5 | 0.6 | 0.1% | 100.0% |
| 1 – 6 | 153 | - | 143 | 28.6 | 0.2 | 133 | 27.2 | 0.2 | 133 | 31.2 | 0.2 | 133 | 33.7 | 0.3 | 133 | 36.4 | 0.3 | - | 29.8% |
| 7 – 10 | 206 | - | 174 | 61.1 | 0.4 | 174 | 63.2 | 0.4 | 174 | 69.9 | 0.4 | 175 | 75.9 | 0.4 | 175 | 82.0 | 0.5 | 0.2% | 39.0% |
| 11 – 12 | 80 | _ | 61 | 35.6 | 0.6 | 61 | 40.5 | 0.7 | 61 | 43.0 | 0.7 | 61 | 46.6 | 0.8 | 61 | 50.5 | 0.8 | - | 13.6% |
| 13 – 16 | 72 | _ | 52 | 51.7 | 1.0 | 58 | 63.7 | 1.1 | 58 | 69.6 | 1.2 | 59 | 76.3 | 1.3 | 59 | 82.4 | 1.4 | 0.6% | 13.1% |
| Other | _ | _ | 20 | 1.9 | 0.1 | 20 | 2.6 | 0.1 | 20 | 2.8 | 0.1 | 20 | 3.0 | 0.1 | 20 | 3.2 | 0.2 | _ | 4.5% |
| Reduction | _ | - | - | - | - | - | - | - | - | - | _ | - | (2.4) | - | - | (25.7) | - | - | - |
| Total | 511 | - | 450 | 178.8 | 0.4 | 446 | 197.1 | 0.4 | 446 | 216.5 | 0.5 | - | 233.1 | - | - | 228.8 | - | - | _ |

^{1.} Data has been provided by the department and may not necessarily reconcile with official government personnel data.

Programme 2: Human Settlements Policy, Strategy and Planning

Programme purpose

Manage the development of, and compliance with, human settlements sector delivery and intergovernmental relations frameworks, and oversee integrated human settlements strategic and planning services.

Objectives

- Ensure compliance with frameworks on the governance of human settlements by developing and maintaining policies, programmes, and norms and standards for human settlements development on an ongoing basis.
- Promote the sustainable development of human settlements by drafting the human settlements macro policy (white paper) and strategy, as contained in the national development plan, by 2016/17.
- Facilitate a national rollout of human settlements programmes and related projects by managing and monitoring programmes in terms of the planning frameworks and processes on human settlements on an ongoing basis.
- Improve the development of sustainable human settlements by assessing 28 municipalities for accreditation by 2018/19.
- Improve cooperation and collaboration in the sector by managing intergovernmental and sector relations with all stakeholders in the value chain of human settlements development on an ongoing basis.

Subprogrammes

- Management for Policy, Strategy and Planning provides strategic leadership to the programme.
- *Human Settlements Policy Frameworks* manages the implementation of the National Housing Code, provides advisory services to provinces and municipalities in relation to the application of the code, and facilitates the accreditation of municipalities.
- Human Settlements Strategy and Planning manages the research, development and evaluation of the human settlements macro strategy, manages the human settlements planning framework, and communicates the national human settlements development plan to sector stakeholders through the implementation of international and intergovernmental programmes and plans.

^{2.} This programme's compensation of employees budget has been reduced by R28 million for 2017/18 and 2018/19. After consultation with the Department of Public Service and Administration and National Treasury, the department will finalise, develop and implement a plan to manage its personnel expenditure within this reduced expenditure ceiling.

² Pand million

Expenditure trends and estimates

Table 38.8 Human Settlements Policy, Strategy and Planning expenditure trends and estimates by subprogramme and economic classification

| economic classification | - | | _ | - | | | | - | _ | | |
|---|------------------|------------------|------------------|------------------|-------------------|-------------------|------------------|------------------|------------------|----------------|-------------------|
| Subprogramme | | | | | _ | Expen- | | | | _ | Expen- |
| | | | | | Average growth | diture/ Total: | | | | Average growth | diture/ Total: |
| | | | | Adjusted | rate | Average | Medium | -term expend | liture | _ | Average |
| | Aud | lited outcome | | appropriation | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | 2018/19 |
| Management for Policy, Strategy and | | | | | | | | | | | |
| Planning | 2 160 | 3 568 | 3 902 | 6 262 | 42.6% | 5.5% | 7 424 | 7 844 | 7 758 | 7.4% | 8.8% |
| Human Settlements Policy Frameworks Human Settlements Strategy and Planning | 27 765 33 275 | 27 756 42 003 | 29 731 45 070 | 28 174 39 102 | 0.5% 5.5% | 39.3% 55.2% | 30 852 44 787 | 32 887 47 567 | 32 254 46 939 | 4.6% 6.3% | 37.4% 53.8% |
| Total | 63 200 | 73 327 | 78 703 | 73 538 | 5.2% | 100.0% | 83 063 | 88 298 | 86 951 | 5.7% | 100.0% |
| | 03 200 | 13 321 | 10 103 | | 3.276 | 100.0% | | | | 3.1 % | 100.076 |
| Change to 2015 Budget estimate | | | | (800) | | | 3 810 | 4 538 | (1 666) | | |
| <u> </u> | | | | | | | | | | | 1 |
| Economic classification | | | | | | | | | | | |
| Current payments | 60 953 | 71 572 | 72 128 | 71 320 | 5.4% | 95.6% | 80 985 | 86 115 | 84 648 | 5.9% | 97.4% |
| Compensation of employees | 33 282 27 671 | 38 322 33 250 | 45 311 | 48 533 22 787 | 13.4% -6.3% | 57.3% | 55 724 | 59 591 | 58 099 | 6.2% 5.2% | 66.9% 30.5% |
| Goods and services of which: | 2/ 0/ 1 | 33 Z3U | 26 817 | 22 101 | -0.3% | 38.3% | 25 261 | 26 524 | 26 549 | 5.2% | 30.5% |
| Administrative fees | _ | _ | _ | 8 | _ | _ | _ | _ | _ | -100.0% | _ |
| Advertising | 37 | 2 736 | _ | 245 | 87.8% | 1.0% | 46 | 49 | 52 | -40.3% | 0.1% |
| Minor assets | 24 | 60 | 176 | 582 | 189.4% | 0.3% | 681 | 714 | 750 | 8.8% | 0.8% |
| Catering: Departmental activities | 2 757 | 1 986 | 1 662 | 990 | -28.9% | 2.6% | 1 251 | 1 315 | 1 382 | 11.8% | 1.5% |
| Communication | 1 121 | 1 173 | 1 623 | 1 535 | 11.0% | 1.9% | 1 415 | 1 485 | 1 558 | 0.5% | 1.8% |
| Computer services | - | - | - | 55 | _ | _ | - | - | - | -100.0% | - |
| Consultants: Business and advisory services | 8 528 | 4 549 | 3 201 | 4 657 | -18.3% | 7.2% | 6 286 | 6 600 | 5 627 | 6.5% | 7.0% |
| Contractors | 8 | 8 | - | 52 | 86.6% | _ | _ | _ | - | -100.0% | - |
| Agency and support/outsourced services | 58 | 5 | - | 625 | 120.9% | 0.2% | - | - | - | -100.0% | 0.2% |
| Entertainment | 12 | 16 | 20 | 37 | 45.5% | - | 65 | 69 | 73 | 25.4% | 0.1% |
| Inventory: Clothing material and accessories | _ | _ | - | 258 | - | 0.1% | _ | - | - | -100.0% | 0.1% |
| Inventory: Food and food supplies | 3 | - | - | 1 | -30.7% | - | 3 | 3 | 3 | 44.2% | - |
| Inventory: Learner and teacher support | - | - | - | 12 | - | - | - | - | - | -100.0% | - |
| material | 2 | | 1 | 10 | 100.00/ | | 10 | 20 | 21 | E 20/ | |
| Inventory: Materials and supplies Inventory: Other supplies | 2 430 | _ | 1 | 18 | 108.0% -100.0% | 0.1% | 19 3 | 20 3 | 21 3 | 5.3% | _ |
| Consumable supplies | 430 | 10 087 | 28 | 242 | -100.076 | 3.6% | 571 | 600 | 630 | 37.6% | 0.6% |
| Consumables: Stationery, printing and office | 458 | 225 | 496 | 731 | 16.9% | 0.7% | 724 | 760 | 798 | 3.0% | 0.9% |
| supplies | | 220 | | 701 | 10.070 | 070 | | | | 0.070 | 0.070 |
| Property payments | _ | 18 | _ | 29 | _ | _ | _ | _ | _ | -100.0% | _ |
| Travel and subsistence | 12 384 | 9 493 | 12 437 | 10 086 | -6.6% | 15.4% | 10 315 | 10 830 | 11 371 | 4.1% | 12.8% |
| Training and development | - | - | - | 158 | - | 0.1% | _ | - | - | -100.0% | - |
| Operating payments | 368 | 850 | 327 | 744 | 26.4% | 0.8% | 823 | 864 | 908 | 6.9% | 1.0% |
| Venues and facilities | 1 481 | 2 044 | 6 846 | 1 722 | 5.2% | 4.2% | 3 059 | 3 212 | 3 373 | 25.1% | 3.4% |
| Transfers and subsidies | 1 807 | 1 148 | 5 394 | 1 150 | -14.0% | 3.3% | 1 211 | 1 272 | 1 346 | 5.4% | 1.5% |
| Foreign governments and international organisations | 1 279 | 1 075 | 1 269 | 1 150 | -3.5% | 1.7% | 1 211 | 1 272 | 1 346 | 5.4% | 1.5% |
| Public corporations and private enterprises | _ | _ | 4 000 | _ | _ | 1.4% | _ | _ | _ | _ | _ |
| Non-profit institutions | 400 | _ | | _ | -100.0% | 0.1% | _ | _ | _ | _ | _ |
| Households | 128 | 73 | 125 | _ | -100.0% | 0.1% | _ | _ | _ | _ | _ |
| Payments for capital assets | 425 | 575 | 1 170 | 1 068 | 36.0% | 1.1% | 867 | 911 | 957 | -3.6% | 1.1% |
| Machinery and equipment | 425 | 575 | 1 170 | 1 068 | 36.0% | 1.1% | 867 | 911 | 957 | -3.6% | 1.1% |
| Payments for financial assets | 15 | 32 | 11 | _ | -100.0% | _ | | | | _ | _ |
| Total | 63 200 | 73 327 | 78 703 | 73 538 | 5.2% | 100.0% | 83 063 | 88 298 | 86 951 | 5.7% | 100.0% |
| Proportion of total programme expenditure to vote expenditure | 0.3% | 0.3% | 0.3% | 0.2% | _ | - | 0.3% | 0.3% | 0.2% | - | _ |
| experiulture to vote experiulture | | • | | | | | | <u> </u> | | | L |
| Details of transfers and subsidies | | | | | | | | | | | |
| Households | | | | | | | | | | | |
| Other transfers to households | | | | | | | | | | | |
| Current | 128 | 73 | 125 | _ | -100.0% | 0.1% | _ | _ | _ | _ | _ |
| Gifts and donations | _ | 12 | - | _ | - | - | _ | - | - | - | - |
| Transfers to households | 128 | - | 125 | _ | -100.0% | 0.1% | _ | - | - | - | - |
| Leave gratuity | - | 61 | - | - | - | - | _ | - | - | _ | _ |
| Non-profit institutions | 400 | | | | 400.00/ | 0.40/ | | | | | |
| Current | 400 | - | - | _ | -100.0% | 0.1% | - | - | - | - | - |
| South African Planning Institute | 400 | - | | - | -100.0% | 0.1% | - | - | | - | - |
| Foreign governments and international organisations | | | | | | | | | | | |
| Current | 1 279 | 1 075 | 1 269 | 1 150 | -3.5% | 1.7% | 1 211 | 1 272 | 1 346 | 5.4% | 1.5% |
| Habitat Foundation | 850 | 1 075 | 1 269 | 1 150 | 10.6% | 1.5% | 1 211 | 1 272 | 1 346 | 5.4% | 1.5% |
| City Alliance | 429 | - | - 200 | | -100.0% | 0.1% | - | - | | - | |
| Public corporations and private enterprises | - | | | | | | | | | | |
| Public corporations | | | | | | | | | | | |
| Other transfers to public corporations | | | | | | | | | | | |
| Current | | _ | 4 000 | - | - | 1.4% | | | | _ | - |
| Council for Scientific and Industrial Research | - | | 4 000 | - | - | 1.4% | | _ | _ | - | - |

Personnel information

Table 38.9 Human Settlements Policy, Strategy and Planning personnel numbers and cost by salary level¹ prior to Cabinet approved reduction, effective from 2017/18²; budget reductions and aggregate baseline total

| | | er of posts | | | | | | | | | | | | | | | | | |
|---------------|--------|---------------|--------|--------|------|-----------|-----------|--------|------------|------------|---------|-------------|---------|--------|--------|--------|------|---------|--------------|
| | estir | nated for | | | | | | | | | | | | | | | | | |
| | 31 M | arch 2016 | | | Num | ber and c | ost3 of p | ersonn | el posts f | illed / pl | anned t | for on fund | ded est | ablish | ment | | | Nu | mber |
| | Number | Number | | | | | | | | | | | | | | | | Average | Salary |
| | of | of posts | | | | | | | | | | | | | | | | growth | level/total: |
| | funded | additional | | | | | | | | | | | | | | | | rate | Average |
| | posts | to the | | Actual | | Revis | sed esti | mate | | | Mediu | m-term ex | penditu | re est | imate | | | (%) | (%) |
| | | establishment | 2 | 014/15 | | 20 | 015/16 | | 2 | 016/17 | | 20 | 17/18 | | 20 | 018/19 | | 2015/16 | - 2018/19 |
| Human Settler | | icy, Strategy | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| and Planning | | | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary level | 121 | _ | 76 | 45.3 | 0.6 | 79 | 48.5 | 0.6 | 80 | 55.7 | 0.7 | 80 | 60.2 | 0.8 | 80 | 65.1 | 0.8 | 0.4% | 100.0% |
| 1 – 6 | 15 | _ | 6 | 1.2 | 0.2 | 6 | 1.3 | 0.2 | 5 | 1.3 | 0.3 | 5 | 1.4 | 0.3 | 5 | 1.5 | 0.3 | -5.9% | 6.6% |
| 7 – 10 | 45 | _ | 26 | 8.8 | 0.3 | 27 | 9.8 | 0.4 | 27 | 11.1 | 0.4 | 27 | 12.0 | 0.4 | 27 | 13.0 | 0.5 | - | 33.9% |
| 11 – 12 | 37 | - | 25 | 16.8 | 0.7 | 27 | 17.7 | 0.7 | 27 | 19.3 | 0.7 | 27 | 20.9 | 8.0 | 27 | 22.6 | 8.0 | - | 33.9% |
| 13 – 16 | 24 | | 19 | 18.5 | 1.0 | 19 | 19.7 | 1.0 | 21 | 24.1 | 1.1 | 21 | 26.0 | 1.2 | 21 | 28.0 | 1.3 | 3.4% | 25.7% |
| Reduction | - | - | _ | _ | - | - | - | _ | _ | - | - | - | (0.6) | _ | _ | (7.0) | - | _ | - |
| Total | 121 | - | 76 | 45.3 | 0.6 | 79 | 48.5 | 0.6 | 80 | 55.7 | 0.7 | - | 59.6 | - | - | 58.1 | - | - | _ |

^{1.} Data has been provided by the department and may not necessarily reconcile with official government personnel data.

Programme 3: Human Settlements Delivery Support

Programme purpose

Support the execution, monitor and evaluate the implementation of human settlements programmes and projects. Manage the building of capacity and skills in the sector and provide oversight of public entities.

Objectives

- Improve the delivery rate of housing projects, including blocked projects and informal settlement upgrading projects, by providing ongoing technical support to provinces and municipalities in the planning and implementation of strategic programmes and projects.
- Promote better human settlements outcomes in informal settlements through the progressive implementation of the national upgrading support programme in 53 municipalities per year.
- Ensure and verify the delivery of quality housing opportunities by monitoring and evaluating the performance of provinces and municipalities, as reported on in the housing subsidy system, through quarterly project level site visits and review sessions and workshops.
- Develop professional and institutional capacity to support roles and responsibilities at the provincial and municipal levels by managing ongoing training and skills development programmes for officials and communities.
- Manage the performance of public entities, provinces and municipalities by monitoring the performance of human settlements development and housing programmes on a quarterly basis.

Subprogrammes

- Management for Human Settlements Delivery Support provides strategic leadership to the programme.
- *Programme Management Unit* provides support to provinces and municipalities for the implementation of housing and human settlements projects and programmes, including catalytic projects.
- Chief of Operations provides regulatory, strategic and policy oversight to the public entities reporting to the department; and manages the development of sector specific technical skills development, programmes and strategies, as well as the scholarship programme.

This programme's compensation of employees budget has been reduced by R7.6 million for 2017/18 and 2018/19. After consultation with the Department of Public Service and Administration
and National Treasury, the department will finalise, develop and implement a plan to manage its personnel expenditure within this reduced expenditure ceiling.

^{3.} Rand million.

Expenditure trends and estimates

Table 38.10 Human Settlements Delivery Support expenditure trends and estimates by subprogramme and economic classification

| classification | | | | | | | | | | | |
|--|---------|---------------|------------|---------------|---------------------------|--|---------|-------------|---------|---------------------------|--|
| Subprogramme | A | ditad autooma | | Adjusted | Average growth rate | Expen- diture/ Total: Average | | term expend | liture | Average growth rate | Expen- diture/ Total: Average |
| | | dited outcome | | appropriation | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | - 2018/19 |
| Management for Human Settlements | | | | | | | | | | | |
| Delivery Support | 3 121 | 4 071 | 7 019 | 7 351 | 33.1% | 3.9% | 9 240 | 9 806 | 9 802 | 10.1% | 4.4% |
| Programme Management Unit | 39 821 | 50 480 | 69 598 | 124 901 | 46.4% | 52.1% | 165 021 | 145 092 | 137 119 | 3.2% | 69.9% |
| Chief of Operations | 85 544 | 44 194 | 57 095 | 53 348 | -14.6% | 43.9% | 50 321 | 53 441 | 53 000 | -0.2% | 25.7% |
| Total | 128 486 | 98 745 | 133 712 | 185 600 | 13.0% | 100.0% | 224 582 | 208 339 | 199 921 | 2.5% | 100.0% |
| Change to 2015 | | | | 15 800 | | | 48 329 | 26 099 | 7 113 | | |
| Budget estimate | | | | 10 000 | | | 10 020 | 20 000 | , ,,, | | |
| | | | | | 1 | I | | | | <u> </u> | |
| Facusaria alassification | | | | | | | | | | | |
| Economic classification | 440.000 | 00.075 | 119 096 | 175 331 | 40 50/ | 00 50/ | 044 470 | 407.444 | 400 070 | 0.40/ | 0.4.70/ |
| Current payments | 110 938 | 89 275 | | | 16.5% | 90.5% | 214 178 | 197 414 | 188 372 | 2.4% | 94.7% |
| Compensation of employees | 40 080 | 47 245 | 53 001 | 59 877 | 14.3% | 36.6% | 93 259 | 75 473 | 75 368 | 8.0% | 37.1% |
| Goods and services | 70 858 | 42 030 | 66 092 | 115 454 | 17.7% | 53.9% | 120 919 | 121 941 | 113 004 | -0.7% | 57.6% |
| of which: | | | | | | | | | | | |
| Administrative fees | 99 | - | - | 11 | -51.9% | - | _ | - | - | -100.0% | _ |
| Advertising | 113 | 374 | 128 | 1 295 | 125.5% | 0.3% | 336 | 353 | 371 | -34.1% | 0.3% |
| Minor assets | 68 | 80 | 161 | 598 | 106.4% | 0.2% | 799 | 840 | 882 | 13.8% | 0.4% |
| Audit costs: External | 86 | 139 | - | _ | -100.0% | - | _ | _ | - | - | _ |
| Catering: Departmental activities | 1 434 | 1 728 | 1 209 | 951 | -12.8% | 1.0% | 705 | 740 | 775 | -6.6% | 0.4% |
| Communication | 1 255 | 1 375 | 1 374 | 2 103 | 18.8% | 1.1% | 1 830 | 1 922 | 2 018 | -1.4% | 1.0% |
| Computer services | 15 179 | 17 400 | 14 954 | 20 844 | 11.2% | 12.5% | 26 961 | 27 559 | 28 161 | 10.5% | 12.6% |
| Consultants: Business and advisory | 40 545 | 9 427 | 24 546 | 66 754 | 18.1% | 25.8% | 70 544 | 69 794 | 59 027 | -4.0% | 32.5% |
| services | | | | | | | | | | | |
| Contractors | 121 | 26 | _ | 80 | -12.9% | _ | 338 | 355 | 374 | 67.2% | 0.1% |
| Agency and support/outsourced services | _ | | _ | 511 | - | 0.1% | 654 | 687 | 721 | 12.2% | 0.3% |
| Entertainment | 16 | 22 | 19 | 46 | 42.2% | - | 193 | 201 | 211 | 66.2% | 0.1% |
| Inventory: Food and food supplies | - | _ | | 31 | 12.270 | _ | 700 | _ | | -100.0% | 0.170 |
| Inventory: Materials and supplies | 2 | 1 | 4 | 21 | 119.0% | _ | 6 | 6 | 6 | -34.1% | _ |
| Inventory: Other supplies | _ | 2 | | | - 110.070 | _ | 3 | 3 | 3 | | _ |
| Consumable supplies | 3 | 22 | 49 | 54 | 162.1% | _ | 297 | 311 | 327 | 82.3% | 0.1% |
| Consumables: Stationery, printing and | 631 | 390 | 381 | 1 194 | 23.7% | 0.5% | 2 197 | 2 307 | 2 423 | 26.6% | 1.0% |
| office supplies | 001 | 000 | 001 | 1 104 | 20.170 | 0.070 | 2 131 | 2 007 | 2 420 | 20.070 | 1.070 |
| Operating leases | | | | 182 | _ | | 293 | 308 | 324 | 21.2% | 0.1% |
| Travel and subsistence | 9 737 | 7 721 | 12 281 | 10 642 | 3.0% | 7.4% | 12 459 | 13 082 | 13 735 | 8.9% | 6.1% |
| Training and development | 39 | 1 121 | 7 093 | 7 648 | 481.0% | 2.7% | 12 403 | 13 002 | 13 733 | -100.0% | 0.1% |
| | 161 | 316 | 363 | 1 162 | 93.3% | 0.4% | 1 524 | 1 602 | 1 682 | | 0.5% |
| Operating payments | 1 369 | 3 007 | | 1 327 | -1.0% | 1.7% | 1 780 | 1 871 | 1 964 | 13.1% | 0.7% |
| Venues and facilities | 1 309 | 3 007 | 3 530 3 | 1 321 | -1.0% | 1.770 | 1 700 | 10/1 | 1 904 | 14.0% | 0.0% |
| Interest and rent on land | 40.054 | 0.540 | | 0.474 | 40.50/ | 0.00/ | - 0.055 | 0.000 | 40 202 | 4 20/ | 4 70/ |
| Transfers and subsidies | 16 951 | 8 543 | 13 602 | 9 171 | -18.5% | 8.8% | 9 355 | 9 822 | 10 392 | 4.3% | 4.7% |
| Higher education institutions | 3 090 | 3 949 | 4 499 | | -100.0% | 2.1% | - | - | 40.000 | - 4 00/ | 4 70/ |
| Households | 13 861 | 4 594 | 9 103 | 9 171 | -12.9% | 6.7% | 9 355 | 9 822 | 10 392 | 4.3% | 4.7% |
| Payments for capital assets | 580 | 922 | 1 011 | 1 086 | 23.3% | 0.7% | 1 049 | 1 103 | 1 157 | 2.1% | 0.5% |
| Machinery and equipment | 580 | 806 | 1 011 | 1 086 | 23.3% | 0.6% | 1 049 | 1 103 | 1 157 | 2.1% | 0.5% |
| Software and other intangible assets | - | 116 | _ | - | - | _ | | | _ | - | - |
| Payments for financial assets | 17 | 5 | 3 | 12 | -11.0% | - | _ | - | - | -100.0% | - |
| Total | 128 486 | 98 745 | 133 712 | 185 600 | 13.0% | 100.0% | 224 582 | 208 339 | 199 921 | 2.5% | 100.0% |
| Proportion of total programme | 0.5% | 0.4% | 0.5% | 0.6% | - | - | 0.7% | 0.6% | 0.5% | - | - |
| expenditure to vote expenditure | | | | | | | | | | | |
| - | • | • | | • | | | • | • | | - | - |
| B () () () () () | | | | | | | | | | | |
| Details of transfers and subsidies | | | | I | 1 | | | | | | 1 |
| Households | | | | | | | | | | | |
| Other transfers to households | | | | | | | | | | | |
| Current | 13 861 | 4 594 | 9 103 | 9 171 | -12.9% | 6.7% | 9 355 | 9 822 | 10 392 | 4.3% | 4.7% |
| Gifts and donations | _ | - | 12 | _ | - | - | _ | - | _ | - | _ |
| Transfers to households | 41 | 41 | 117 | 452 | 122.6% | 0.1% | _ | - | - | -100.0% | 0.1% |
| Bursaries for non-employees | 13 820 | 4 553 | 8 974 | 8 719 | -14.2% | 6.6% | 9 355 | 9 822 | 10 392 | 6.0% | 4.7% |
| Higher education institutions | | | | | | | | | | | |
| Current | 3 090 | 3 949 | 4 499 | _ | -100.0% | 2.1% | _ | _ | _ | _ | _ |
| Nelson Mandela Metropolitan University | 3 090 | 3 949 | 4 499 | _ | -100.0% | 2.1% | _ | _ | _ | _ | - |
| | 0 000 | 0 10 | 1 100 | | .00.070 | 170 | | | | | |

Personnel information

Table 38.11 Human Settlements Delivery Support personnel numbers and cost by salary level¹ prior to Cabinet approved reduction, effective from 2017/18²; budget reductions and aggregate baseline total

| - Caaotton | | ber of posts | | <u> </u> | | | | | | | | | | | | | | | |
|----------------------|------------|---------------|--------|----------|--------|-------------|------------------------|--------|--------------|------------|----------|-------------|-------------|-----------|--------|--------|------|---------|--------------|
| | | mated for | | | | | | | | | | | | | | | | | |
| | | | | | Manage | | -42 -E | | 4. EII | . / | | . 6 | -4-1-11-1-1 | 4 | | | | N. | |
| | | larch 2016 | | | Numi | per and cos | st ³ or per | sonnei | posts filled | i / pianne | ea for o | n funded e | stabiisni | nent | | | | | mber |
| | Number | Number | | | | | | | | | | | | | | | | Average | |
| | of | of posts | | | | | | | | | | | | | | | | growth | level/total: |
| | funded | additional | | | | | | | | | | | | | | | | rate | Average |
| | posts | to the | | Actual | | Revis | sed estir | nate | | | Med | lium-term e | expenditu | ıre estii | mate | | | (%) | (%) |
| | | establishment | 2 | 014/15 | | 20 | 015/16 | | 2 | 016/17 | | 2 | 017/18 | | 2 | 018/19 | | 2015/16 | - 2018/19 |
| | | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Human Settlem | nents Deli | very Support | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary level | 186 | 1 | 102 | 53.0 | 0.5 | 106 | 59.9 | 0.6 | 138 | 93.3 | 0.7 | 141 | 101.2 | 0.7 | 115 | 83.7 | 0.7 | 2.8% | 100.0% |
| 1 – 6 | 26 | - | 7 | 1.5 | 0.2 | 6 | 1.3 | 0.2 | 6 | 1.5 | 0.3 | 6 | 1.7 | 0.3 | 6 | 1.8 | 0.3 | _ | 4.8% |
| 7 – 10 | 89 | - | 53 | 19.9 | 0.4 | 54 | 21.3 | 0.4 | 56 | 24.2 | 0.4 | 56 | 26.2 | 0.5 | 57 | 28.8 | 0.5 | 1.8% | 44.6% |
| 11 – 12 | 42 | - | 26 | 15.5 | 0.6 | 26 | 16.6 | 0.6 | 28 | 19.7 | 0.7 | 30 | 22.7 | 0.8 | 31 | 25.4 | 0.8 | 6.0% | 23.0% |
| 13 – 16 | 29 | - | 16 | 16.1 | 1.0 | 20 | 20.7 | 1.0 | 20 | 22.8 | 1.1 | 21 | 25.6 | 1.2 | 21 | 27.7 | 1.3 | 1.6% | 16.4% |
| Other | _ | - | _ | _ | _ | - | - | - | 28 | 25.0 | 0.9 | 28 | 25.0 | 0.9 | - | - | _ | _ | 11.2% |
| Reduction | _ | _ | - | _ | - | - | - | _ | _ | - | _ | _ | (25.7) | - | - | (8.3) | _ | _ | - |
| iteauotion | | | | | | | | | | | | | | | | | | | |

^{1.} Data has been provided by the department and may not necessarily reconcile with official government personnel data.

Programme 4: Housing Development Finance

Programme purpose

Fund the delivery of housing and human settlements programmes, and manage all matters related to improving access to housing finance and developing partnerships with the financial sector.

Objectives

- Manage the performance of provinces and municipalities by monitoring the expenditure and non-financial performance of human settlements development and housing programmes on a quarterly basis.
- Accelerate the delivery of housing and human settlements by providing funding from the human settlements development grant, the urban settlements development grant and transfers to public entities on an ongoing basis
- Improve access to housing finance by collaborating with the private sector and related entities to develop mechanisms to increase market penetration and provide loans to low and middle income households on an ongoing basis.
- Ensure equal access to housing finance through monitoring the lending practices of the financial sector by publishing an annual report on mortgage finance.

Subprogrammes

- Management for Housing Development Finance provides strategic leadership to the programme.
- Chief Investment Officer monitors the spending and performance of provinces and municipalities implementing housing and human settlements programmes, mobilises the financial sector to provide financial resources to human settlements development, and monitors and reports on the lending patterns by financial institutions through the Office of Disclosure, on an ongoing basis.
- *Human Settlements Development Grant* reflects the conditional allocation that is transferred to all provinces for delivering housing projects as per the National Housing Code.
- Contributions makes transfers to certain public entities reporting to the department, such as the Social Housing Regulatory Authority and the Housing Development Agency.
- *Urban Settlements Development Grant* reflects the conditional allocations transferred to metropolitan municipalities to supplement their capital budgets for infrastructure development to support the upgrading of informal settlements and increase the provision of serviced land in metropolitan municipalities.

^{2.} This programme's compensation of employees budget has been reduced by R34 million for 2017/18 and 2018/19. After consultation with the Department of Public Service and Administration and National Treasury, the department will finalise, develop and implement a plan to manage its personnel expenditure within this reduced expenditure ceiling.

³ Rand million

• Municipal Human Settlements Capacity Grant reflects the conditional grant transferred to municipalities to build capacity within metropolitan municipalities. This subprogramme has subsequently been closed down as the conditional grant no longer exists.

Expenditure trends and estimates

Table 38.12 Housing Development Finance expenditure trends and estimates by subprogramme and economic classification

| Reposance Procession Proc | Table 38.12 Housing Developmen | t Finance | expenditu | re trends | and estim | ates by | subpro | gramme | and econ | omic cl | assifica | |
|--|---|-------------|------------|------------|------------|---------|---------|--------------|--------------------|-----------|----------|-------------------|
| Problement Pro | Subprogramme | | | | | | diture/ | | | | | Expen- diture/ |
| R Robusand Management Priorate processor (1974) 201914 201915 201916 201914 201916 201 | | | | | | rate | Average | | • | iture | rate | Average |
| Management for Fusion Development France 1478 1940 337 3371 218% 3741 3374 3374 3033 399% 114man Settlements Development Clarent 1598 932 1708 286 1708 286 1889 1608 30 1608 286 1708 286 1898 1608 30 1898 1808 30 1708 286 1898 1808 30 1808 286 1808 30 1808 286 1808 30 1808 286 1808 30 1808 286 1808 30 1808 286 1808 30 1808 286 1808 30 | | | | | | , , | | | | | | (%) |
| Chef Investment Officer In 1796 19/023 16 488 18/033 0.5% 0.1% 21 942 22 947 22 64 7.8% 0.1% 1.1% 0.1% 1.1% 0.1% | | | | | | | | | | | | - 2018/19 |
| Human Settlements Development Grant | • • | | | | | | | | | | | - |
| 2016 | | | | | | | | - | | | | 0.1% |
| Ultion Definements Development of Cornet | | | | | | | | | | | | |
| Municipal Human Settlements Capacity Cream | | | | | | | | | | | | |
| Total 23 719 519 26 990 843 28 712 737 28 858 527 8.9% 90.0% 29 949 937 33 798 789 585 858 33 5.9% 100.00 (2.546 737) (690 712) (625 059) Budget estimate | | 7 332 200 | 3 070 300 | | | 12.070 | | - 10 000 400 | - | - 002 107 | | 0.1% |
| Carpornic classification | | 23 719 519 | 26 990 843 | | | 8.0% | | 29 940 937 | 33 799 769 | 5 865 833 | | 100.0% |
| Economic classification Corregoration of enclopees 19 393 | | 20 7 10 010 | 20 000 010 | 20112101 | | 0.070 | 100.070 | | | | 0.070 | 100.070 |
| Economic classification Current payments 19 393 | | | | | (400 300) | | | (2 340 737) | (030 7 12) | (020 030) | | |
| Current psyments | | | | | | | | | | | | |
| Compensation of employees | Economic classification | | | | | | | | | | | |
| Administrative fees | Current payments | | | | | | | | | | | 0.1% |
| of which: Administrative fees | | | | | | | | | | | | 0.1% |
| Administrative fees | | 4 5/2 | 6 705 | 3 039 | 4 935 | 2.6% | _ | 6811 | / 151 | 7 508 | 15.0% | _ |
| Advertishing | | | 201 | | | | | | | | | |
| Million assels | | | | | 223 | 50 5% | | | - 50 | - 52 | -38 1% | _ |
| Calcaining: Disparamental activity | · · | | | | | | | | | | | _ |
| Communication | | | | | | | | | | | | _ |
| Consularis: Business and advisory services 922 822 191 | | | | | | | _ | | | | | _ |
| Agency and support/outsourced services | Consultants: Business and advisory services | 922 | 822 | 191 | 1 113 | 6.5% | _ | 1 551 | 1 629 | 1 710 | 15.4% | _ |
| Entertainment 9 6 6 6 42 67.1% - 50 53 56 10.1% Inventory, Metarials and supplies 1 1 10.0% - 5 5 5 5 2 2 2 2 2-28.3% Inventory, Other supplies 1 1 100.0% - 5 5 5 5 5 2 5 5 5 5 5 5 5 5 5 5 5 | Contractors | _ | _ | 8 | 29 | _ | _ | _ | _ | _ | -100.0% | _ |
| Internative Materials and supplies - 1 1 5 - - 2 2 2 2 2 2 3 | Agency and support/outsourced services | _ | _ | _ | 26 | _ | _ | _ | _ | _ | -100.0% | _ |
| Intenderly Materials and supplies | Entertainment | 9 | 6 | 6 | | 67.1% | - | 50 | | | 10.1% | - |
| Consumable supplies Consumable Subtinency, printing and office supplies Consumables Subtinency, printing and office supplies Consumables Subtinency, printing and office supplies Consumables Subtinency Consumable Subti | Inventory: Materials and supplies | | 1 | 1 | 5 | - | - | | | | -26.3% | - |
| Consumables: Slationery, printing and office supplies Operating leases Operating l | | 1 | | | | -100.0% | | | | | | _ |
| supplies — — — 24 — | | | | | | - | | | | | | - |
| Property payments | supplies | 1 914 | 1 806 | 113 | | -29.2% | _ | 1 439 | 1 511 | 1 586 | | - |
| Transpórt provided: Departmental activity Transpórt provided: Departmental activity Travel and subsistence 1 103 1 109 - 1818 18.1% - 2.437 2.559 2.687 13.9% Training and development | | _ | _ | - | | - | | _ | | - | | - |
| Traver and subsistence | | | - | 4 470 | 9 | - | | _ | | - | -100.0% | _ |
| Training and development | | | | 14/0 | 1 010 | 10 10/ | | 2 427 | | 2 607 | 12 00/ | _ |
| Operating payments | | | 1 109 | 761 | 1010 | 10.1% | | 2 437 | 2 009 | 2 007 | 13.9% | |
| Vanues and facilities 79 149 - 95 6.3% - 289 303 318 49.6% | | | 1 966 | | 67 | 16.8% | | 185 | 194 | 204 | 44 9% | _ |
| Provinces and municipalities 22 787 238 26 105 232 27 669 053 28 957 020 8.3% 96.6% 29 123 459 32 532 590 43 33 980 5.8% 96.5% | Venues and facilities | | | - | | | _ | | | | | _ |
| Departmental agencies and accounts | Transfers and subsidies | 23 548 077 | 26 869 880 | 28 465 892 | 29 681 527 | 8.0% | 99.3% | 29 815 854 | 33 623 075 | 5 680 476 | 6.3% | 99.5% |
| Households | Provinces and municipalities | 22 787 238 | 26 105 232 | 27 669 053 | 28 957 020 | 8.3% | 96.6% | | 32 532 590 | 4 333 980 | 5.8% | 96.5% |
| Payments for capital assets 74 | Departmental agencies and accounts | | 764 648 | 796 839 | 724 507 | | 2.8% | 692 395 | 1 090 485 | 1 346 496 | 22.9% | 3.0% |
| Machinery and equipment 74 175 110 878 128.1% — 222 233 245 -34.7% Payments for financial assets 151 975 100 000 23 000 23 000 180 000 23 000 180 000 180 00 29 00 30 00 180 00 180 00 180 00 180 00 180 00 180 00 180 00 180 00 180 00 180 00 < | | | | | | | | | | | - | - |
| Payments for financial assets 151 975 100 000 230 001 161 000 1.9% 0.6% 100 000 150 000 158 700 -0.5% 0.4% Total 23 719 519 26 990 843 28 712 737 29 863 627 8.0% 100.0% 29 940 937 33 799 769 5 865 833 6.3% 100.09 Proportion of total programme expenditure to vote expenditure to vote expenditure to vote expenditure Proportion of total programme | • | | | | | | | | | | | - |
| Total 23 719 519 26 990 843 28 712 737 29 863 627 8.0% 100.0% 29 940 937 33 799 769 5 865 833 6.3% 100.0% Proportion of total programme 98.0% 98.4% 97.8% 97.8% 97.6% 97.8% 97.9% | | | | | | | | | | | | 0.40/ |
| Proportion of total programme expenditure 98.0% 98.4% 97.8% | | | | | | | | | | | | |
| Details of transfers and subsidies Households Current 6 | Proportion of total programme | | | | | - | | | | | - | - |
| Households | expenditure to vote expenditure | | | | | | | | - | | | |
| Households | Details of transfers and subsidies | | | | | | | | | | | |
| Other transfers to households Current 6 - - - -100.0% - | | | | | | | | | | | | |
| Current 6 | | | | | | | | | | | | |
| Transfers to households 6 | Current | 6 | _ | _ | _ | -100.0% | _ | _ | _ | _ | _ | _ |
| Departmental agencies and accounts Departmental agencies (non-business entities) Current 113 432 146 648 199 296 292 200 37.1% 0.7% 268 007 321 770 340 432 5.2% 0.9% Social Housing Regulatory Authority: 21 096 32 151 33 480 34 560 17.9% 0.1% 36 392 38 212 40 428 5.4% 0.1% 0.1% 0.1% 36 392 38 212 40 428 5.4% 0.1% | Gifts and donations | _ | _ | _ | _ | - | - | _ | _ | - | - | - |
| Departmental agencies (non-business entities) Current 113 432 146 648 199 296 292 200 37.1% 0.7% 268 007 321 770 340 432 5.2% 0.99 | Transfers to households | 6 | | | _ | -100.0% | - | _ | _ | _ | - | - |
| Current 113 432 146 648 199 296 292 200 37.1% 0.7% 268 007 321 770 340 432 5.2% 0.99 Social Housing Regulatory Authority: 21 096 32 151 33 480 34 560 17.9% 0.1% 36 392 38 212 40 428 5.4% 0.19 Operational Housing Development Agency 92 336 97 497 120 966 176 183 24.0% 0.4% 167 512 215 668 228 177 9.0% 0.69 National Home Builders Registration Council — <td< td=""><td>Departmental agencies and accounts</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<> | Departmental agencies and accounts | | | | | | | | | | | |
| Social Housing Regulatory Authority: 21 096 32 151 33 480 34 560 17.9% 0.1% 36 392 38 212 40 428 5.4% 0.19 | Departmental agencies (non-business entities) | | | | | | | | | | | |
| Operational Housing Development Agency 92 336 97 497 120 966 176 183 24.0% 0.4% 167 512 215 668 228 177 9.0% 0.6% National Home Builders Registration Council - | Current | | | | | | | | | | | 0.9% |
| Housing Development Agency 92 336 97 497 120 966 176 183 24.0% 0.4% 167 512 215 668 228 177 9.0% 0.6% National Home Builders Registration Council - 3 990 | | 21 096 | 32 151 | 33 480 | 34 560 | 17.9% | 0.1% | 36 392 | 38 212 | 40 428 | 5.4% | 0.1% |
| National Home Builders Registration Council | | 00.000 | 07 407 | 400.000 | 470 400 | 04.00/ | 0.40/ | 407 540 | 045 000 | 000 477 | 0.00/ | 0.004 |
| Servcon Housing Solutions | | 92 336 | 97 497 | | 1/6 183 | 24.0% | 0.4% | 16/ 512 | 215 668 | 228 1/7 | 9.0% | 0.6% |
| Community Schemes Ombud Services - 17 000 40 000 39 521 - 0.1% 23 920 29 400 31 105 -7.7% 0.1% Social Housing Regulatory Authority: Institutional Investment - - - - - - - - - -9.9% 0.1% Social Housing Regulatory Authority: - - - - - - - - 6 000 8 000 10 000 - | | _ | - | | _ | _ | _ | _ | _ | _ | _ | _ |
| Social Housing Regulatory Authority: Institutional 41 936 - 34 183 30 490 30 722 -9.9% 0.1% | | _ | 17 000 | | 30 521 | _ | 0.19/ | | | 31 10F | _7 70/ | 0.19/ |
| Investment | | _ | 17 000 | 40 000 | | | 0.1% | | | | | 0.1% |
| Social Housing Regulatory Authority: - 6 000 8 000 10 000 - | | _ | _ | - | 71 330 | _ | | 07 103 | UU 1 0U | 00 122 | 3.370 | 0.170 |
| | Social Housing Regulatory Authority: | - | _ | _ | _ | _ | _ | 6 000 | 8 000 | 10 000 | _ | _ |
| | Regulations | | | | | | | | | | | |

Table 38.12 Housing Development Finance expenditure trends and estimates by subprogramme and economic classification

| Details of transfers and subsidies | | | | | Average | Expen- diture/ | | | | Average | Expen- diture/ |
|---|------------|---------------|------------|------------------------|-------------|-------------------|------------|----------------------------|---------|-------------|-------------------|
| | | | | A -15 41 | growth | Total: | Madiana | 4 | | growth | Total: |
| | Aud | lited outcome | • | Adjusted appropriation | rate (%) | Average (%) | weatum | -term expendit estimate | ure | rate (%) | Average (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | , , | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | |
| Capital | 647 401 | 618 000 | 597 543 | 432 307 | -12.6% | 2.1% | 424 388 | 768 715 1 | 006 064 | 32.5% | 2.0% |
| Social Housing Regulatory Authority: Restructuring capital grant | 647 401 | 618 000 | 597 543 | 432 307 | -12.6% | 2.1% | 424 388 | 768 715 1 | 006 064 | 32.5% | 2.0% |
| Provinces and municipalities | | | | | | | | | | | |
| Municipalities | | | | | | | | | | | |
| Municipal bank accounts | | | | | | | | | | | |
| Current | _ | _ | 300 000 | 100 000 | _ | 0.4% | _ | _ | _ | -100.0% | 0.1% |
| Municipal human settlements capacity grant | _ | - | 300 000 | 100 000 | - | 0.4% | - | - | - | -100.0% | 0.1% |
| Capital | 7 392 206 | 9 076 906 | 10 284 684 | 10 554 345 | 12.6% | 34.1% | 10 839 468 | 11 472 247 2 | 052 137 | 4.5% | 34.7% |
| Urban settlements development grant | 7 392 206 | 9 076 906 | 10 284 684 | 10 554 345 | 12.6% | 34.1% | 10 839 468 | 11 472 247 2 | 052 137 | 4.5% | 34.7% |
| Provinces and municipalities | | | | | | | | | | | |
| Provinces | | | | | | | | | | | |
| Provincial Revenue Funds | | | | | | | | | | | |
| Capital | 15 395 032 | 17 028 326 | 17 084 369 | 18 302 675 | 5.9% | 62.0% | 18 283 991 | 21 060 343 2 | 281 843 | 6.8% | 61.7% |
| Human settlements development grant | 15 395 032 | 17 028 326 | 17 084 369 | 18 302 675 | 5.9% | 62.0% | 18 283 991 | 21 060 343 !2 | 281 843 | 6.8% | 61.7% |

Personnel information

Table 38.13 Housing Development Finance personnel numbers and cost by salary level prior to Cabinet approved reduction, effective from 2017/182; budget reductions and aggregate baseline total

| | | per of posts | | | | | | | | | | | | | | | | | |
|---------------|-----------|---------------|--------|--------|------|------------|------------|---------------------|--------------|------------|-----------|-------------|----------|--------|--------|--------|------|---------|--------------|
| | | mated for | | | | | | | | | | | | | | | | | |
| | 31 M | larch 2016 | | | Numl | ber and co | st³ of per | sonnel _l | posts filled | l / planne | ed for on | ı funded es | tablishm | ent | | | | Nu | mber |
| | Number | Number of | | | | | | | | | | | | | | | | Average | Salary |
| | of | posts | | | | | | | | | | | | | | | | growth | level/total: |
| | funded | additional to | | | | | | | | | | | | | | | | rate | Average |
| | posts | the | | Actual | | Revi | sed estir | nate | | | Mediu | m-term exp | enditure | estima | te | | | (%) | (%) |
| | - | establishment | 2 | 014/15 | | 2 | 015/16 | | 2 | 016/17 | | 20 | 17/18 | | 20 | 018/19 | | 2015/16 | - 2018/19 |
| | | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Housing Devel | opment Fi | nance | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary level | 32 | _ | 30 | 13.7 | 0.5 | 29 | 15.3 | 0.5 | 30 | 18.1 | 0.6 | 30 | 19.5 | 0.7 | 30 | 21.1 | 0.7 | 1.1% | 100.0% |
| 1 – 6 | 1 | - | 2 | 0.2 | 0.1 | 1 | 0.2 | 0.2 | 1 | 0.2 | 0.2 | 1 | 0.3 | 0.3 | 1 | 0.3 | 0.3 | - | 3.4% |
| 7 – 10 | 17 | - | 15 | 4.6 | 0.3 | 17 | 6.2 | 0.4 | 16 | 6.5 | 0.4 | 16 | 7.0 | 0.4 | 16 | 7.6 | 0.5 | -2.0% | 54.6% |
| 11 – 12 | 9 | - | 8 | 4.5 | 0.6 | 7 | 4.5 | 0.6 | 8 | 5.6 | 0.7 | 8 | 6.1 | 0.8 | 8 | 6.6 | 0.8 | 4.6% | 26.1% |
| 13 – 16 | 5 | _ | 5 | 4.4 | 0.9 | 4 | 4.4 | 1.1 | 5 | 5.7 | 1.1 | 5 | 6.1 | 1.2 | 5 | 6.6 | 1.3 | 7.7% | 16.0% |
| Reduction | - | - | - | - | - | - | - | - | - | - | - | - | (0.2) | - | - | (2.2) | - | - | - |
| Total | 32 | _ | 30 | 13.7 | 0.5 | 29 | 15.3 | 0.5 | 30 | 18.1 | 0.6 | - | 19.3 | - | - | 18.9 | - | - | _ |

^{1.} Data has been provided by the department and may not necessarily reconcile with official government personnel data.

Entities

National Home Builders Registration Council

Mandate

The National Home Builders Registration Council was established in terms of the Housing Consumers Protection Measures Act (1998), as amended, to represent the interests of housing consumers by providing warranty protection against defined defects in new homes, and to regulate the home building industry. The council provides training and capacity building to promote and ensure compliance with technical standards in the home building environment.

Selected performance indicators

Table 38.14 National Home Builders Registration Council performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | F | Projections | |
|---|------------------------------|--|---------|---------|---------|---------|---------|-------------|---------|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of subsidy inspections carried out per year ¹ | Regulation | Outcome 8: Sustainable human | 179 930 | 230 217 | 223 915 | 385 200 | 408 312 | 432 811 | 458 779 |
| Number of non-subsidy inspections carried out per year ¹ | Regulation | settlements and improved quality of household life | 248 114 | 221 107 | 304 267 | 200 820 | 212 869 | 225 641 | 239 180 |

^{2.} This programme's compensation of employees budget has been reduced by R2.4 million for 2017/18 and 2018/19. After consultation with the Department of Public Service and Administration and National Treasury, the department will finalise, develop and implement a plan to manage its personnel expenditure within this reduced expenditure ceiling.

^{3.} Rand million.

Table 38.14 National Home Builders Registration Council performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | F | Projections | |
|---|------------------------------|---------------------|---------|---------|---------|---------|---------|-------------|---------|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of home inspectors | Regulation | | _2 | _2 | _2 | 400 | 440 | 460 | 500 |
| to be trained per year | | | | | | | | | |
| Number of home builders to | Regulation | | 1 002 | 1 369 | 2 629 | 1 200 | 1 500 | 2 000 | 2 500 |
| be trained per year | | | | | | | | | |
| Number of people to be trained in | Regulation | | 948 | 934 | 1 184 | 2 000 | 2 000 | 2 000 | 2 000 |
| construction for government | | | | | | | | | |
| projects (youth, women, people with disabilities and military | | | | | | | | | |
| veterans) per year | | | | | | | | | |
| Number of subsidy sector project | Protection | Outcome 8: | 32 959 | 26 719 | 32 347 | 51 655 | 54 496 | 57 493 | 60 655 |
| enrolments per year | | Sustainable human | | | | | | | |
| Number of subsidy home | Protection | settlements and | 161 443 | 119 440 | 168 753 | 126 352 | 133 301 | 140 633 | 148 368 |
| enrolments per year | | improved quality of | | | | | | | |
| Number of late enrolments | Protection | household life | 658 | 1 743 | 1 483 | 1 255 | 1 397 | 1 474 | 1 562 |
| per year ³ | | | | | | | | | |
| Number of forensic assessments | Protection | | 32 760 | 40 500 | 19 875 | 35 000 | 20 000 | 25 000 | 30 000 |
| conducted per year | | | | | | | | | |
| Number of geotechnical | Protection | | _4 | 45 000 | 2 613 | 12 000 | 12 000 | 15 000 | 20 000 |
| assessments conducted per year | | | | | | | | | |
| Number of days taken to evaluate | Protection | | _4 | _4 | 20 | 20 | 20 | 20 | 20 |
| structural claims per year | | | | | | | | | |
| Number of non-subsidy | Protection | | 44 698 | 50 622 | 52 632 | 50 205 | 52 966 | 55 879 | 58 953 |
| enrolments per year | | | | | | | | | |

^{1.} Inspections carried out range from a minimum of 4 to a maximum of 8 inspection stages per home.

Expenditure analysis

The National Home Builders Registration Council assures the quality of housing delivery by the private sector and government, and provides training for home builders. This is in line with the national development plan's vision of adequate housing and improved quality living environments, and outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework. The council's focus over the MTEF period will be on strengthening its consumer protection and regulation functions.

The council generates revenue through a combination of fees from the enrolment of homes, technical services that the council provides, and interest and dividends earned from its warranty fund. Total revenue is expected to increase from R1.1 billion in 2015/16 to R1.3 billion in 2018/19, reflecting average annual growth of 5.1 per cent. This is largely due to the growth of building activity in the non-subsidy sector, particularly for housing units under R500 000, and to continued compliance with the enrolment of subsidy homes.

Strengthening its consumer protection services and regulation functions is expected to increase the council's total expenditure over the medium term to R991.8 million in 2018/19, reflecting average annual growth of 5.7 per cent.

Over the medium term, the council expects to conduct 1 299 902 inspections in the subsidy market and 677 690 inspections in the non-subsidy market, and to train 6 000 home builders and 6 000 youth, women, people with disabilities and military veterans in government housing projects. Spending on these activities is projected to increase from R399.1 million in 2015/16 to R468.7 million in 2018/19.

Consumer protection services are largely connected to quality assurance and housing innovation. The council will strengthen the capacity of its project management office and the Centre for Research and Housing Innovation, which focuses on home builder training, inspector training and alternative building technologies. By 2018/19, the council expects 172 644 subsidy home project enrolments, 422 302 subsidy home enrolments, 167 798 non-subsidy home enrolments, and 38 projects with new technologies being implemented. This work is supported by spending mostly on compensation of employees, which is projected to increase at an average annual rate of 5.5 per cent over the medium term to R530 million in 2018/19.

^{2.} No historical data is available as this is a new indicator.

^{3.} The increase in the target for late enrolments is as a result of an increase in the number of total enrolments. The late enrolment target is estimated as 2.5 per cent of the total number of enrolments estimated per year.

^{4.} These indicators were not previously monitored.

Programmes/objectives/activities

Table 38.15 National Home Builders Registration Council expenditure trends and estimates by programme/objective/activity

| | | | | | | Expen- | | | | | Expen- |
|----------------|---------|---------|---------|----------|-----------|---------|---------|-------------|---------|-------------|---------|
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | | growth | Total: | | | | growth | Total: |
| | | | | Revised | rate | Average | Medium- | term expend | iture | rate | Average |
| | | | | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | | | | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | 506 456 | 157 507 | 266 436 | 303 653 | -15.7% | 46.2% | 337 056 | 348 443 | 365 405 | 6.4% | 36.9% |
| Regulation | 140 574 | 248 262 | 298 045 | 399 135 | 41.6% | 40.8% | 421 088 | 444 248 | 468 681 | 5.5% | 47.2% |
| Protection | 12 710 | 102 775 | 89 409 | 136 699 | 120.7% | 13.0% | 141 718 | 149 512 | 157 735 | 4.9% | 16.0% |
| Total | 659 740 | 508 544 | 653 890 | 839 488 | 8.4% | 100.0% | 899 862 | 942 203 | 991 822 | 5.7% | 100.0% |

Statements of historical financial performance and position

Table 38.16 National Home Builders Registration Council statements of historical financial performance and position

| Table 38.16 National Home E | ounders Reg | jistration | Council Stat | ements of | mstorical ii | nanciai pe | Hormanice | anu posi | uon |
|---------------------------------------|-------------|------------|--------------|-----------|--------------|------------|-----------|-----------|-------------------|
| Statement of financial performance | | | | | | | | | Outcome/ |
| | | | | | | | | | Budget |
| | | Audited | | Audited | | Audited | Budget | Revised | Average |
| _ | Budget | outcome | Budget | outcome | Budget | outcome | estimate | estimate | (%) |
| R thousand | 2012/ | 13 | 2013 | /14 | 2014 | /15 | 2015/ | 16 | 2012/13 - 2015/16 |
| Revenue | | | | | | | | | |
| Non-tax revenue | 742 829 | 1 188 839 | 932 334 | 723 119 | 965 235 | 1 177 077 | 1 049 080 | 1 088 164 | 113.2% |
| Sale of goods and services other than | 529 066 | 840 409 | 727 625 | 402 461 | 753 376 | 807 708 | 817 363 | 812 856 | 101.3% |
| capital assets | | | | | | | | | |
| of which: | | | | | | | | | |
| Administrative fees | - | - | - | (9 766) | ı | (7 868) | - | - | 1 |
| Sales by market establishment | 529 066 | 840 409 | 727 625 | 412 227 | 753 376 | 815 576 | 817 363 | 812 856 | 101.9% |
| Other non-tax revenue | 213 764 | 348 430 | 204 709 | 320 658 | 211 859 | 369 370 | 231 717 | 275 308 | 152.4% |
| Total revenue | 742 829 | 1 188 839 | 932 334 | 723 119 | 965 235 | 1 177 077 | 1 049 080 | 1 088 164 | 113.2% |
| Expenses | | | | | | | | | |
| Current expenses | 524 911 | 659 740 | 812 584 | 508 544 | 865 072 | 653 890 | 948 272 | 839 488 | 84.5% |
| Compensation of employees | 257 007 | 195 009 | 294 261 | 259 748 | 454 518 | 316 660 | 570 276 | 451 374 | 77.6% |
| Goods and services | 247 702 | 452 915 | 491 131 | 238 668 | 382 007 | 323 729 | 353 838 | 362 947 | 93.5% |
| Depreciation | 20 202 | 11 808 | 27 192 | 10 128 | 28 547 | 9 131 | 24 158 | 25 166 | 56.2% |
| Interest, dividends and rent on land | - | 8 | _ | - | _ | 4 370 | _ | _ | - |
| Transfers and subsidies | 3 157 | - | 2 544 | - | - | - | _ | - | - |
| Total expenses | 528 067 | 659 740 | 815 129 | 508 544 | 865 072 | 653 890 | 948 272 | 839 488 | 84.3% |
| Surplus/(Deficit) | 214 762 | 529 099 | 117 206 | 214 575 | 100 163 | 523 188 | 100 808 | 248 676 | - |
| | | | | | | | | | |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | 98 277 | 77 027 | 331 716 | 155 267 | 348 364 | 191 642 | 376 588 | 350 901 | 67.1% |
| Investments | 3 586 592 | 3 974 429 | 3 576 358 | 4 422 165 | 4 071 608 | 4 990 487 | 4 566 379 | 5 187 337 | 117.6% |
| Inventory | 138 | 243 | 452 | 182 | 279 | 876 | 208 | 208 | 140.2% |
| Receivables and prepayments | 23 747 | 35 734 | 27 204 | 35 678 | 25 972 | 19 321 | 29 879 | 29 324 | 112.4% |
| Cash and cash equivalents | 25 054 | 134 507 | 25 031 | 147 483 | 29 232 | 171 719 | 29 182 | 109 182 | 518.8% |
| Total assets | 3 733 807 | 4 221 940 | 3 960 761 | 4 760 775 | 4 475 455 | 5 374 045 | 5 002 236 | 5 676 952 | 116.7% |
| Accumulated surplus/(deficit) | 2 854 622 | 3 051 095 | 2 870 631 | 3 274 279 | 3 265 688 | 3 776 649 | 3 452 146 | 4 145 968 | 114.5% |
| Capital and reserves | 46 273 | 29 029 | 50 631 | 20 420 | 29 029 | 41 237 | 50 420 | 43 420 | 76.0% |
| Trade and other payables | 45 274 | 125 866 | 62 849 | 171 891 | 164 412 | 192 365 | 203 735 | 191 629 | 143.1% |
| Provisions | 787 639 | 1 015 950 | 374 240 | 1 294 185 | 1 016 326 | 1 363 794 | 1 295 935 | 1 295 935 | 143.1% |
| Total equity and liabilities | 3 733 807 | 4 221 940 | 3 358 352 | 4 760 775 | 4 475 455 | 5 374 045 | 5 002 236 | 5 676 952 | 120.9% |

Statements of estimates of financial performance and position

Table 38.17 National Home Builders Registration Council statements of estimates of financial performance and position

| Statement of financial northernoons | · · · · · · · · · · · · · · · · · · · | | | | · · · · · · · · · · · · · · · · · · · | | | |
|---|---------------------------------------|---------|-----------|-----------|---------------------------------------|-----------|-------------|---------|
| Statement of financial performance | | | Expen- | | | | | Expen- |
| | | Average | | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Med | dium-term estimate | е | (%) | (%) |
| R thousand | 2015/16 | 2012/13 | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 1 | 2018/19 |
| Revenue | | | | | | | | |
| Non-tax revenue | 1 088 164 | -2.9% | 100.0% | 1 142 513 | 1 201 026 | 1 264 070 | 5.1% | 100.0% |
| Sale of goods and services other than capital | 812 856 | -1.1% | 67.4% | 857 563 | 904 673 | 954 377 | 5.5% | 75.1% |
| assets | | | | | | | | |
| of which: | | | | | | | | |
| Sales by market establishment | 812 856 | -1.1% | 67.9% | 857 563 | 904 673 | 954 377 | 5.5% | 75.1% |
| Other non-tax revenue | 275 308 | -7.6% | 32.6% | 284 950 | 296 353 | 309 692 | 4.0% | 24.9% |
| Total revenue | 1 088 164 | -2.9% | 100.0% | 1 142 513 | 1 201 026 | 1 264 070 | 5.1% | 100.0% |
| Expenses | | | | | | | | |
| Current expenses | 839 488 | 8.4% | 100.0% | 899 862 | 942 203 | 991 822 | 5.7% | 149.1% |
| Compensation of employees | 451 374 | 32.3% | 45.7% | 476 200 | 502 391 | 530 022 | 5.5% | 53.4% |
| Goods and services | 362 947 | -7.1% | 52.1% | 390 179 | 405 396 | 426 449 | 5.5% | 43.2% |
| Depreciation | 25 166 | 28.7% | 2.0% | 33 483 | 34 417 | 35 350 | 12.0% | 3.5% |
| Total expenses | 839 488 | 8.4% | 100.0% | 899 862 | 942 203 | 991 822 | 5.7% | 100.0% |
| Surplus/(Deficit) | 248 676 | _ | _ | 242 651 | 258 823 | 272 248 | 3.1% | _ |

Table 38.17 National Home Builders Registration Council statements of estimates of financial performance and position

| Statement of financial position | | | Expen- | | | | | Expen- |
|---------------------------------|-----------|-----------|---------|-----------|-------------------|-----------|-------------|---------|
| | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Me | dium-term estimat | te | (%) | (%) |
| R thousand | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Carrying value of assets | 350 901 | 65.8% | 3.7% | 325 418 | 299 001 | 271 651 | -8.2% | 5.1% |
| of which: | | | | | | | | |
| Acquisition of assets | (8 000) | -41.9% | -1.0% | (8 000) | (8 000) | (8 000) | - | -0.1% |
| Investments | 5 187 337 | 9.3% | 92.8% | 5 548 978 | 5 915 218 | 6 304 590 | 6.7% | 92.7% |
| Inventory | 208 | -5.1% | 0.0% | 222 | 238 | 255 | 7.0% | 0.0% |
| Receivables and prepayments | 29 324 | -6.4% | 0.6% | 27 916 | 31 013 | 31 987 | 2.9% | 0.5% |
| Cash and cash equivalents | 109 182 | -6.7% | 2.9% | 109 059 | 108 334 | 107 697 | -0.5% | 1.8% |
| Total assets | 5 676 952 | 10.4% | 100.0% | 6 011 593 | 6 353 804 | 6 716 180 | 5.8% | 100.0% |
| Accumulated surplus/(deficit) | 4 145 968 | 10.8% | 71.1% | 4 405 943 | 4 681 800 | 4 970 776 | 6.2% | 73.5% |
| Capital and reserves | 43 420 | 14.4% | 0.7% | 36 035 | 28 244 | 20 024 | -22.7% | 0.5% |
| Trade and other payables | 191 629 | 15.0% | 3.4% | 202 469 | 201 699 | 204 282 | 2.2% | 3.2% |
| Provisions | 1 295 935 | 8.5% | 24.9% | 1 367 146 | 1 442 061 | 1 521 098 | 5.5% | 22.7% |
| Total equity and liabilities | 5 676 952 | 10.4% | 100.0% | 6 011 593 | 6 353 804 | 6 716 180 | -8.9% | 100.0% |

Personnel information

Table 38.18 National Home Builders Registration Council personnel numbers and cost by salary level¹

| | | per of posts | | | | | | | | | | | | | | | | | |
|----------|------------------------|---------------|--------|---|------|-----------|-----------|---------|-------------|------------|----------|----------|-------------|----------|--------|-------|------|---------|--------------|
| | | | | | | | | | | , . | | | | | | | | | |
| _ | 31 N | arch 2016 | | | Num | ber and c | ost ot pe | ersonne | i posts fil | ied / piar | inea for | on tunde | d establi | snment | | | | NU | ımber |
| | Number | Number | | | | | | | | | | | | | | | | Average | Salary |
| | of | of | | | | | | | | | | | | | | | | growth | level/Total: |
| | funded | posts | | | | | | | | | | | | | | | | rate | Average |
| | posts | on approved | | Actual | | Revis | ed estim | ate | | | Med | ium-term | expendit | ure esti | mate | | | (%) | (%) |
| | | establishment | | 2014/15 2015/16 2016/17 2017/18 2018/19 | | | | | | | | 2015/1 | 6 - 2018/19 | | | | | | |
| National | lational Home Builders | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Registra | tion Cou | ıncil | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary | 700 | 700 | 640 | 316.7 | 0.5 | 700 | 451.4 | 0.6 | 704 | 476.2 | 0.7 | 704 | 502.4 | 0.7 | 704 | 530.0 | 0.8 | 5.5% | 100.0% |
| level | | | | | | | | | | | | | | | | | | | |
| 1 – 6 | 28 | 28 | 28 | 3.2 | 0.1 | 28 | 5.4 | 0.2 | 28 | 5.7 | 0.2 | 28 | 6.0 | 0.2 | 28 | 6.3 | 0.2 | 5.5% | 4.0% |
| 7 – 10 | 411 | 411 | 394 | 156.5 | 0.4 | 411 | 196.3 | 0.5 | 411 | 207.1 | 0.5 | 410 | 218.5 | 0.5 | 410 | 230.5 | 0.6 | 5.5% | 58.4% |
| 11 – 12 | 201 | 201 | 175 | 110.6 | 0.6 | 201 | 159.2 | 8.0 | 201 | 171.1 | 0.9 | 201 | 177.3 | 0.9 | 201 | 187.1 | 0.9 | 5.5% | 28.6% |
| 13 – 16 | 54 | 54 | 37 | 34.4 | 0.9 | 54 | 72.1 | 1.3 | 56 | 73.0 | 1.3 | 57 | 80.2 | 1.4 | 57 | 84.6 | 1.5 | 5.5% | 8.0% |
| 17 – 22 | 6 | 6 | 6 | 11.9 | 2.0 | 6 | 18.3 | 3.1 | 8 | 19.3 | 2.4 | 8 | 20.4 | 2.5 | 8 | 21.5 | 2.7 | 5.5% | 1.1% |

^{1.} Rand million.

Community Schemes Ombud Service

Mandate

The Community Schemes Ombud Service was established in 2013 in terms of the Community Schemes Ombud Service Act (2011). In terms of section 4 of the Act, the ombud is mandated to provide a dispute resolution service for community schemes; monitor and control the quality of all sectional title schemes governance documentation; and take custody of, preserve and provide public access to scheme governance documentation.

Selected performance indicators

Table 38.19 Community Schemes Ombud Service performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | ı | | |
|--------------------------------------|------------------------------|--|---------|---------|---------|---------|---------|---------|---------|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of cases adjudicated per year | Dispute resolution | Outcome 8: Sustainable human settlements and improved quality of household life | _1 | _1 | 0 | 20 | 20 | 40 | 50 |

^{1.} No historical data is available as this indicator was introduced in 2014/15.

Expenditure analysis

Through the provision of dispute resolution and adjudication services, the Community Schemes Ombud Service contributes to outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework, and supports the framework's aim of the development of a functional and equitable residential property market. The work of the ombud service is also in line with the national development plan's vision of transforming human settlements. The service's focus over the medium term will be on building its internal capacity.

The service's main source of revenue over the medium term is transfers from the Department of Human Settlements. The Entity has yet to issue community levy regulations and as a result, no own revenue is projected over the 2016 medium term period.

Over the medium term, the service projects adjudicating 110 community scheme disputes. This work is labour intensive, and expenditure is mainly on administrative costs, particularly on compensation of employees, which is projected to increase from R14.7 million in 2015/16 to R19.1 million in 2018/19 to fund 39 posts. Total expenditure by the service is projected to be approximately R33 million in 2018/19.

Programmes/objectives/activities

Table 38.20 Community Schemes Ombud Service expenditure trends and estimates by programme/objective/activity

| | | | | | | Expen- | | | | | Expen- |
|----------------|---------|---------------|---------|----------|-----------|---------|---------|--------------|---------|-------------|---------|
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | | growth | Total: | | | | growth | Total: |
| | | | | Revised | rate | Average | Medium | -term expend | iture | rate | Average |
| | Aud | dited outcome | • | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | - | 145 | 10 790 | 41 268 | - | 1 | 25 468 | 31 103 | 32 978 | -7.2% | 100.0% |
| Total | - | 145 | 10 790 | 41 268 | - | _ | 25 468 | 31 103 | 32 978 | -7.2% | 100.0% |

Statements of historical financial performance and position

Table 38.21 Community Schemes Ombud Service statements of historical financial performance and position

| Statement of financial performance | | | | | • | | • | | Outcome/ Budget |
|--|---------|---------|--------|---------|--------|---------|----------|----------|--------------------|
| | | Audited | | Audited | | Audited | Budget | Revised | Average |
| | Budget | outcome | Budget | outcome | Budget | outcome | estimate | estimate | (%) |
| R thousand | 2012/13 | | 2013/ | 14 | 2014/ | 15 | 2015/1 | 6 | 2012/13 - 2015/16 |
| Revenue | | | | | | | | | |
| Non-tax revenue | _ | - | 3 000 | 2 | 240 | 1 035 | 21 473 | 1 747 | 11.3% |
| Sale of goods and services other than capital assets | - | - | - | - | - | - | 21 473 | - | - |
| of which: | | | | | | | | | |
| Administrative fees | - | _ | - | - | - | _ | 21 473 | - | _ |
| Other non-tax revenue | _ | - | 3 000 | 2 | 240 | 1 035 | _ | 1 747 | 85.9% |
| Total revenue | - | 1 | 20 000 | 17 002 | 40 240 | 41 035 | 74 473 | 41 268 | 73.7% |
| Expenses | | | | | | | | | |
| Current expenses | _ | - | - | 111 | 40 239 | 10 790 | 41 268 | 41 268 | 64.0% |
| Compensation of employees | - | - | - | | 27 145 | 5 670 | 29 537 | 14 652 | 35.9% |
| Goods and services | _ | - | _ | 111 | 12 829 | 4 955 | 11 731 | 26 616 | 129.0% |
| Depreciation | - | - | _ | - | 265 | 165 | - | - | 62.3% |
| Total expenses | - | - | - | 145 | 40 239 | 10 790 | 41 268 | 41 268 | 64.0% |
| Surplus/(Deficit) | - | - | 20 000 | 16 857 | 1 | 30 245 | 33 205 | - | - |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | _ | - | _ | - | _ | 1 864 | 704 | 5 650 | 1 067.3% |
| Investments | _ | _ | _ | - | _ | 249 | _ | _ | _ |
| Inventory | _ | - | _ | - | _ | 196 | 25 | 196 | 1 568.0% |
| Receivables and prepayments | _ | - | _ | - | _ | 24 | 300 | 249 | 91.0% |
| Cash and cash equivalents | _ | - | - | 17 002 | - | 28 993 | 16 300 | 13 193 | 363.1% |
| Total assets | _ | - | _ | 17 002 | _ | 31 326 | 17 329 | 19 288 | 390.2% |
| Borrowings | _ | - | _ | - | _ | 55 | _ | - | _ |
| Trade and other payables | _ | - | _ | 145 | _ | 718 | 300 | 1 152 | 671.7% |
| Provisions | _ | - | _ | - | _ | 309 | _ | 329 | _ |
| Total equity and liabilities | _ | _ | _ | 17 002 | _ | 31 326 | 17 329 | 19 288 | 390.2% |

Statements of estimates of financial performance and position

Table 38.22 Community Schemes Ombud Service statements of estimates of financial performance and position

| Statement of financial performance | | | Expen- | | | | | Expen- |
|------------------------------------|----------|---------|-----------|---------|-------------------|---------|-------------|---------|
| | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Me | dium-term estimat | te | (%) | (%) |
| R thousand | 2015/16 | 2012/13 | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Revenue | | | | | | | | |
| Non-tax revenue | 1 747 | - | - | 1 548 | 1 703 | 1 873 | 2.3% | 5.4% |
| Other non-tax revenue | 1 747 | - | - | 1 548 | 1 703 | 1 873 | 2.3% | 5.4% |
| Transfers received | 39 521 | - | - | 23 920 | 29 400 | 31 105 | -7.7% | 94.6% |
| Total revenue | 41 268 | - | - | 25 468 | 31 103 | 32 978 | -7.2% | 100.0% |

Table 38.22 Community Schemes Ombud Service statements of estimates of financial performance and position

| Statement of financial performance | | | Expen- | | | | | Expen- |
|------------------------------------|----------|-----------|-----------|---------|------------------|---------|-------------|---------|
| · | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Medi | um-term estimate | | (%) | (%) |
| R thousand | 2015/16 | 2012/13 - | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 018/19 |
| Expenses | | | | | | | | |
| Current expenses | 41 268 | - | _ | 25 468 | 31 103 | 32 978 | -7.2% | _ |
| Compensation of employees | 14 652 | - | _ | 16 613 | 18 189 | 19 088 | 9.2% | 54.3% |
| Goods and services | 26 616 | - | - | 8 855 | 12 914 | 13 890 | -19.5% | 45.7% |
| Total expenses | 41 268 | _ | _ | 25 468 | 31 103 | 32 978 | -7.2% | 100.0% |
| Surplus/(Deficit) | - | _ | _ | ı | - | - | _ | - |
| | | | | | | | | |
| Statement of financial position | | | | | | | | |
| Carrying value of assets | 5 650 | _ | _ | 6 029 | 6 446 | 6 744 | 6.1% | 31.2% |
| of which: | | | | | | | | |
| Acquisition of assets | (4 207) | _ | _ | (4 028) | (4 651) | (4 885) | 5.1% | -22.3% |
| Inventory | 196 | _ | _ | 216 | 238 | 262 | 10.2% | 1.1% |
| Receivables and prepayments | 249 | _ | _ | 249 | 249 | 249 | _ | 1.3% |
| Cash and cash equivalents | 13 193 | _ | _ | 13 193 | 13 193 | 13 193 | _ | 66.4% |
| Total assets | 19 288 | _ | _ | 19 687 | 20 126 | 20 448 | 2.0% | 100.0% |
| Accumulated surplus/(deficit) | 17 029 | _ | _ | 14 504 | 12 055 | - | -100.0% | 55.5% |
| Capital and reserves | 778 | _ | _ | 3 607 | 6 391 | 18 659 | 188.4% | 36.3% |
| Trade and other payables | 1 152 | _ | _ | 1 226 | 1 307 | 1 392 | 6.5% | 6.4% |
| Provisions | 329 | _ | _ | 350 | 373 | 397 | 6.5% | 1.8% |
| Total equity and liabilities | 19 288 | _ | _ | 19 687 | 20 126 | 20 448 | 101.4% | 100.0% |

Personnel information

Table 38.23 Community Schemes Ombud Service personnel numbers and cost by salary level¹

| | | er of posts | | | | | | | | | | | | | | | | | |
|---------|-----------|---------------|--------|---------|------|------------|-----------|---------|-------------------------|------------|---------|----------|-----------|--------|--------|------|---------|-------------|--------------|
| | estin | nated for | | | | | | | | | | | | | | | | | |
| | 31 Ma | arch 2016 | | | Num | ber and co | ost1 of p | ersonne | l posts fill | led / plar | ned for | on funde | d establi | shment | | | | Nu | ımber |
| | Number | Number | | | | | | | | | | | | | | | | Average | Salary |
| | of | of | | | | | | | | | | | | | | | | growth | level/Total: |
| | funded | posts | | | | | | | | | | | | | | | | rate | Average |
| | posts | on approved | | Actual | | Revise | ed estin | | | | | | | | | | | (%) | (%) |
| | - | establishment | 2 | 2014/15 | | 2 | 015/16 | | 2016/17 2017/18 2018/19 | | | | | | | | 2015/16 | 6 - 2018/19 | |
| Commu | nity Sche | mes Ombud | | | Unit | | | Unit | | | | | | | | Unit | | | |
| Service | | | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary | 37 | 37 | 17 | 5.7 | 0.3 | 37 | 14.7 | 0.4 | 39 | 16.6 | 0.4 | 39 | 18.2 | 0.5 | 39 | 19.1 | 0.5 | 9.2% | 100.0% |
| level | | | | | | | | | | | | | | | | | | | |
| 1 – 6 | 3 | 3 | 1 | 0.0 | 0.0 | 3 | 0.3 | 0.1 | 3 | 0.4 | 0.1 | 3 | 0.4 | 0.1 | 3 | 0.4 | 0.1 | 5.0% | 7.8% |
| 7 – 10 | 12 | 12 | 2 | 0.5 | 0.3 | 12 | 3.4 | 0.3 | 12 | 3.6 | 0.3 | 12 | 3.7 | 0.3 | 12 | 3.9 | 0.3 | 5.0% | 31.2% |
| 11 – 12 | 8 | 8 | 4 | 0.6 | 0.2 | 8 | 3.1 | 0.4 | 8 | 3.2 | 0.4 | 8 | 3.4 | 0.4 | 8 | 3.6 | 0.4 | 5.0% | 20.8% |
| 13 – 16 | 13 | 13 | 9 | 3.4 | 0.4 | 13 | 6.9 | 0.5 | 15 | 8.4 | 0.6 | 15 | 9.6 | 0.6 | 15 | 10.1 | 0.7 | 13.7% | 37.6% |
| 17 – 22 | 1 | 1 | | | | | | | | | | | 1.2 | 5.0% | 2.6% | | | | |

^{1.} Rand million.

Estate Agency Affairs Board

Mandate

The Estate Agency Affairs Board was established in terms of the Estate Agency Affairs Act (1976). In terms of the act, the board is mandated to regulate, maintain and promote the conduct of estate agents, issue certificates from the Estate Agents Fidelity Fund, prescribe the standard of education and training for estate agents, investigate complaints lodged against estate agents, and manage and control the Estate Agents Fidelity Fund.

Selected performance indicators

Table 38.24 Estate Agency Affairs Board performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | | Projections | | |
|---|------------------------------|---|---------|---------|---------|---------|---------|-------------|---------|--|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | |
| Number of complaints received, investigated and resolved per year | Compliance | | 2 280 | 634 | 1 023 | 1 200 | 1 000 | 1 000 | 900 | |
| Number of Estate Agents Fidelity Fund certificate renewals per year | Compliance | Outcome 8: Sustainable human settlements and improved quality of household life | 49 238 | 34 729 | 32 900 | 19 320 | 60 000 | 64 200 | 68 694 | |
| Number of estate agencies inspected per year | Compliance | | 364 | 800 | 1 107 | 1 220 | 1 230 | 1 240 | 1 250 | |
| Value of claims recoveries per year | Compliance | | R1.6m | R3.5m | R3.5m | R5m | R5.4m | R5.7m | R6.1m | |

Table 38.24 Estate Agency Affairs Board performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | | Projections | ; |
|--|------------------------------|---|---------|---------|---------|---------|---------|-------------|---------|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of national qualifications framework level 4 candidates who have enrolled for the professional designation examination (non-principals) per year | Education and training | | 200 | 1 266 | 472 | 1 500 | 2 036 | 2 571 | 3 232 |
| Number of national qualifications framework level 5 candidates who have enrolled for the professional designation examination per year | Education and training | Outcome 8: Sustainable human settlements and improved quality of household life | 100 | 337 | 127 | 375 | 214 | 229 | 245 |
| Number of candidates enrolled in the continuous professional development programme per year | Education and training | | 1 008 | 1 210 | 8 691 | 3 375 | 1 750 | 1 800 | 1 926 |

Expenditure analysis

In regulating the real estate agency industry, the Estate Agency Affairs Board contributes to outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework and the national development plan's vision of transforming human settlements in South Africa. The board's focus over the medium term will be on enforcing estate agents' compliance with legislation and regulations and improving the quality of professional estate agents.

Revenue generated by the board is largely driven by levies and contributions, board examination fees from estate agents, interest on investments, penalties, and fees for the administration of the Estate Agents Fidelity Fund. The board is self-funded and receives no transfers from the Department of Human Settlements. Total revenue is expected to increase at an average annual rate of 11.1 per cent over the medium term, from R118.4 million in 2015/16 to R162.3 million in 2018/19, as a result of registrations with the board and improved compliance.

The board will enforce compliance through its projected inspections of 3 720 estate agencies over the MTEF period. Additional inspectors will be employed in the compliance programme to reach this target. Spending on compensation of employees is expected to increase at an average annual rate of 8.6 per cent over the medium term as a result of the increase in the number of personnel to 132, and is projected to be R93.6 million by 2018/19. The appointment of additional staff will result in an increase in the number of inspections conducted. These staff will be employed at a lower salary level than the current posts, bringing down unit costs and slowing the growth of spending on compensation of employees accordingly.

The board will also focus on rolling out its continuing professional development programme over the medium term. The programme is projected to have 5 476 enrolled candidates over the period. In addition, 7 839 candidates are expected to enrol for the professional designation examination for non-principal estate agents (national qualifications framework level 4), and 688 candidates for the professional designation examinations for principal estate agents (national qualifications framework level 5). The board estimates expenditure of R86 million over the medium term for this work.

Programmes/objectives/activities

Table 38.25 Estate Agency Affairs Board expenditure trends and estimates by programme/objective/activity

| | | | | | Average growth | Expen- diture/ Total: | | | | Average growth | Expen- diture/ Total: |
|------------------------|---------|---------------|---------|----------|----------------|-----------------------------|---------|-------------|---------|-------------------|-----------------------------|
| | | | | Revised | rate | Average | Medium | term expend | iture | rate | Average |
| | Auc | lited outcome | | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | 69 451 | 39 456 | 55 178 | 65 103 | -2.1% | 59.8% | 69 046 | 73 877 | 79 049 | 6.7% | 53.6% |
| Compliance | 21 135 | 26 383 | 32 323 | 32 930 | 15.9% | 29.9% | 33 653 | 40 203 | 43 017 | 9.3% | 27.8% |
| Education and training | 5 592 | 8 773 | 9 770 | 15 289 | 39.8% | 10.3% | 26 758 | 28 634 | 30 639 | 26.1% | 18.6% |
| Total | 96 178 | 74 612 | 97 271 | 113 322 | 5.6% | 100.0% | 129 457 | 142 714 | 152 705 | 10.5% | 100.0% |

Statements of historical financial performance and position

Table 38.26 Estate Agency Affairs Board statements of historical financial performance and position

| Statement of financial performance | | | | | • | | | | Outcome/ |
|--|----------|---------|-----------------|---------|------------------|---------|--------------------|----------|-------------------|
| | | A 194 1 | | | | A 154 1 | | | Budget |
| | Durdensk | Audited | Decidence | Audited | Donton | Audited | Budget | Revised | Average |
| Difference | Budget | outcome | Budget 2013/ | outcome | Budget 2014/ | outcome | estimate 2015/1 | estimate | (%) |
| R thousand | 2012/ | 13 | 2013/ | 14 | 2014/ | 15 | 2015/1 | 0 | 2012/13 - 2015/16 |
| Revenue | 83 625 | 88 830 | 89 479 | 83 390 | 92 073 | 94 669 | 128 363 | 118 364 | 97.9% |
| Non-tax revenue | 74 446 | 72 396 | 79 657 | 71 072 | 92 073 84 563 | 80 585 | 116 700 | 106 701 | 93.1% |
| Sale of goods and services other than capital assets | 74 440 | 12 390 | 19 001 | /10/2 | 04 303 | 00 303 | 110 700 | 100 701 | 93.1% |
| of which: | | | | | | | | | |
| Administrative fees | _ | 52 983 | | 52 253 | | 51 409 | 61 493 | 51 493 | 338.5% |
| Sales by market establishment | 74 446 | 19 413 | 79 657 | 18 819 | 84 563 | 29 176 | 55 208 | 55 208 | 41.7% |
| Other non-tax revenue | 9 179 | 16 434 | 9 822 | 12 318 | 7 510 | 14 084 | 11 662 | 11 663 | 142.8% |
| Total revenue | 83 625 | 88 830 | 89 479 | 83 390 | 92 073 | 94 669 | 128 363 | 118 364 | 97.9% |
| | 03 023 | 00 030 | 09 4/9 | 63 390 | 92 0/3 | 94 009 | 120 303 | 110 304 | 97.9% |
| Expenses | | 22.4 | | | | | | 440.000 | 400 404 |
| Current expenses | 83 113 | 96 178 | 76 323 | 74 612 | 90 693 | 97 271 | 123 322 | 113 322 | 102.1% |
| Compensation of employees | 51 206 | 52 627 | 39 205 | 46 232 | 54 658 | 57 296 | 80 656 | 73 058 | 101.5% |
| Goods and services | 30 213 | 43 261 | 35 503 | 26 032 | 32 359 | 36 764 | 39 957 | 35 266 | 102.4% |
| Depreciation | 1 694 | 287 | 1 615 | 2 348 | 3 676 | 3 211 | 2 709 | 4 998 | 111.9% |
| Interest, dividends and rent on land | | 3 | | | | - | | - | - |
| Total expenses | 83 113 | 96 178 | 76 323 | 74 612 | 90 693 | 97 271 | 123 322 | 113 322 | 102.1% |
| Surplus/(Deficit) | 512 | (7 348) | 13 155 | 8 778 | 1 380 | (2 602) | 5 041 | 5 042 | - |
| | | | | | | | | | |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | 3 668 | 3 702 | 3 925 | 75 432 | 74 475 | 75 918 | 74 819 | 77 848 | 148.5% |
| Investments | 81 823 | 27 450 | 87 551 | 1 355 | 20 679 | | 49 061 | 17 325 | 19.3% |
| Inventory | 541 | 165 | 579 | 364 | 619 | 129 | 309 | 220 | 42.8% |
| Loans | - | - | - | 21 868 | _ | 12 497 | 4 667 | 3 125 | 803.3% |
| Receivables and prepayments | 11 328 | 19 008 | 12 121 | 3 940 | 12 969 | 2 272 | 1 817 | 1 800 | 70.7% |
| Cash and cash equivalents | 25 556 | 85 099 | 27 345 | 33 936 | 22 925 | 48 025 | 7 274 | 17 530 | 222.1% |
| Defined benefit plan assets | 2 369 | - | 2 535 | - | 2 712 | - | - | _ | - |
| Total assets | 125 285 | 135 424 | 134 055 | 136 894 | 134 380 | 138 842 | 137 947 | 117 848 | 99.5% |
| Accumulated surplus/(deficit) | 93 731 | 87 596 | 100 976 | 104 990 | 109 445 | 102 388 | 100 069 | 96 808 | 96.9% |
| Capital and reserves | 9 775 | - | 9 775 | - | - | - | - | - | - |
| Trade and other payables | 7 601 | 13 410 | 8 133 | 21 033 | 8 702 | 23 269 | 9 388 | 7 500 | 192.8% |
| Provisions | 14 178 | 34 418 | 15 170 | 10 871 | 16 232 | 13 185 | 28 489 | 13 540 | 97.2% |
| Total equity and liabilities | 125 285 | 135 424 | 134 055 | 136 894 | 134 380 | 138 842 | 137 946 | 117 848 | 99.5% |

Statements of estimates of financial performance and position

Table 38.27 Estate Agency Affairs Board statements of estimates of financial performance and position

| Statement of financial performance | | | Expen- | | | - | | Expen- |
|---|----------|---------|-----------|---------|--------------------|---------|-------------|---------|
| | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Med | dium-term estimate | • | (%) | (%) |
| R thousand | 2015/16 | 2012/13 | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Revenue | | | | | | | | |
| Non-tax revenue | 118 364 | 10.0% | 100.0% | 141 729 | 151 647 | 162 264 | 11.1% | 100.0% |
| Sale of goods and services other than capital | 106 701 | 13.8% | 85.5% | 129 082 | 138 116 | 147 785 | 11.5% | 90.8% |
| assets | | | | | | | | |
| of which: | | | | | | | | |
| Administrative fees | 51 493 | -0.9% | 55.0% | 55 097 | 58 954 | 63 081 | 7.0% | 40.0% |
| Sales by market establishment | 55 208 | 41.7% | 30.5% | 73 985 | 79 162 | 84 704 | 15.3% | 50.8% |
| Other non-tax revenue | 11 663 | -10.8% | 14.5% | 12 647 | 13 531 | 14 479 | 7.5% | 9.2% |
| Total revenue | 118 364 | 10.0% | 100.0% | 141 729 | 151 647 | 162 264 | 11.1% | 100.0% |
| Expenses | | | | | | | | |
| Current expenses | 113 322 | 5.6% | 100.0% | 129 457 | 142 714 | 152 705 | 10.5% | 156.1% |
| Compensation of employees | 73 058 | 11.6% | 60.0% | 81 789 | 87 514 | 93 640 | 8.6% | 62.6% |
| Goods and services | 35 266 | -6.6% | 37.2% | 42 762 | 49 951 | 53 448 | 14.9% | 33.5% |
| Depreciation | 4 998 | 159.3% | 2.8% | 4 906 | 5 249 | 5 617 | 4.0% | 3.9% |
| Total expenses | 113 322 | 5.6% | 100.0% | 129 457 | 142 714 | 152 705 | 10.5% | 100.0% |
| Surplus/(Deficit) | 5 042 | (2) | _ | 12 272 | 8 933 | 9 559 | 23.8% | - |

Table 38.27 Estate Agency Affairs Board statements of estimates of financial performance and position

| Statement of financial position | | | Expen- | - | | | | Expen- |
|------------------------------------|----------|---------|-----------|---------|---------------------|---------|-------------|---------|
| | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Me | edium-term estimate |) | (%) | (%) |
| R thousand | 2015/16 | 2012/13 | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Carrying value of assets of which: | 77 848 | 176.0% | 44.6% | 83 297 | 89 128 | 95 367 | 7.0% | 66.1% |
| Acquisition of assets | (1 450) | 10.3% | -14.7% | (2 442) | (1 450) | (1 300) | -3.6% | -1.3% |
| Investments | 17 325 | -14.2% | 9.0% | 18 538 | 19 835 | 21 223 | 7.0% | 14.7% |
| Inventory | 220 | 10.2% | 0.2% | 235 | 252 | 270 | 7.0% | 0.2% |
| Loans | 3 125 | - | 6.9% | 3 344 | 3 578 | 3 828 | 7.0% | 2.7% |
| Receivables and prepayments | 1 800 | -54.4% | 5.0% | 1 926 | 2 061 | 2 205 | 7.0% | 1.5% |
| Cash and cash equivalents | 17 530 | -40.9% | 34.3% | 18 757 | 20 070 | 21 475 | 7.0% | 14.9% |
| Total assets | 117 848 | -4.5% | 100.0% | 126 097 | 134 924 | 144 369 | 7.0% | 100.0% |
| Accumulated surplus/(deficit) | 96 808 | 3.4% | 74.3% | 103 584 | 110 836 | 118 595 | 7.0% | 82.1% |
| Trade and other payables | 7 500 | -17.6% | 12.1% | 8 026 | 8 587 | 9 188 | 7.0% | 6.4% |
| Provisions | 13 540 | -26.7% | 13.6% | 14 487 | 15 501 | 16 586 | 7.0% | 11.5% |
| Total equity and liabilities | 117 848 | -4.5% | 100.0% | 126 097 | 134 924 | 144 369 | 21.0% | 100.0% |

Personnel information

Table 38.28 Estate Agency Affairs Board personnel numbers and cost by salary level¹

| | | er of posts | | | | | | | | | | | | | | | | | |
|-----------------|---------|---------------|--------|---------|------|------------|-----------|--------|------------|-----------|---------|------------|----------|----------|--------|-------|------|---------|-----------|
| | | arch 2016 | | | Numl | per and co | st¹ of pe | rsonne | posts fill | ed / plan | ned for | on funded | establis | shment | | | | Nui | mber |
| ī | Number | Number | | | | | | | | | | | | | | | | Average | Salary |
| | of | of | | | | | | | | | | | | | | | | growth | _ |
| | funded | posts | | | | | | | | | | | | | | | | rate | Average |
| | posts | on approved | | Actual | | Revise | ed estim | ate | | | Mediu | ım-term ex | penditu | re estim | nate | | | (%) | (%) |
| | | establishment | : | 2014/15 | | 2 | 015/16 | | 2 | 2016/17 | | 2 | 017/18 | | 20 | 18/19 | | 2015/16 | - 2018/19 |
| | | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Estate A | gency A | ffairs Board | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary level | 124 | 124 | 105 | 57.3 | 0.5 | 102 | 73.1 | 0.7 | 132 | 81.8 | 0.6 | 132 | 87.5 | 0.7 | 132 | 93.6 | 0.7 | 8.6% | 100.0% |
| 1 – 6 | 3 | 3 | 3 | 0.5 | 0.2 | 2 | 0.3 | 0.1 | 13 | 2.9 | 0.2 | 13 | 3.1 | 0.2 | 13 | 3.3 | 0.3 | 122.8% | 7.9% |
| 7 – 10 | 72 | 72 | 59 | 18.7 | 0.3 | 64 | 26.9 | 0.4 | 75 | 29.7 | 0.4 | 75 | 31.3 | 0.4 | 75 | 33.5 | 0.4 | 7.6% | 58.3% |
| 11 – 12 | 24 | 24 | 24 | 16.1 | 0.7 | 16 | 16.7 | 1.0 | 23 | 18.1 | 8.0 | 23 | 19.3 | 8.0 | 23 | 20.7 | 0.9 | 7.3% | 17.0% |
| 13 – 16 | 23 | 23 | 17 | 17.9 | 1.1 | 18 | 24.6 | 1.4 | 19 | 26.2 | 1.4 | 19 | 28.5 | 1.5 | 19 | 30.5 | 1.6 | 7.5% | 15.2% |
| 17 – 22 | 2 | 2 | 2 | 4.1 | 2.0 | 2 | 4.5 | 2.3 | 2 | 4.9 | 2.5 | 2 | 5.3 | 2.6 | 2 | 5.6 | 2.8 | 7.3% | 1.6% |

^{1.} Rand million.

Estate Agents Fidelity Fund

Expenditure analysis

A core function of the Estate Agents Affairs Board is to administer and manage the Estate Agents Fidelity Fund in the interests of the public and the estate agents registered with the board. The fund derives its revenue through administrative fees, such as interest earned on trust accounts held by estate agents, claims recovered, and sales by market establishments related to fair value adjustments. The fund's total revenue is expected to increase at an average annual rate of 5.5 per cent over the medium term to R88.2 million in 2018/19, as a result of improved compliance and registration of licenced estate agents with the board.

Expected claims and the associated legal costs, as well as projected increases in management fees paid to the board for services provided on behalf of the fund, drive expenditure over the medium term to increase from R74.4 million in 2015/16 to R86.8 million in 2018/19.

Despite the increase in expenditure, the fund shows a sustainable financial position over the MTEF period, with its net asset value expected to increase to R711.2 million in 2018/19, and its provision for outstanding claims expected to be R5.2 million.

Statements of historical financial performance and position

Table 38.29 Estate Agents Fidelity Fund statements of historical financial performance and position

| Statement of financial performance | • | | | | • | | | | Outcome/ Budget |
|--|--------|---------|---------|---------|---------|---------|----------|----------|--------------------|
| | | Audited | | Audited | | Audited | Budget | Revised | Average |
| - | Budget | outcome | Budget | outcome | Budget | outcome | estimate | estimate | (%) |
| R thousand | 2012/ | 13 | 2013/ | 14 | 2014/ | 15 | 2015/1 | 6 | 2012/13 - 2015/16 |
| Revenue | | | | | | | | | |
| Non-tax revenue | 69 479 | 57 035 | 68 111 | 62 339 | 68 198 | 72 925 | 75 043 | 75 043 | 95.2% |
| Sale of goods and services other than | 37 010 | 29 969 | 34 251 | 32 911 | 32 928 | 43 115 | 37 809 | 37 809 | 101.3% |
| capital assets | | | | | | | | | |
| of which: | | | | | | | | | |
| Administrative fees | 30 310 | 21 796 | 27 082 | 23 208 | 24 786 | 32 907 | 26 700 | 26 700 | 96.1% |
| Sales by market establishment | 6 700 | 8 173 | 7 169 | 9 703 | 8 142 | 10 209 | 11 109 | 11 109 | 118.3% |
| Other non-tax revenue | 32 469 | 27 066 | 33 860 | 29 428 | 35 270 | 29 810 | 37 234 | 37 234 | 89.0% |
| Total revenue | 69 479 | 57 035 | 68 111 | 62 339 | 68 198 | 72 925 | 75 043 | 75 043 | 95.2% |
| Expenses | | | | | | | | | |
| Current expenses | 63 748 | 65 148 | 68 211 | 71 711 | 67 629 | 69 904 | 74 374 | 74 374 | 102.6% |
| Goods and services | 63 748 | 65 148 | 68 211 | 71 711 | 67 629 | 69 904 | 74 374 | 74 374 | 102.6% |
| Total expenses | 63 748 | 65 148 | 68 211 | 71 711 | 67 629 | 69 904 | 74 374 | 74 374 | 102.6% |
| Surplus/(Deficit) | 5 731 | (8 113) | (100) | (9 372) | 569 | 3 022 | 669 | 669 | - |
| Statement of financial position | | | | | | | | | |
| Investments | _ | 511 088 | 642 520 | 472 814 | 642 520 | 508 651 | 605 706 | 566 080 | 108.9% |
| Receivables and prepayments | _ | 10 406 | 12 003 | 4 696 | 12 004 | 3 119 | 16 643 | 15 554 | 83.1% |
| Cash and cash equivalents | - | 86 809 | 3 048 | 127 494 | 3 048 | 85 407 | 6 683 | 6 246 | 2 394.1% |
| Total assets | - | 608 303 | 657 571 | 605 005 | 657 572 | 597 177 | 629 032 | 587 880 | 123.4% |
| Trade and other payables | - | 7 420 | 8 225 | 10 666 | - | 9 108 | 8 225 | 7 687 | 212.0% |
| Provisions | - | 2 717 | 551 | 1 257 | 551 | 1 336 | 4 555 | 4 257 | 169.1% |
| Managed funds (such as the Poverty Alleviation Fund) | - | - | - | 21 868 | - | 12 497 | 3 344 | 3 125 | 1 121.2% |
| Derivatives financial instruments | _ | 17 580 | 8 560 | - | 8 560 | - | _ | - | 102.7% |
| Total equity and liabilities | - | 608 303 | 657 572 | 605 005 | 649 347 | 597 177 | 629 032 | 587 880 | 123.9% |

Statements of estimates of financial performance and position

Table 38.30 Estate Agents Fidelity Fund statements of estimates of financial performance and position

| Statement of financial performance | | Average growth | Total: | • | | | Average growth | Expen- diture/ Total: |
|---|----------|-------------------|-----------|---------|-------------------|---------|-------------------|-----------------------------|
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | | dium-term estimat | | (%) | (%) |
| R thousand | 2015/16 | 2012/13 | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - | 2018/19 |
| Revenue | 75.040 | 0.00/ | 400.00/ | 77.050 | 00.440 | 00.040 | F F0/ | 400.00/ |
| Non-tax revenue | 75 043 | 9.6% | 100.0% | 77 053 | 82 446 | 88 218 | 5.5% | 100.0% |
| Sale of goods and services other than capital | 37 809 | 8.1% | 53.7% | 45 858 | 49 067 | 52 502 | 11.6% | 57.2% |
| assets of which: | | | | | | | | |
| Administrative fees | 26 700 | 7.0% | 39.0% | 33 971 | 36 349 | 38 893 | 13.4% | 42.0% |
| Sales by market establishment | 11 109 | 10.8% | 14.7% | 11 887 | 12 719 | 13 609 | 7.0% | 15.3% |
| Other non-tax revenue | 37 234 | 11.2% | 46.3% | 31 195 | 33 379 | 35 716 | -1.4% | 42.8% |
| Total revenue | 75 043 | 9.6% | 100.0% | 77 053 | 82 446 | 88 218 | 5.5% | 100.0% |
| Expenses | 10040 | 0.070 | 100.070 | 11 000 | 02 440 | 00 2.10 | 0.070 | 100.070 |
| Current expenses | 74 374 | 4.5% | 100.0% | 75 845 | 81 155 | 86 835 | 5.3% | 116.7% |
| Goods and services | 74 374 | 4.5% | | 75 845 | 81 155 | 86 835 | 5.3% | 100.0% |
| Total expenses | 74 374 | 4.5% | 100.0% | 75 845 | 81 155 | 86 835 | 5.3% | 100.0% |
| Surplus/(Deficit) | 669 | (1) | - | 1 208 | 1 292 | 1 382 | 27.4% | - |
| Statement of financial position | | | | | | | | |
| Investments | 566 080 | 3.5% | 85.9% | 619 787 | 663 172 | 709 594 | 7.8% | 96.8% |
| Receivables and prepayments | 15 554 | 14.3% | 1.4% | 13 523 | 14 470 | 15 483 | -0.2% | 2.2% |
| Cash and cash equivalents | 6 246 | -58.4% | 12.7% | 6 283 | 6 723 | 7 194 | 4.8% | 1.0% |
| Total assets | 587 880 | -1.1% | 100.0% | 639 593 | 684 365 | 732 270 | 7.6% | 100.0% |
| Accumulated surplus/(deficit) | 572 811 | -0.4% | 95.9% | 621 169 | 664 651 | 711 177 | 7.5% | 97.2% |
| Trade and other payables | 7 687 | 1.2% | 1.5% | 12 805 | 13 702 | 14 661 | 24.0% | 1.8% |
| Provisions | 4 257 | 16.1% | 0.4% | 4 546 | 4 865 | 5 205 | 6.9% | 0.7% |
| Managed funds (e.g. poverty alleviation fund) | 3 125 | _ | 1.6% | 1 072 | 1 147 | 1 228 | -26.8% | 0.3% |
| Total equity and liabilities | 587 880 | -1.1% | 100.0% | 639 593 | 684 365 | 732 270 | 11.7% | 100.0% |

Housing Development Agency

Mandate

The Housing Development Agency was established in terms of the Housing Development Agency Act (2008). The agency is mandated to identify, acquire, hold, develop and release state owned and privately owned land for

residential and community purposes; and project manage housing developments for the creation of sustainable human settlements. The entity provides provinces and municipalities with project, technical and land geospatial services; and promotes intergovernmental relations for the acceleration of human settlements development.

Selected performance indicators

Table 38.31 Housing Development Agency performance indicators by programme/objective/activity and related outcome

| • | | | , , | • | • | , | | | |
|---|-----------------------------------|--|---------|---------|---------|---------|---------|-------------|---------|
| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | | Projections | |
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of hectares of well located land released for human settlements development per year | National programme support | | 4 250 | 2 000 | 3 000 | 3 000 | 3 000 | 3 000 | 3 000 |
| Number of priority projects implemented per year | National programme support | Outcome 8: Sustainable human | _1 | _1 | _1 | _1 | 5 | 5 | 5 |
| Number of national priority programmes provided with support per year | National programme support | settlements and improved quality of household life | _1 | _1 | _1 | 3 | 3 | 3 | 3 |
| Number of provinces supported with project, technical and land geospatial services per year | Land and housing support services | | 5 | 5 | 7 | 9 | 9 | 9 | 9 |

^{1.} No historical data is available as these are new indicators.

Expenditure analysis

In line with the national development plan's vision of transforming human settlements, the Housing Development Agency is expected to play a pivotal role in reaching the objectives outlined in outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework. The agency's focus over the medium term will be on: upgrading informal settlements in identified mining towns through the rollout of the national upgrading support programme; scoping, facilitating and implementing government and private led catalytic projects; and rezoning and releasing hectares of well located land for new housing developments.

Most of the agency's revenue comes from transfers from the Department of Human Settlements. As a result of its focus on upgrading informal settlements in mining towns, transfers received from the department are expected to increase from R176.2 million in 2015/16 to R228.2 million in 2018/19. Of this, R20 million has been ring-fenced in each year of the medium term for the national support upgrading programme, which provides project level technical support to municipalities for upgrading informal settlements. Additional revenue of just more than R1 billion over the medium term is expected from provincial departments for implementing projects on their behalf.

Over the medium term, the agency will develop the national sector wide land assembly strategy and spatial investment framework, as well as provide project and oversight support to 9 national priority programmes, including support for mining towns under the national support upgrading programme and the release of 9 000 hectares of land for the development of human settlements. In addition, the agency expects to facilitate the implementation of 15 priority catalytic projects. Catalytic projects are human settlement developments that aim to initiate more spatially, socially and economically integrated communities. Total expenditure is expected to increase from R512.2 million in 2015/16 to R608.8 million in 2018/19.

Compensation of employees spending is projected to increase from R105.9 million in 2015/16 to R157.8 million in 2018/19, reflecting the costs associated with the growth in the number of agency personnel from 172 in 2014/15 to 217 in 2018/19. This includes contract staff associated with providing project, technical and geospatial services for 27 provincial housing projects to be undertaken as and when required.

Programmes/objectives/activities

Table 38.32 Housing Development Agency expenditure trends and estimates by programme/objective/activity

| | | | | | | Expen- | | | | | Expen- |
|-----------------------------------|---------|---------------|---------|----------|-----------|---------|---------|--------------|---------|-------------|---------|
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | | growth | Total: | | | | growth | Total: |
| | | | | Revised | rate | Average | Medium | -term expend | iture | rate | Average |
| _ | Auc | lited outcome | | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | 41 205 | 44 250 | 48 403 | 50 294 | 6.9% | 25.7% | 53 412 | 56 510 | 59 789 | 5.9% | 9.8% |
| Planning and Information | 28 598 | 14 744 | 24 252 | 21 082 | -9.7% | 13.0% | 22 389 | 23 687 | 25 060 | 5.9% | 4.1% |
| National programme support | 52 835 | 89 840 | 91 161 | 144 305 | 39.8% | 46.8% | 153 252 | 162 141 | 171 545 | 5.9% | 28.2% |
| Land and housing support services | - | - | - | 296 486 | _ | 14.5% | 314 868 | 333 131 | 352 453 | 5.9% | 57.9% |
| Total | 122 638 | 148 834 | 163 816 | 512 167 | 61.0% | 100.0% | 543 921 | 575 469 | 608 847 | 5.9% | 100.0% |

Statements of historical financial performance and position

Table 38.33 Housing Development Agency statements of historical financial performance and position

| Statement of financial performance | | | | | | | | | Outcome/ |
|--|---------|---------|---------|----------|---------|---------|----------|-----------|-------------------|
| | | Audited | | Audited | | Audited | Budget | Revised | Budget Average |
| | Budget | outcome | Budget | outcome | Budget | outcome | estimate | estimate | (%) |
| R thousand | 2012/ | 13 | 2013 | /14 | 2014 | 1/15 | 2015/1 | 6 | 2012/13 - 2015/16 |
| Revenue | | | | | | | | | |
| Non-tax revenue | 1 990 | 9 663 | 71 668 | 15 294 | 5 862 | 7 090 | 18 675 | 25 558 | 58.7% |
| Sale of goods and services other than capital assets | _ | 5 515 | 67 580 | 8 834 | 2 837 | 1 278 | 6 205 | 9 838 | 33.2% |
| of which: | | | | | | | | | |
| Administrative fees | _ | 5 515 | 67 580 | 8 834 | 2 837 | 1 278 | 6 205 | 9 838 | 33.2% |
| Other non-tax revenue | 1 990 | 4 148 | 4 088 | 6 460 | 3 025 | 5 812 | 12 470 | 15 720 | 149.0% |
| Total revenue | 107 526 | 130 342 | 169 165 | 129 271 | 148 375 | 157 820 | 353 568 | 512 167 | 119.4% |
| Expenses | | | | | | | | | |
| Current expenses | 107 526 | 122 638 | 169 165 | 148 834 | 148 375 | 163 816 | 353 568 | 512 167 | 121.7% |
| Compensation of employees | 57 284 | 68 139 | 92 533 | 73 867 | 92 836 | 81 565 | 135 973 | 105 936 | 87.0% |
| Goods and services | 48 253 | 51 752 | 74 335 | 72 463 | 52 833 | 79 754 | 215 059 | 404 796 | 155.9% |
| Depreciation | 1 989 | 2 479 | 2 297 | 2 259 | 2 423 | 2 280 | 2 177 | 1 244 | 93.0% |
| Interest, dividends and rent on land | _ | 268 | _ | 245 | 283 | 217 | 359 | 191 | 143.5% |
| Total expenses | 107 526 | 122 638 | 169 165 | 148 834 | 148 375 | 163 816 | 353 568 | 512 167 | 121.7% |
| Surplus/(Deficit) | - | 7 704 | - | (19 563) | _ | (5 996) | ı | - | _ |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | 121 223 | 20 673 | 94 139 | 3 631 | 98 752 | 45 113 | 113 295 | 113 295 | 42.7% |
| Inventory | - | 73 100 | - | 77 171 | - | 83 793 | - | - 110 200 | 12.770 |
| Receivables and prepayments | 8 440 | 36 585 | 11 160 | 33 175 | 11 708 | 21 931 | 13 470 | 13 470 | 234.9% |
| Cash and cash equivalents | 8 000 | 308 413 | 99 092 | 177 701 | 101 885 | 55 393 | 114 454 | 114 454 | 202.8% |
| Non-current assets held for sale | _ | - | - | 17 167 | - | - | - | _ | |
| Total assets | 137 663 | 438 771 | 204 391 | 308 845 | 212 345 | 206 230 | 241 218 | 241 218 | 150.2% |
| Accumulated surplus/(deficit) | _ | 57 756 | 62 222 | 38 193 | 62 222 | 30 325 | 72 073 | 72 073 | 100.9% |
| Capital and reserves | _ | _ | _ | 57 | _ | 57 | _ | _ | _ |
| Finance lease | 422 | 65 | 122 | 362 | 122 | 272 | 135 | 135 | 104.1% |
| Deferred income | 108 095 | - | 69 188 | - | 70 522 | - | 77 110 | 77 110 | 23.7% |
| Trade and other payables | 23 646 | 24 983 | 26 937 | 32 144 | 28 257 | 26 833 | 32 513 | 32 513 | 104.6% |
| Provisions | 5 500 | 13 793 | 45 922 | 15 400 | 51 222 | 67 207 | 59 387 | 59 387 | 96.1% |
| Derivatives financial instruments | _ | 342 174 | _ | 222 689 | _ | 81 536 | _ | _ | _ |
| Total equity and liabilities | 137 663 | 438 771 | 204 391 | 308 845 | 212 345 | 206 230 | 241 218 | 241 218 | 150.2% |

Table 38.34 Housing Development Agency statements of estimates of financial performance and position

| Statement of financial performance | | | Expen- | | | | | Expen- |
|--|----------|-----------|---------|----------|-------------------|---------|--------------|---------|
| | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| _ | estimate | (%) | (%) | Med | ium-term estimate | | (%) | (%) |
| R thousand | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 20 | 18/19 |
| Revenue | | | | | | | | |
| Non-tax revenue | 25 558 | 38.3% | 7.2% | 27 142 | 28 716 | 30 382 | 5.9% | 5.0% |
| Sale of goods and services other than capital assets | 9 838 | 21.3% | 3.4% | 10 448 | 11 054 | 11 696 | 5.9% | 1.9% |
| of which: | | | | | | | | |
| Administrative fees | 9 838 | 21.3% | 3.4% | 10 448 | 11 054 | 11 696 | 5.9% | 1.9% |
| Other non-tax revenue | 15 720 | 55.9% | 3.7% | 16 694 | 17 662 | 18 686 | 5.9% | 3.1% |
| Transfers received | 486 609 | 59.2% | 92.8% | 516 779 | 546 753 | 578 465 | 5.9% | 95.0% |
| Total revenue | 512 167 | 57.8% | 100.0% | 543 921 | 575 469 | 608 847 | 5.9% | 100.0% |
| Expenses | | | | | | | | |
| Current expenses | 512 167 | 61.0% | 100.0% | 543 921 | 575 469 | 608 847 | 5.9% | 400.3% |
| Compensation of employees | 105 936 | 15.8% | 43.9% | 143 517 | 154 249 | 157 829 | 14.2% | 24.9% |
| Goods and services | 404 796 | 98.5% | 54.7% | 398 880 | 419 607 | 449 111 | 3.5% | 74.8% |
| Depreciation | 1 244 | -20.5% | 1.3% | 1 321 | 1 398 | 1 479 | 5.9% | 0.2% |
| Interest, dividends and rent on land | 191 | -10.7% | 0.1% | 203 | 215 | 428 | 30.8% | 0.0% |
| Total expenses | 512 167 | 61.0% | 100.0% | 543 921 | 575 469 | 608 847 | 5.9% | 100.0% |
| Surplus/(Deficit) | - | (1) | _ | | - | - | - | - |
| Statement of financial position | | | | | | | | |
| Carrying value of assets | 113 295 | 76.3% | 18.7% | 124 625 | 137 088 | 145 039 | 8.6% | 47.0% |
| of which: | 110 200 | 7 0.070 | 10.170 | 12 1 020 | .0. 000 | 110 000 | 0.070 | |
| Acquisition of assets | (819) | -69.5% | -2.0% | (864) | (910) | (963) | 5.5% | -0.3% |
| Receivables and prepayments | 13 470 | -28.3% | 8.8% | 14 817 | 16 299 | 17 244 | 8.6% | 5.6% |
| Cash and cash equivalents | 114 454 | -28.1% | 50.5% | 125 899 | 138 489 | 146 521 | 8.6% | 47.4% |
| Total assets | 241 218 | -18.1% | 100.0% | 265 341 | 291 876 | 308 805 | 8.6% | 100.0% |
| Accumulated surplus/(deficit) | 72 073 | 7.7% | 17.5% | 79 281 | 87 210 | 92 268 | 8.6% | 29.9% |
| Finance lease | 135 | 27.7% | 0.1% | 149 | 163 | 172 | 8.4% | 0.1% |
| Deferred income | 77 110 | - | 8.0% | 84 821 | 93 303 | 98 715 | 8.6% | 32.0% |
| Trade and other payables | 32 513 | 9.2% | 10.6% | 35 764 | 39 341 | 41 623 | 8.6% | 13.5% |
| Provisions | 59 387 | 62.7% | 16.3% | 65 326 | 71 859 | 76 027 | 8.6% | 24.6% |
| Total equity and liabilities | 241 218 | -18.1% | 100.0% | 265 341 | 291 876 | 308 805 | 42.8% | 100.0% |

Personnel information

Table 38.35 Housing Development Agency personnel numbers and cost by salary level¹

| | estin | er of posts nated for | | | | | | | | | | | | | | | | | • |
|---------|-----------|--------------------------|--------------------------|--|------|----------|----------|-------------------------|-----------|--------------|---------|------------|-----------|---------|--------|-------|------|---------|--------------|
| | 31 Ma | arch 2016 | | | Nu | mber and | cost1 of | personi | nel posts | filled / pla | anned f | or on fund | led estal | olishme | nt | | | Nι | ımber |
| | Number | Number | | | | | | | | | | | | | | | | Average | Salary |
| | of | of | | | | | | | | | | | | | | | | growth | level/Total: |
| | funded | posts | | | | | | | | | | | | | | | | rate | Average |
| | posts | on approved | | Actual Revised estimate Medium-term expenditure estimate | | | | | | | | | | | | | | (%) | (%) |
| | | establishment | : | 2014/15 | | 2 | 2015/16 | 2016/17 2017/18 2018/19 | | | | | | | | | | 2015/1 | 6 - 2018/19 |
| | | | Unit Unit Unit Unit Unit | | | | | | | | | | | | | | | | |
| Housin | g Develop | ment Agency | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary | 217 | 217 | 172 | 81.6 | 0.5 | 217 | 105.9 | 0.5 | 217 | 143.5 | 0.7 | 217 | 154.2 | 0.7 | 217 | 157.8 | 0.7 | 14.2% | 100.0% |
| level | | | | | | | | | | | | | | | | | | | |
| 1 – 6 | 14 | 14 | _ | - | - | 14 | 2.2 | 0.2 | 14 | 2.4 | 0.2 | 14 | 2.6 | 0.2 | 14 | 2.7 | 0.2 | 6.9% | 6.5% |
| 7 – 10 | 101 | 101 | 59 | 12.7 | 0.2 | 101 | 32.6 | 0.3 | 101 | 37.0 | 0.4 | 101 | 40.6 | 0.4 | 101 | 43.8 | 0.4 | 10.3% | 46.5% |
| 11 – 12 | 29 | 29 | 42 | 19.2 | 0.5 | 29 | 14.8 | 0.5 | 29 | 18.8 | 0.6 | 29 | 19.3 | 0.7 | 29 | 21.4 | 0.7 | 13.2% | 13.4% |
| 13 – 16 | 67 | 67 | 56 | 31.4 | 0.6 | 67 | 45.3 | 0.7 | 67 | 73.5 | 1.1 | 67 | 79.1 | 1.2 | 67 | 76.4 | 1.1 | 19.1% | 30.9% |
| 17 – 22 | 6 | 6 | 15 | 18.2 | 1.2 | 6 | 11.0 | 1.8 | 6 | 11.8 | 2.0 | 6 | 12.6 | 2.1 | 6 | 13.5 | 2.2 | 6.9% | 2.8% |
| 1. Rand | million. | | | | | | | | | | | | | | | | | | • |

National Housing Finance Corporation

Mandate

The National Housing Finance Corporation was established in 1996 as a schedule 3 A development finance institution. Its principal mandate is to broaden and deepen access to affordable housing finance for low to middle income households by facilitating private sector lending for housing purposes. The corporation acts as a

fund and risk manager in the affordable housing market, carrying out its mandate through the facilitation and provision of wholesale financing for various kinds of housing tenure, such as rental housing and home ownership.

Selected performance indicators

Table 38.36 National Housing Finance Corporation performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | Pr | ojections | |
|--|------------------------------|--|---------|---------|---------|---------|---------|-----------|---------|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of housing opportunities facilitated through disbursements per year | Strategic investment | | 660 | 428 | 136 | 291 | 390 | 275 | 275 |
| Number of housing opportunities facilitated through leveraged funds per year | Strategic investment | | 2 424 | 586 | 542 | 1 196 | 1 558 | 1 100 | 1 100 |
| Value of funds disbursed per year | Strategic investment | | R20m | R132m | R247m | R123m | R156m | R110m | R110m |
| Value of funds leveraged from the private sector per year | Strategic investment | Outcome 8: Sustainable human settlements and | R412m | R176m | R236m | R478m | R623m | R440m | R440m |
| Number of housing opportunities facilitated through disbursements per year | Lending | improved quality of household life | 12 820 | 12 109 | 3 876 | 1 869 | 2 422 | 2 237 | 2 239 |
| Number of housing opportunities facilitated through leveraged funds per year | Lending | | 12 283 | 71 380 | 4 558 | 7 093 | 7 842 | 8 454 | 9 118 |
| Value of funds disbursed per year | Lending | | R460m | R543m | R482m | R265m | R290m | R285m | R305m |
| Value of funds leveraged from the private sector per year | Lending | | R2.1bn | R2bn | R585m | R92m | R121m | R132m | R142m |

Expenditure analysis

The National Housing Finance Corporation contributes to the national development plan's vision of adequate housing and improved living environments, and outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework. Over the medium term, the corporation's focus will be on providing wholesale funding to housing development projects for ownership, social housing and private rental; partnering with banks and other non-banking retail financial intermediaries to increase their sustained lending and innovation in the target market it serves; and leveraging private sector funding for the sustainable development of human settlements.

The corporation expects to receive a recapitalisation of R300 million over the medium term to allow for an increase in loan advances in each of its programmes.

Total revenue generated is expected to increase from R235 million in 2015/16 to R284.5 million in 2018/19, at an average annual rate of 6.6 per cent. The corporation's main source of revenue comprises income from interest on advances, and interest and dividends on investments. The corporation is planning to mobilise private sector funding through participation in a private equity fund of R300 million, which is expected to provide funding for an additional 16 612 housing opportunities over the medium term.

Significant organisational restructuring in 2014/15 brought overhead expenditure down from R251.4 million in 2014/15 to R220.5 million in 2015/16, and this trend will be sustained over the medium term. Overall expenditure in the corporation is thus expected to increase only marginally over the period, from R220.5 million in 2015/16 to R220.9 million in 2018/19. The department will use these funds to provide a projected 32 312 housing opportunities (including social and private rental housing, home ownership, and incremental housing) over the medium term, facilitated by wholesale funds leveraged and disbursed through partnerships with banks and non-banking retail intermediaries. In addition, the corporation will facilitate 4 698 affordable housing opportunities over the period through strategic partnerships amounting to R1.9 billion (through equities, and mezzanine and junior debt capital structures) with companies that operate in the affordable housing market.

The retail programme is being wound down and will focus only on the maintenance and collections of the existing portfolio, although expenditure reflects marginal growth over the medium term.

As part of the corporation's strategic reorganisation, the number of personnel was rationalised in 2014/15. Thus, expenditure on personnel is expected to increase only marginally over the medium term, at an average annual rate of 0.3 per cent. The reorganisation of the corporation will improve its overall efficiency.

Table 38.37 National Housing Finance Corporation expenditure trends and estimates by programme/objective/activity

| | | | | | | Expen- | | | | | Expen- |
|----------------------|---------|---------------|---------|----------|-----------|---------|---------|--------------|---------|-------------|---------|
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | | growth | Total: | | | | growth | Total: |
| | | | | Revised | rate | Average | Medium | -term expend | iture | rate | Average |
| | Aud | dited outcome | ļ. | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | 50 175 | 179 263 | 117 087 | 81 909 | 17.7% | 49.2% | 87 433 | 90 761 | 86 188 | 1.7% | 39.8% |
| Retail | 21 285 | 9 229 | 12 335 | 6 688 | -32.0% | 5.8% | 6 584 | 6 685 | 6 728 | 0.2% | 3.1% |
| Strategic investment | 2 169 | 1 950 | 7 273 | 2 038 | -2.1% | 1.5% | 2 150 | 2 275 | 2 407 | 5.7% | 1.0% |
| Lending | 128 300 | 12 466 | 114 744 | 129 905 | 0.4% | 43.6% | 110 202 | 124 520 | 125 526 | -1.1% | 56.2% |
| Total | 201 929 | 202 908 | 251 439 | 220 540 | 3.0% | 100.0% | 206 369 | 224 241 | 220 849 | 0.0% | 100.0% |

Statements of historical financial performance and position

Table 38.38 National Housing Finance Corporation statements of historical financial performance and position

| Statement of financial performance | | | | | | | | | Outcome/ Budget |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------------|
| | | Audited | | Audited | | Audited | Budget | Revised | Average |
| | Budget | outcome | Budget | outcome | Budget | outcome | estimate | estimate | (%) |
| R thousand | 2012 | 113 | 2013 | 114 | 2014 | 15 | 2015/1 | 6 | 2012/13 - 2015/16 |
| Revenue | | | | | | | | | |
| Non-tax revenue | 489 715 | 210 717 | 502 687 | 213 429 | 244 307 | 265 007 | 282 760 | 225 107 | 60.2% |
| Sale of goods and services other than capital assets | 441 614 | 151 106 | 468 273 | 173 700 | 214 815 | 227 168 | 250 228 | 166 856 | 52.3% |
| of which: | | | | | | | | | |
| Administrative fees | - | 985 | - | 996 | - | 6 033 | - | 2 320 | _ |
| Sales by market establishment | 441 614 | 150 121 | 468 273 | 172 704 | 214 815 | 221 135 | 250 228 | 164 536 | 51.5% |
| Other non-tax revenue | 48 101 | 59 611 | 34 414 | 39 729 | 29 492 | 37 839 | 32 532 | 58 251 | 135.2% |
| Total revenue | 489 715 | 210 717 | 502 687 | 213 429 | 244 307 | 265 007 | 282 760 | 234 988 | 60.8% |
| Expenses | | | | | | | | | |
| Current expenses | 416 265 | 185 467 | 480 551 | 183 790 | 221 964 | 245 750 | 250 630 | 220 540 | 61.0% |
| Compensation of employees | 83 891 | 80 845 | 90 875 | 76 480 | 76 467 | 107 642 | 80 023 | 65 533 | 99.8% |
| Goods and services | 264 841 | 79 077 | 318 305 | 83 642 | 105 749 | 115 303 | 105 826 | 133 521 | 51.8% |
| Depreciation | 4 029 | 951 | 3 483 | 879 | 1 030 | 965 | 1 057 | - | 29.1% |
| Interest, dividends and rent on land | 63 503 | 24 594 | 67 889 | 22 789 | 38 719 | 21 840 | 63 724 | 21 486 | 38.8% |
| Total expenses | 433 444 | 201 930 | 480 551 | 202 907 | 229 902 | 251 438 | 260 259 | 220 540 | 62.4% |
| Surplus/(Deficit) | 56 271 | 8 787 | 22 136 | 10 522 | 14 405 | 13 569 | 22 501 | 14 448 | _ |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | 78 642 | 73 798 | 81 408 | 76 026 | 83 902 | 83 586 | 56 262 | 76 291 | 103.2% |
| Investments | 1 011 773 | 1 155 165 | 1 039 268 | 285 778 | 1 078 551 | 531 415 | 339 799 | 528 034 | 72.1% |
| Inventory | 243 598 | 78 100 | 184 145 | 168 566 | 169 810 | 190 438 | 90 009 | 114 927 | 80.3% |
| Loans | 2 503 962 | 1 935 732 | 2 601 227 | 2 132 260 | 2 567 732 | 2 066 927 | 2 653 399 | 2 078 089 | 79.5% |
| Receivables and prepayments | 32 714 | 11 133 | 33 245 | 13 039 | 32 332 | 7 372 | 12 014 | 8 649 | 36.4% |
| Cash and cash equivalents | 245 805 | 350 919 | 189 420 | 433 918 | 16 241 | 430 077 | 378 625 | 503 092 | 207.0% |
| Taxation | 24 699 | 11 760 | 9 248 | 12 448 | 17 977 | 18 601 | 12 448 | 15 534 | 90.6% |
| Total assets | 4 141 193 | 3 616 607 | 4 137 961 | 3 122 035 | 3 966 545 | 3 328 416 | 3 542 555 | 3 324 616 | 84.8% |
| Accumulated surplus/(deficit) | 1 234 653 | 1 321 709 | 1 251 843 | 1 325 664 | 1 272 551 | 1 339 232 | 1 296 873 | 1 353 721 | 105.6% |
| Capital and reserves | 1 080 000 | 1 080 000 | 1 080 000 | 880 000 | 1 084 000 | 880 000 | 1 410 000 | 880 000 | 79.9% |
| Capital reserve fund | - | - | - | 200 000 | _ | 430 000 | 100 000 | 530 000 | 1 160.0% |
| Borrowings | 1 061 655 | 214 510 | 1 094 539 | 335 538 | 707 319 | 295 754 | 389 986 | 265 018 | 34.1% |
| Trade and other payables | 181 487 | 15 498 | 65 450 | 36 904 | 28 322 | 69 102 | 13 114 | 22 278 | 49.9% |
| Taxation | - | 7 576 | - | 3 972 | 5 078 | - | 3 972 | - | 127.6% |
| Provisions | 5 768 | 63 227 | 8 629 | 58 291 | 12 348 | 62 422 | 59 160 | 16 382 | 233.2% |
| Managed funds (e.g. poverty alleviation fund) | 577 630 | 698 980 | 637 500 | 225 765 | 856 926 | 193 220 | 225 765 | 203 847 | 57.5% |
| Derivatives financial instruments | _ | 215 107 | _ | 55 901 | _ | 58 686 | 43 685 | 53 370 | 876.9% |
| Total equity and liabilities | 4 141 193 | 3 616 607 | 4 137 961 | 3 122 035 | 3 966 545 | 3 328 416 | 3 542 555 | 3 324 616 | 84.8% |

Table 38.39 National Housing Finance Corporation statements of estimates of financial performance and position

| Statement of financial performance | 2oo oo.po. | ution otuton | | | anoian ponioni | iiaiioo aiia | poortion. | Expen- |
|---|------------|-------------------|-------------------|-----------|-------------------|--------------|-------------|---------|
| Statement of imancial performance | | A., | Expen- diture/ | | | | Average | diture/ |
| | | Average growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Me | dium-term estimat | to. | (%) | (%) |
| R thousand | 2015/16 | | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | |
| Revenue | 2010/10 | 2012/10 | 2010/10 | 2010/11 | 2011/10 | 2010/13 | 2010/10 - / | 2010/13 |
| Non-tax revenue | 225 107 | 2.2% | 98.9% | 223 496 | 262 679 | 284 520 | 8.1% | 98.9% |
| Sale of goods and services other than capital | 166 856 | 3.4% | 77.5% | 181 169 | 221 889 | 252 322 | 14.8% | 81.3% |
| assets | .00 000 | 0,0 | 77.070 | .01.100 | 22.000 | 202 022 | 11.070 | 01.070 |
| of which: | | | | | | | | |
| Administrative fees | 2 320 | 33.1% | 1.0% | 2 430 | 2 430 | 2 430 | 1.6% | 1.0% |
| Sales by market establishment | 164 536 | 3.1% | 76.4% | 178 739 | 219 459 | 249 892 | 14.9% | 80.3% |
| Other non-tax revenue | 58 251 | -0.8% | 21.5% | 42 327 | 40 790 | 32 198 | -17.9% | 17.6% |
| Total revenue | 234 988 | 3.7% | 100.0% | 223 496 | 262 679 | 284 520 | 6.6% | 100.0% |
| Expenses | | | | | | | | |
| Current expenses | 220 540 | 5.9% | 95.0% | 197 433 | 207 563 | 199 458 | -3.3% | 79.4% |
| Compensation of employees | 65 533 | -6.8% | 37.6% | 69 769 | 73 882 | 66 051 | 0.3% | 31.6% |
| Goods and services | 133 521 | 19.1% | 46.7% | 107 063 | 114 387 | 116 066 | -4.6% | 54.0% |
| Interest, dividends and rent on land | 21 486 | -4.4% | 10.5% | 20 601 | 19 294 | 17 341 | -6.9% | 9.0% |
| Total expenses | 220 540 | 3.0% | 100.0% | 206 369 | 224 241 | 220 849 | 0.0% | 100.0% |
| Surplus/(Deficit) | 14 448 | - | - | 17 127 | 38 438 | 63 671 | 63.9% | - |
| Statement of financial position | | | | | | | | |
| Carrying value of assets | 76 291 | 1.1% | 2.3% | 67 391 | 65 953 | 58 378 | -8.5% | 1.9% |
| Investments | 528 034 | -23.0% | 18.2% | 527 034 | 526 034 | 525 034 | -0.2% | 15.1% |
| Inventory | 114 927 | 13.7% | 4.2% | 71 681 | 33 637 | 13 742 | -50.7% | 1.7% |
| Loans | 2 078 089 | 2.4% | 61.6% | 2 449 821 | 2 676 824 | 2 900 214 | 11.8% | 72.1% |
| Receivables and prepayments | 8 649 | -8.1% | 0.3% | 7 549 | 8 840 | 11 415 | 9.7% | 0.3% |
| Cash and cash equivalents | 503 092 | 12.8% | 12.9% | 285 686 | 212 207 | 168 403 | -30.6% | 8.5% |
| Taxation | 15 534 | 9.7% | 0.4% | 15 534 | 15 534 | 15 534 | - | 0.4% |
| Total assets | 3 324 616 | -2.8% | 100.0% | 3 424 696 | 3 539 029 | 3 692 721 | 3.6% | 100.0% |
| Accumulated surplus/(deficit) | 1 353 721 | 0.8% | 40.0% | 1 370 847 | 1 409 285 | 1 472 956 | 2.9% | 40.1% |
| Capital and reserves | 880 000 | -6.6% | 27.7% | 880 000 | 880 000 | 880 000 | - | 25.2% |
| Capital reserve fund | 530 000 | - | 8.8% | 630 000 | 730 000 | 835 800 | 16.4% | 19.4% |
| Borrowings | 265 018 | 7.3% | 8.4% | 236 760 | 208 502 | 189 968 | -10.5% | 6.5% |
| Trade and other payables | 22 278 | 12.9% | 1.1% | 22 586 | 15 238 | 15 583 | -11.2% | 0.5% |
| Provisions | 16 382 | -36.2% | 1.5% | 16 074 | 15 748 | 15 402 | -2.0% | 0.5% |
| Managed funds (e.g. poverty alleviation fund) | 203 847 | -33.7% | 9.6% | 215 059 | 226 887 | 239 366 | 5.5% | 6.3% |
| Derivatives financial instruments | 53 370 | -37.2% | 2.8% | 53 370 | 53 370 | 43 646 | -6.5% | 1.5% |
| Total equity and liabilities | 3 324 616 | -2.8% | 100.0% | 3 424 696 | 3 539 030 | 3 692 721 | -5.5% | 100.0% |

Personnel information

Table 38.40 National Housing Finance Corporation personnel numbers and cost by salary level¹

| | | er of posts nated for | | | | | | | | | | | | | | | | | |
|-----------------|----------------------|--------------------------|--------|---------|------|-----------|--|--------|-------------------------|-----------|---------|------------|----------|--------|--------|------|---------|-----------|--------------|
| | | arch 2016 | | | Num | ber and c | ost1 of p | ersonn | el posts fil | led / pla | nned fo | r on funde | d establ | ishmen | t | | | Nui | mber |
| - | Number | Number | | | | | | | | | | | | | | | | Average | Salary |
| | of | of | | | | | | | | | | | | | | | | growth | level/Total: |
| | funded | posts | | | | | | | | | | | | | | | | | Average |
| | posts | on approved | | Actual | | Revis | ed estimate Medium-term expenditure estimate | | | | | | | | | | (%) | (%) | |
| | | establishment | : | 2014/15 | | 2 | 2015/16 | | 2016/17 2017/18 2018/19 | | | | | | | | 2015/16 | - 2018/19 | |
| National | onal Housing Finance | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Corpora | tion | | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary level | 73 | 75 | 115 | 107.6 | 0.9 | 73 | 65.5 | 0.9 | 76 | 69.8 | 0.9 | 76 | 73.9 | 1.0 | 76 | 66.1 | 0.9 | 0.3% | 100.0% |
| 1 – 6 | 11 | 13 | 24 | 3.7 | 0.2 | 11 | 1.5 | 0.1 | 13 | 1.5 | 0.1 | 13 | 1.6 | 0.1 | 13 | 1.5 | 0.1 | -1.4% | 16.6% |
| 7 – 10 | 29 | 29 | 46 | 27.6 | 0.6 | 29 | 14.6 | 0.5 | 29 | 14.8 | 0.5 | 29 | 15.4 | 0.5 | 29 | 13.5 | 0.5 | -2.6% | 38.5% |
| 11 – 12 | 16 | 16 | 22 | 27.2 | 1.2 | 16 | 15.8 | 1.0 | 17 | 17.0 | 1.0 | 17 | 17.4 | 1.0 | 17 | 15.5 | 0.9 | -0.6% | 22.3% |
| 13 – 16 | 16 | 16 | 22 | 42.9 | 1.9 | 16 | 28.3 | 1.8 | 16 | 30.9 | 1.9 | 16 | 32.7 | 2.0 | 16 | 29.3 | 1.8 | 1.3% | 21.3% |
| 17 – 22 | 1 | 1 | 1 | 6.4 | 6.4 | 1 | 5.3 | 5.3 | 1 | 5.6 | 5.6 | 1 | 6.8 | 6.8 | 1 | 6.2 | 6.2 | 5.3% | 1.3% |

National Urban Reconstruction and Housing Agency

Mandate

The National Urban Reconstruction and Housing Agency is a non-profit public entity established in 1995 as a joint venture between the South African government and the Open Society Foundation of New York. The agency provides bridging finance to contractors building low to moderate income housing, infrastructure and community facilities; and provides account administration and support services.

Selected performance indicators

Table 38.41 National Urban Reconstruction and Housing Agency performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | ı | Projections | |
|---|---|--|---------|---------|---------|---------|---------|-------------|---------|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Value of loans disbursed per year | Affordable housing | | R157.8m | R230.7m | R246.6m | R315m | R345m | R360m | R390m |
| Number of loans approved per year | Affordable housing | | 11 | 14 | 16 | 21 | 23 | 24 | 26 |
| Number of houses built and sites serviced per year | Affordable housing | | 1 195 | 1 619 | 1 606 | 2 200 | 2 500 | 2 650 | 2 800 |
| Number of programmes/projects assisted by planning and/or implementation per year | Programme management | Outcome 8: Sustainable human | 11 | 2 | 2 | 2 | 2 | 3 | 3 |
| Value of loans disbursed per year | Infrastructure and community services loans | settlements and improved quality of household life | R157.8m | R33.5m | R151m | R180m | R180m | R180m | R270m |
| Number of loans/projects approved per year | Infrastructure and community services loans | | 4 | 10 | 2 | 4 | 4 | 4 | 6 |
| Value of loans disbursed per year | Subsidy housing loans | | R67.3m | R55.5m | R81.8m | R128m | R140m | R152m | R160m |
| Number of loans/projects approved per year | Subsidy housing loans | | 12 | 11 | 15 | 32 | 35 | 38 | 40 |
| Number of houses completed per year | Subsidy housing loans | | 8 298 | 3 108 | 5 962 | 7 044 | 12 830 | 16 750 | 18 250 |

Expenditure analysis

The National Urban Reconstruction and Housing Agency provides affordable housing loans and housing related infrastructure, administration, and project support services to contractors in the affordable and subsidy housing markets. This work contributes to the national development plan's vision of transforming human settlements, as well as outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework.

The agency's revenue comprises interest on investments, and fees for providing bridging finance to contractors for programme management and construction. An expected increase in the number of loans to be disbursed over the medium term is reflected in the projected increase in revenue from R114.3 million in 2015/16 to R134.3 million in 2018/19, reflecting average annual growth of 5.5 per cent.

The agency expects to approve 73 loans to contractors in the affordable and subsidy housing markets at a total value of R1.1 billion over the medium term, resulting in 7 950 affordable housing opportunities. The agency's total expenditure is expected to increase from R94 million in 2015/16 to R116.4 million by 2018/19.

The agency plans to increase the number of support programmes it initiates to 60 over the medium term. It also plans to increase the number of emerging contractors it supports with infrastructure loans projected at R63 million over the period. These loans are expected to result in the completion of 14 infrastructure projects in the affordable housing sector by 2018/19. Significant expenditure on goods and services items such as outsourced services, travel and subsistence, and consultants will support this work.

Table 38.42 National Urban Reconstruction and Housing Agency expenditure trends and estimates by programme/ objective/

activity

| | | | | | | Expen- | | | | | Expen- |
|---------------------------------------|---------|---------------|---------|----------|-----------|---------|---------|--------------|---------|-------------|---------|
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | | growth | Total: | | | | growth | Total: |
| | | | | Revised | rate | Average | Medium | term expend- | iture | rate | Average |
| _ | Auc | lited outcome | ļ. | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | 78 850 | 56 602 | 54 886 | 52 956 | -12.4% | 62.9% | 61 470 | 63 588 | 64 629 | 6.9% | 56.9% |
| Affordable housing | 13 422 | 2 957 | 511 | 5 148 | -27.3% | 4.5% | 3 360 | 2 552 | 4 879 | -1.8% | 3.8% |
| Programme management | 67 107 | 12 032 | 17 543 | 30 916 | -22.8% | 28.1% | 34 848 | 39 040 | 41 126 | 10.0% | 34.2% |
| Infrastructure and community services | 3 356 | 2 252 | 90 | 1 752 | -19.5% | 1.7% | 1 848 | 1 943 | 2 043 | 5.3% | 1.8% |
| loans | | | | | | | | | | | |
| Subsidy housing loans | 5 032 | 2 959 | 367 | 3 261 | -13.5% | 2.7% | 3 439 | 3 614 | 3 799 | 5.2% | 3.3% |
| Total | 167 767 | 76 802 | 73 397 | 94 033 | -17.5% | 100.0% | 104 965 | 110 737 | 116 476 | 7.4% | 100.0% |

Statements of historical financial performance and position

Table 38.43 National Urban Reconstruction and Housing Agency statements of historical financial performance and position

| Statement of financial performance | | | | | | | | | Outcome/ |
|--|---------|----------|---------|-----------|---------|---------|----------|----------|-------------------|
| | | Audited | | Audited | | Audited | Budget | Revised | Budget Average |
| | Budget | outcome | Budget | outcome | Budget | outcome | estimate | estimate | (%) |
| R thousand | 2012/ | | 2013/ | | 2014 | | 2015/1 | | 2012/13 - 2015/16 |
| Revenue | | | | | | | | - | |
| Non-tax revenue | 94 755 | 132 136 | 104 349 | 83 979 | 106 104 | 83 921 | 111 633 | 114 278 | 99.4% |
| Sale of goods and services other than capital assets | - | 53 437 | 83 981 | 65 196 | 70 492 | 63 628 | 89 796 | 101 338 | 116.1% |
| of which: | | | | | | | | | |
| Administrative fees | _ | 17 051 | 39 287 | 33 803 | 44 138 | 24 294 | 54 025 | 54 604 | 94.4% |
| Sales by market establishment | _ | 36 386 | 44 694 | 31 393 | 26 354 | 39 334 | 35 771 | 46 734 | 144.0% |
| Other non-tax revenue | 94 755 | 78 699 | 20 368 | 18 783 | 35 612 | 20 293 | 21 837 | 12 940 | 75.7% |
| Total revenue | 94 755 | 132 136 | 104 349 | 83 979 | 106 104 | 83 921 | 111 633 | 114 278 | 99.4% |
| Expenses | | | | | | | | | |
| Current expenses | 68 238 | 167 767 | 83 305 | 76 802 | 100 668 | 73 396 | 108 132 | 94 033 | 114.3% |
| Compensation of employees | 33 561 | 24 047 | 27 257 | 28 902 | 34 018 | 27 996 | 35 666 | 32 808 | 87.2% |
| Goods and services | 21 985 | 130 378 | 40 794 | 39 550 | 61 962 | 38 805 | 66 875 | 56 516 | 138.4% |
| Depreciation | 1 768 | 1 942 | 1 525 | 1 610 | 1 504 | 1 168 | 1 586 | 698 | 84.9% |
| Interest, dividends and rent on land | 10 924 | 11 400 | 13 729 | 6 740 | 3 184 | 5 427 | 4 005 | 4 011 | 86.6% |
| Total expenses | 68 238 | 167 767 | 83 305 | 76 802 | 100 668 | 73 396 | 108 132 | 94 033 | 114.3% |
| Surplus/(Deficit) | 26 517 | (35 631) | 21 044 | 7 177 | 5 436 | 10 525 | 3 501 | 20 245 | _ |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | 2 879 | 3 152 | 2 117 | 2 476 | 2 293 | 2 263 | 1 546 | 2 435 | 116.9% |
| Investments | 3 258 | 1 435 | 1 397 | 3 217 | 1 435 | 3 138 | 1 435 | 3 217 | 146.3% |
| Loans | 340 274 | 202 394 | 271 453 | 195 887 | 188 318 | 258 312 | 227 545 | 386 279 | 101.5% |
| Receivables and prepayments | 262 | 10 719 | 19 599 | 13 761 | 9 015 | 7 152 | 8 062 | 7 139 | 105.0% |
| Cash and cash equivalents | 264 383 | 318 524 | 441 727 | 457 511 | 416 638 | 311 138 | 386 009 | 206 193 | 85.7% |
| Total assets | 611 056 | 536 224 | 736 293 | 672 852 | 617 699 | 582 003 | 624 597 | 605 264 | 92.5% |
| Accumulated surplus/(deficit) | 172 673 | 82 380 | 430 487 | (109 726) | 391 630 | 100 084 | 386 370 | (88 063) | -1.1% |
| Capital and reserves | 238 300 | 38 300 | 38 300 | 199 284 | 38 300 | 38 300 | 38 300 | 38 300 | 89.0% |
| Capital reserve fund | _ | 200 000 | _ | 338 300 | _ | 300 000 | 61 000 | 560 284 | 2 292.8% |
| Borrowings | 189 206 | 83 379 | 159 943 | 60 513 | 97 365 | 65 221 | 47 913 | 75 187 | 57.5% |
| Trade and other payables | 10 877 | 132 165 | 107 564 | 25 228 | 90 403 | 17 946 | 91 014 | 17 105 | 64.2% |
| Provisions | _ | - | _ | 2 189 | _ | 1 809 | _ | 2 451 | _ |
| Managed funds (such as the Poverty Alleviation Fund) | - | - | - | 157 064 | - | 58 643 | - | - | - |
| Total equity and liabilities | 611 056 | 536 224 | 736 294 | 672 852 | 617 699 | 582 003 | 624 597 | 605 264 | 92.5% |

Table 38.44 National Urban Reconstruction and Housing Agency statements of estimates of financial performance and

position

| position Statement of financial performance | Revised | Average growth rate | Expen- diture/ Total: Average | | | | Average growth rate | Expen- diture/ Total: Average |
|--|----------|---------------------------|--|----------|------------------|----------|---------------------------|--|
| - | estimate | (%) | (%) | | ım-term estimate | | (%) | (%) |
| R thousand | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 20 | 18/19 |
| Revenue | | | | | | | | |
| Non-tax revenue | 114 278 | -4.7% | 100.0% | 118 405 | 127 211 | 134 330 | 5.5% | 100.0% |
| Sale of goods and services other than capital assets of which: | 101 338 | 23.8% | 70.6% | 106 780 | 115 944 | 124 392 | 7.1% | 90.7% |
| Administrative fees | 54 604 | 47.4% | 32.5% | 53 820 | 58 125 | 62 194 | 4.4% | 46.3% |
| Sales by market establishment | 46 734 | 8.7% | 38.2% | 52 960 | 57 819 | 62 198 | 10.0% | 44.3% |
| Other non-tax revenue | 12 940 | -45.2% | 29.4% | 11 625 | 11 267 | 9 938 | -8.4% | 9.3% |
| Total revenue | 114 278 | -4.7% | 100.0% | 118 405 | 127 211 | 134 330 | 5.5% | 100.0% |
| Expenses | | | | | | | | |
| Current expenses | 94 033 | -17.5% | 100.0% | 104 965 | 110 737 | 116 476 | 7.4% | 135.8% |
| Compensation of employees | 32 808 | 10.9% | 31.2% | 39 127 | 41 254 | 43 500 | 9.9% | 36.7% |
| Goods and services | 56 516 | -24.3% | 60.5% | 60 534 | 63 775 | 67 166 | 5.9% | 58.3% |
| Depreciation | 698 | -28.9% | 1.4% | 684 | 718 | 820 | 5.5% | 0.7% |
| Interest, dividends and rent on land | 4 011 | -29.4% | 6.8% | 4 620 | 4 990 | 4 990 | 7.6% | 4.4% |
| Total expenses | 94 033 | -17.5% | 100.0% | 104 965 | 110 737 | 116 476 | 7.4% | 100.0% |
| Surplus/(Deficit) | 20 245 | (2) | - | 13 440 | 16 474 | 17 854 | -4.1% | - |
| Statement of financial position | | | | | | | | |
| Carrying value of assets | 2 435 | -8.2% | 0.4% | 1 639 | 1 451 | 1 452 | -15.8% | 0.3% |
| of which: | | | | | | | | |
| Acquisition of assets | (1 643) | 3.2% | -0.2% | (315) | (313) | (315) | -42.3% | -0.1% |
| Investments | 3 217 | 30.9% | 0.5% | 3 217 | 3 217 | 3 217 | -0.0% | 0.5% |
| Loans | 386 279 | 24.0% | 43.8% | 417 366 | 449 570 | 483 837 | 7.8% | 68.0% |
| Receivables and prepayments | 7 139 | -12.7% | 1.6% | 6 191 | 6 253 | 6 267 | -4.2% | 1.0% |
| Cash and cash equivalents | 206 193 | -13.5% | 53.7% | 196 768 | 187 446 | 176 767 | -5.0% | 30.2% |
| Total assets | 605 264 | 4.1% | 100.0% | 625 181 | 647 937 | 671 541 | 3.5% | 100.0% |
| Accumulated surplus/(deficit) | (88 063) | -202.2% | 0.4% | (72 299) | (53 967) | (34 891) | -26.6% | -9.9% |
| Capital and reserves | 38 300 | - | 12.4% | 38 300 | 38 300 | 38 300 | - | 6.0% |
| Capital reserve fund | 560 284 | 41.0% | 57.9% | 560 284 | 560 284 | 560 275 | -0.0% | 88.0% |
| Borrowings | 75 187 | -3.4% | 12.0% | 78 940 | 82 771 | 86 909 | 4.9% | 12.7% |
| Trade and other payables | 17 105 | -49.4% | 8.6% | 17 505 | 18 097 | 18 496 | 2.6% | 2.8% |
| Provisions | 2 451 | - | 0.3% | 2 451 | 2 451 | 2 451 | - | 0.4% |
| Total equity and liabilities | 605 264 | 4.1% | 100.0% | 625 181 | 647 937 | 671 541 | -19.0% | 100.0% |

Personnel information

Table 38.45 National Urban Reconstruction and Housing Agency personnel numbers and cost by salary level¹

| - 40.0 | | iational on | · · · · · · · · · · · · · · · · · · · | UU. | | | | 9 7 . | 90 . | | | | | | y oului | , | ,. | | |
|----------|--|---------------|---------------------------------------|--|------|------------|----------|---------|----------------|------------|-----------|-------------|-----------|------|---------|------|---------|---------|--------------|
| | Number | of posts | | | | | | | | | | | | | | | | | |
| | estima | ated for | | | | | | | | | | | | | | | | | |
| | 31 Marc | ch 2016 | | | 1 | lumber and | cost1 of | personn | el posts fille | ed / plani | ned for c | n funded es | stablishn | nent | | | | Num | ber |
| | Number | Number | | | | | | | • | | | | | | | | | Average | Salary |
| | of | of | | | | | | | | | | | | | | | | growth | level/Total: |
| | funded | posts | | | | | | | | | | | | | | rate | Average | | |
| | posts | on approved | Act | Actual Revised estimate Medium-term expenditure estimate | | | | | | | | | | (%) | (%) | | | | |
| | · | establishment | 2014 | /15 | | 201 | 5/16 | | 201 | 16/17 | | 201 | 17/18 | | 2018 | /19 | | 2015/16 | - 2018/19 |
| National | establishment ational Urban Reconstruction and | | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Housing | Agency | | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary | 56 | 56 | 44 | 28.0 | 0.6 | 43 | 32.8 | 0.8 | 43 | 39.1 | 0.9 | 43 | 41.3 | 1.0 | 44 | 43.5 | 1.0 | 9.9% | 100.0% |
| level | | | | | | | | | | | | | | | | | | | i |
| | | | | | | | | | | | | | | | | | | | |
| 7 – 10 | 27 | 27 | 20 | 6.8 | 0.3 | 22 | 9.3 | 0.4 | 22 | 12.2 | 0.6 | 22 | 12.9 | 0.6 | 22 | 13.2 | 0.6 | 12.4% | 50.9% |
| 11 – 12 | 16 | 16 | 11 | 7.3 | 0.7 | 5 | 4.7 | 0.9 | 5 | 4.9 | 1.0 | 5 | 5.2 | 1.0 | 5 | 5.3 | 1.1 | 4.4% | 11.6% |
| 13 – 16 | 12 | 12 | 12 | 11.7 | 1.0 | 15 | 16.1 | 1.1 | 15 | 19.2 | 1.3 | 15 | 20.1 | 1.3 | 16 | 21.8 | 1.4 | 10.6% | 35.3% |
| 17 – 22 | 1 | 1 | 1 | 2.2 | 2.2 | 1 | 2.7 | 2.7 | 1 | 2.8 | 2.8 | 1 | 3.1 | 3.1 | 1 | 3.1 | 3.1 | 5.3% | 2.3% |

1. Rand million.

Rural Housing Loan Fund

Mandate

The Rural Housing Loan Fund was established in 1996 by the Department of Human Settlements as a section 21 company, with initial grant funding from German development bank Kreditanstalt für Wiederaufbau (KfW). The fund is mandated to facilitate access to housing credit to low income rural households by providing wholesale finance through a network of retail intermediaries and community based organisations.

Selected performance indicators

Table 38.46 Rural Housing Loan Fund performance indicators by programme/objective/activity and related outcome

| | j = - a a | | p. c; | <u>g. a</u> | , | activity air | | | |
|---|------------------------------|--|---------|-------------|---------|--------------|--------------|-------------|---------|
| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | | Projections | |
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of loans disbursed per year | Incremental housing | Outcome 8: Sustainable | 44 812 | 34 231 | 40 185 | 46 712 | 43 457 | 48 125 | 51 135 |
| Value of loans to intermediaries per year | Incremental housing | human settlements and improved quality of household life | R127.3m | R104m | R261.5m | R280.3m | R224.9m | R276.9m | R305.4m |
| Voucher subsidies issued per year | Subsidy voucher programme | Household life | _1 | _1 | _1 | _1 | 500 | 8 500 | 9 000 |

^{1.} No historical data is available as this is a new indicator under a newly established programme.

Expenditure analysis

The Rural Housing Loan Fund offers unsecured incremental loans through its network of retail intermediaries and community based organisations to borrowers in rural areas who earn less than R15 000 per month. The fund thus contributes to the national development plan's vision of transforming human settlements, as well as to outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework. The fund's focus over the medium term will be on increasing access to incremental housing credit to low income rural households by introducing the voucher subsidy programme and expanding its lending network.

The fund's revenue comprises interest earned on loan advances and investments, and dividends received from cash deposits at the South African Reserve Bank related to loan covenants with the Kreditanstalt für Wiederaufbau (KfW) and the Development Bank of Southern Africa. Revenue is expected to increase significantly, at an average annual rate of 25.9 per cent over the medium term to R98.7 million in 2018/19, largely as a result of a new 5 per cent implementation fee charged to provinces for the subsidy voucher programme.

The fund will be the implementing agent on behalf of provinces for the new subsidy voucher programme. The programme issues subsidies to households in the form of a voucher that can be exchanged for building materials and services, aiming to leverage households' capacity for building their own houses. The fund projects disbursing 18 000 subsidy vouchers to qualifying households over the medium term. Additional staff are needed for the programme, with the number of personnel projected to increase from 17 in 2015/16 to 29 in 2018/19. Spending on compensation of employees is thus also expected to increase over the medium term.

Total expenditure over the medium term is expected to increase from R39.9 million in 2015/16 to R67.5 million in 2018/19, largely as a result of the increased spending on compensation of employees and losses due to fair value adjustments of financial assets.

Over the medium term, the fund will expand the network of 13 retail intermediary SMMEs and community based organisations that it funds, resulting in a projected increase in the number of incremental loans issued to 142 717, and an increase in their value to R807.2 million over the period. An additional equity injection of R50 million in 2017/18 and R52.9 million in 2018/19 is projected from the Department of Human Settlements to support this expansion.

Table 38.47 Rural Housing Loan Fund expenditure trends and estimates by programme/objective/activity

| | | | | | | Funan | | | | | - Fyman |
|---------------------------|---------|---------------|---------|----------|-----------|---------|---------|--------------|---------|-------------|---------|
| | | | | | | Expen- | | | | | Expen- |
| | | | | | Average | diture/ | | | | Average | diture/ |
| | | | | | growth | Total: | | | | growth | Total: |
| | | | | Revised | rate | Average | Medium | -term expend | iture | rate | Average |
| | Auc | lited outcome | | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | 3 170 | 2 780 | 3 141 | 4 055 | 8.6% | 9.0% | 4 766 | 5 042 | 5 385 | 9.9% | 9.3% |
| Incremental housing | 34 440 | 30 891 | 31 293 | 35 815 | 1.3% | 91.0% | 34 671 | 36 072 | 38 925 | 2.8% | 71.1% |
| Subsidy voucher programme | - | - | - | - | _ | - | 2 501 | 25 354 | 23 140 | - | 19.6% |
| Total | 37 610 | 33 671 | 34 434 | 39 870 | 2.0% | 100.0% | 41 938 | 66 468 | 67 450 | 19.2% | 100.0% |

Statements of historical financial performance and position

Table 38.48 Rural Housing Loan Fund statements of historical financial performance and position

| Statement of financial performance | | | | | | | | | Outcome/ |
|--|---------|---------|---------|---------|---------|---------|----------|----------|-------------------|
| | | Audited | | Audited | | Audited | Budget | Revised | Budget Average |
| | Budget | outcome | Budget | outcome | Budget | outcome | estimate | estimate | (%) |
| R thousand | 2012/ | 13 | 2013/ | 14 | 2014/ | 15 | 2015/1 | 6 | 2012/13 - 2015/16 |
| Revenue | | | | | | | | | |
| Non-tax revenue | 46 666 | 50 180 | 56 453 | 53 617 | 44 141 | 54 765 | 37 591 | 49 476 | 112.5% |
| Sale of goods and services other than capital assets | 40 555 | 37 977 | 47 084 | 41 068 | 42 570 | 42 110 | 36 154 | 44 209 | 99.4% |
| of which: | | | | | | | | | |
| Sales by market establishment | 40 555 | 37 977 | 47 084 | 41 068 | 42 570 | 42 110 | 36 154 | 44 209 | |
| Other non-tax revenue | 6 111 | 12 203 | 9 369 | 12 549 | 1 572 | 12 655 | 1 437 | 5 267 | 230.8% |
| Total revenue | 46 666 | 50 180 | 56 453 | 53 617 | 44 141 | 84 349 | 37 591 | 49 476 | 128.5% |
| Expenses | | | | | | | | | |
| Current expenses | 30 555 | 31 450 | 34 192 | 24 366 | 30 140 | 34 434 | 39 870 | 39 870 | 96.6% |
| Compensation of employees | 8 871 | 8 720 | 9 993 | 9 459 | 10 678 | 10 328 | 13 754 | 13 754 | 97.6% |
| Goods and services | 10 917 | 12 332 | 13 407 | 4 531 | 7 274 | 13 704 | 13 991 | 13 991 | 97.7% |
| Depreciation | 101 | 120 | 126 | 96 | 262 | 174 | 850 | 850 | 92.6% |
| Interest, dividends and rent on land | 10 666 | 10 278 | 10 666 | 10 280 | 11 926 | 10 228 | 11 275 | 11 275 | 94.4% |
| Total expenses | 35 066 | 37 610 | 39 731 | 33 671 | 31 778 | 34 434 | 39 870 | 39 870 | 99.4% |
| Surplus/(Deficit) | 11 600 | 12 570 | 16 722 | 19 946 | 12 363 | 49 915 | (2 279) | 9 606 | - |
| | | | | | | | | | |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | 229 | 229 | 168 | 210 | 688 | 458 | 1 494 | 1 494 | 92.7% |
| Investments | 5 132 | 3 650 | 3 650 | 9 564 | 3 493 | 9 517 | 9 564 | 9 564 | 147.9% |
| Loans | 310 152 | 310 152 | 377 457 | 388 169 | 447 203 | 346 573 | 476 945 | 476 945 | 94.4% |
| Receivables and prepayments | 1 315 | 1 315 | 1 315 | 2 174 | 12 515 | 2 157 | 118 | 118 | 37.8% |
| Cash and cash equivalents | 179 511 | 159 510 | 49 645 | 119 914 | 19 780 | 180 176 | 57 891 | 57 891 | 168.7% |
| Taxation | 14 946 | 14 946 | 14 946 | 8 939 | 21 590 | 36 881 | _ | - | 118.0% |
| Total assets | 511 285 | 491 284 | 448 663 | 528 970 | 505 269 | 575 762 | 546 012 | 546 012 | 106.5% |
| Accumulated surplus/(deficit) | 42 619 | 42 619 | _ | 99 325 | 79 395 | 149 242 | 117 564 | 117 564 | 170.6% |
| Capital and reserves | 23 014 | 23 014 | 23 014 | - | - | - | - | - | 50.0% |
| Capital reserve fund | 305 738 | 285 737 | 285 737 | 285 738 | 285 737 | 285 737 | 285 737 | 285 737 | 98.3% |
| Borrowings | 138 729 | 138 729 | 138 729 | 139 645 | 138 034 | 138 508 | 140 205 | 140 205 | 100.3% |
| Trade and other payables | 312 | 312 | 312 | 818 | 374 | 733 | 999 | 999 | 143.3% |
| Benefits payable | - | - | - | 256 | - | - | - | - | - |
| Taxation | 3 | 3 | 1 | 1 642 | - | - | - | - | 41 125.0% |
| Provisions | 870 | 870 | 870 | 1 546 | 1 729 | 1 542 | 1 507 | 1 507 | 109.8% |
| Total equity and liabilities | 511 285 | 491 284 | 448 663 | 528 970 | 505 269 | 575 762 | 546 012 | 546 012 | 106.5% |

Table 38.49 Rural Housing Loan Fund statements of estimates of financial performance and position

| Statement of financial performance | | Average | Expen- diture/ | • | | | Average | Expen- diture/ |
|--|----------|----------------|-------------------|---------|--------------------|---------|----------------|-------------------|
| | | Average growth | Total: | | | | Average growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | Average (%) | Med | lium-term estimate | | (%) | Average (%) |
| R thousand | 2015/16 | 2012/13 - | | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | |
| Revenue | | | | | | | | |
| Non-tax revenue | 49 476 | -0.5% | 91.2% | 51 397 | 87 550 | 98 656 | 25.9% | 100.0% |
| Sale of goods and services other than capital assets | 44 209 | 5.2% | 72.9% | 44 341 | 82 114 | 93 336 | 28.3% | 91.0% |
| of which: | | | | | | | | |
| Administrative fees | - | - | - | 2 167 | 36 833 | 39 000 | _ | 21.5% |
| Sales by market establishment | 44 209 | 5.2% | 72.9% | 42 174 | 45 281 | 54 336 | 7.1% | 69.6% |
| Other non-tax revenue | 5 267 | -24.4% | 18.3% | 7 056 | 5 436 | 5 320 | 0.3% | 9.0% |
| Total revenue | 49 476 | -0.5% | 100.0% | 51 397 | 87 550 | 98 656 | 25.9% | 100.0% |
| Expenses | | | | | | | | |
| Current expenses | 39 870 | 8.2% | 89.0% | 41 938 | 66 468 | 67 450 | 19.2% | 160.8% |
| Compensation of employees | 13 754 | 16.4% | 28.9% | 15 969 | 18 554 | 19 668 | 12.7% | 32.4% |
| Goods and services | 13 991 | 4.3% | 30.3% | 14 718 | 36 541 | 36 658 | 37.9% | 44.9% |
| Depreciation | 850 | 92.0% | 0.8% | 379 | 878 | 931 | 3.1% | 1.4% |
| Interest, dividends and rent on land | 11 275 | 3.1% | 29.0% | 10 872 | 10 495 | 10 194 | -3.3% | 21.3% |
| Total expenses | 39 870 | 2.0% | 100.0% | 41 938 | 66 468 | 67 450 | 19.2% | 100.0% |
| Surplus/(Deficit) | 9 606 | - | - | 9 459 | 21 082 | 31 206 | 48.1% | _ |
| Statement of financial position | | | | | | | | |
| Carrying value of assets of which: | 1 494 | 86.9% | 0.1% | 282 | 98 | 92 | -60.5% | 0.1% |
| Acquisition of assets | (2 230) | 303.3% | -0.1% | (166) | (150) | (700) | -32.0% | -0.1% |
| Investments | 9 564 | 37.9% | 1.5% | 9 564 | 9 564 | 9 517 | -0.2% | 1.7% |
| Loans | 476 945 | 15.4% | 71.0% | 464 517 | 498 758 | 560 640 | 5.5% | 86.8% |
| Receivables and prepayments | 118 | -55.2% | 0.3% | 118 | 118 | 106 | -3.5% | 0.0% |
| Cash and cash equivalents | 57 891 | -28.7% | 24.3% | 53 047 | 60 662 | 95 012 | 18.0% | 11.4% |
| Total assets | 546 012 | 3.6% | 100.0% | 527 528 | 569 200 | 665 367 | 6.8% | 100.0% |
| Accumulated surplus/(deficit) | 117 564 | 40.2% | 18.7% | 119 091 | 124 040 | 155 246 | 9.7% | 22.3% |
| Capital reserve fund | 285 737 | _ | 53.5% | 285 737 | 335 737 | 388 637 | 10.8% | 56.0% |
| Borrowings | 140 205 | 0.4% | 26.1% | 120 181 | 106 888 | 118 683 | -5.4% | 21.3% |
| Trade and other payables | 999 | 47.4% | 0.1% | 1 019 | 1 041 | 1 300 | 9.2% | 0.2% |
| Provisions | 1 507 | 20.1% | 0.3% | 1 500 | 1 494 | 1 501 | -0.1% | 0.3% |
| Total equity and liabilities | 546 012 | 3.6% | 100.0% | 527 528 | 569 200 | 665 367 | 24.1% | 100.0% |

Personnel information

Table 38.50 Rural Housing Loan Fund personnel numbers and cost by salary level¹

| | , 00.00 | itulai lious | ,,,,g <u></u> | uii i u | iia po | 10011110 | | DO: 0 | una oo | ,, _v | Jaiai y | 10101 | | | | | | | |
|---------|------------|---------------|---------------|---------|--------|------------|-----------|---------|--------------|-----------------|---------|------------|-----------|----------|--------|-------|------|---------|-----------|
| | Numb | er of posts | | | | | | | | | | | | | | | | | |
| | estir | nated for | | | | | | | | | | | | | | | | | |
| | 31 M | arch 2016 | | | Nun | nber and c | ost¹ of p | ersonne | el posts fil | led / pla | nned fo | r on funde | d establi | ishmen | ł | | | Nui | mber |
| | Number | Number | | | | | р | | | | | | | | - | | | Average | |
| | of | of | | | | | | | | | | | | | | | | growth | |
| | funded | posts | | | | | | | | | | | | | | | | rate | Average |
| | | | | Actual | | Davis | ed estim | -4- | | | Mad: | 4 | | | -4- | | | | |
| | posts | on approved | | | | | | ate | | | wear | ım-term ex | | re estin | | | | (%) | (%) |
| | | establishment | 2 | 2014/15 | | 2 | 015/16 | | 2 | 016/17 | | 2 | 017/18 | | 20 | 18/19 | | 2015/16 | - 2018/19 |
| | | • | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Rural H | lousing Lo | an Fund | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary | 17 | 17 | 15 | 10.3 | 0.7 | 17 | 13.8 | 0.8 | 23 | 16.0 | 0.7 | 28 | 18.6 | 0.7 | 29 | 19.7 | 0.7 | 12.7% | 100.0% |
| level | | | | | | | | | | | | | | | | | | | |
| 1 – 6 | 7 | 7 | 6 | 1.9 | 0.3 | 7 | 1.8 | 0.3 | 11 | 2.8 | 0.3 | 15 | 3.5 | 0.2 | 15 | 3.5 | 0.2 | 24.4% | 48.6% |
| 7 - 10 | 4 | 4 | 4 | 1.7 | 0.4 | 4 | 1.9 | 0.5 | 4 | 2.0 | 0.5 | 4 | 2.2 | 0.5 | 5 | 3.0 | 0.6 | 15.9% | 18.1% |
| 11 – 12 | 3 | 3 | 3 | 3.1 | 1.0 | 3 | 5.6 | 1.9 | 5 | 5.9 | 1.2 | 6 | 6.9 | 1.1 | 6 | 7.0 | 1.2 | 8.2% | 20.4% |
| 13 – 16 | 2 | 2 | 1 | 1.6 | 1.6 | 2 | 2.3 | 1.1 | 2 | 2.9 | 1.5 | 2 | 3.5 | 1.8 | 2 | 3.6 | 1.8 | 17.0% | 8.6% |
| 17 – 22 | 1 | 1 | 1 | 2.0 | 2.0 | 1 | 2.2 | 2.2 | 1 | 2.3 | 2.3 | 1 | 2.5 | 2.5 | 1 | 2.6 | 2.6 | 4.9% | 4.3% |

1. Rand million.

Social Housing Regulatory Authority

Mandate

The Social Housing Regulatory Authority was established in 2010 in terms of the Social Housing Act (2008). The entity is mandated to regulate the social housing sector, and to ensure a sustainable and regulated flow of investment into the social housing sector in order to support the restructuring of urban spaces through providing capital grants to accredited social housing institutions.

Selected performance indicators

Table 38.51 Social Housing Regulatory Authority performance indicators by programme/objective/activity and related outcome

| Indicator | Programme/Objective/Activity | Outcome | | Past | | Current | Р | rojections | |
|---|-------------------------------------|--|---------|---------|---------|---------|---------|------------|---------|
| | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Number of social housing units delivered per year | Social housing investment programme | | 5 121 | 2 279 | 2 053 | 5 979 | 5 400 | 5 400 | 5 400 |
| Number of institutional investment grants approved per year | Institutional investment programme | Outcome 8: Sustainable human settlements and improved quality of | 26 | 22 | 21 | 35 | 38 | 40 | 44 |
| Total number of social housing institutions accredited | Regulations | household life | 43 | 47 | 61 | 60 | 65 | 65 | 65 |
| Total number of social housing units under regulation | Regulations | | _1 | 18 311 | 20 447 | 23 386 | 28 786 | 34 186 | 39 586 |

^{1.} No historical data is available as this indicator was introduced in 2013/14.

Expenditure analysis

The Social Housing Regulatory Authority contributes to the national development plan's vision of transforming human settlements, as well as to outcome 8 (sustainable human settlements and improved quality of household life) of government's 2014-2019 medium term strategic framework. The authority regulates the social housing sector to restructure South Africa's urban spaces and address social and spatial dysfunctions, and approves, administers and disburses institutional and capital grants to accredited social housing institutions.

The Cabinet approved budget reductions of R1.1 billion over the medium term are a result of underperformance and slow progress in correcting institutional problems in the authority and the social housing sector. The major spending by the Regulator will be on capital investment into the social housing sector through the restructuring capital grant.

The restructuring capital grant is expected to increase from R508.8 billion in 2015/16 to R1 billion in 2018/19, and is expected to yield 16 200 social housing units in identified restructuring zones. This will contribute significantly to achieving the national target of 27 000 social housing units by 2019. In addition, the agency is projected to approve and disburse 122 institutional investment grants, which provide for increased capacity support to pre-accredited social housing institutions, at a projected value of R95.4 million.

The reorganisation of the authority gives more emphasis to its mandate to regulate social housing institutions and projects. Improved regulatory capabilities are expected to result in the accreditation of 65 social housing institutions by 2018/19 and all audits on building conditions and tenants carried out via an automated system. Spending in the regulation programme is expected to increase from R2.5 million in 2015/16 to R10 million in 2018/19.

At the end of September 2015, the authority had 26 personnel, but it is expected to fill its allocation of 36 funded posts over the medium term. As a result, spending on compensation of employees is expected to grow at an average annual rate of 5 per cent over the period.

Table 38.52 Social Housing Regulatory Authority expenditure trends and estimates by programme/objective/activity

| | | | | | Average growth | Expen- diture/ Total: | | | | Average growth | Expen- diture/ Total: |
|------------------------------------|-----------|---------------|---------|----------|----------------|-----------------------------|---------|--------------|-----------|----------------|-----------------------------|
| | | | | Revised | rate | Average | Medium | -term expend | diture | rate | Average |
| | Aud | dited outcome | | estimate | (%) | (%) | | estimate | | (%) | (%) |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2012/13 - | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Administration | 40 298 | 27 355 | 31 136 | 32 046 | -7.4% | 7.6% | 36 392 | 38 212 | 40 428 | 8.1% | 5.5% |
| Social housing investment | 886 982 | 122 359 | 597 543 | 432 307 | -21.3% | 84.0% | 424 388 | 768 715 | 1 006 064 | 32.5% | 88.3% |
| programme | | | | | | | | | | | |
| Institutional Investment Programme | 77 814 | 27 522 | - | 41 936 | -18.6% | 7.8% | 34 183 | 30 490 | 30 722 | -9.9% | 5.4% |
| Regulations | 3 033 | 2 059 | 2 344 | 2 514 | -6.1% | 0.6% | 6 000 | 8 000 | 10 000 | 58.4% | 0.9% |
| Total | 1 008 127 | 179 295 | 631 023 | 508 803 | -20.4% | 100.0% | 500 963 | 845 417 | 1 087 214 | 28.8% | 100.0% |

Statements of historical financial performance and position

Table 38.53 Social Housing Regulatory Authority statements of historical financial performance and position

| Statement of financial performance | | | | | • | | | . | Outcome/ Budget |
|------------------------------------|----------------|--------------------|--------------|--------------------|----------------|--------------------|--------------------|---------------------|--------------------------|
| | Dudmat | Audited outcome | Dudmat | Audited outcome | Dudmet | Audited outcome | Budget estimate | Revised estimate | Average |
| R thousand | Budget 2012 | | Budget 2013/ | | Budget 2014 | | 2015/ | | (%) 2012/13 - 2015/16 |
| Revenue | 2012) | 113 | 2013/ | 14 | 2014 | 113 | 2013/ | 10 | 2012/13 - 2013/10 |
| Non-tax revenue | | 450 609 | | 2 482 | | | | | |
| Other non-tax revenue | _ | 450 609 | <u>-</u> | 2 482 | | _ | | | _ |
| Total revenue | 435 234 | 1 119 106 | 936 254 | 652 633 | 861 023 | 631 023 | 1 008 803 | 508 803 | 89.8% |
| Expenses | 433 234 | 1 113 100 | 330 234 | 032 033 | 001 023 | 031 023 | 1 000 003 | 300 003 | 03.070 |
| Current expenses | 435 234 | 46 194 | 49 393 | 30 710 | 33 480 | 33 480 | 59 156 | 59 156 | 29.4% |
| Compensation of employees | 12 200 | 15 966 | 23 344 | 16 648 | 17 547 | 18 495 | 23 171 | 23 171 | 97.4% |
| Goods and services | 422 534 | 28 627 | 24 949 | 12 962 | 14 933 | 14 985 | 35 985 | 35 985 | 18.6% |
| Depreciation | 500 | 1 601 | 1 100 | 1 100 | 1 000 | 14 300 | - | - | 103.9% |
| Transfers and subsidies | _ | 961 933 | 1 100 | 148 585 | 827 543 | 597 543 | 949 647 | 449 647 | 121.4% |
| Total expenses | 435 234 | 1 008 127 | 49 393 | 179 295 | 861 023 | 631 023 | 1 008 803 | 508 803 | 98.8% |
| Surplus/(Deficit) | | 110 979 | 886 861 | 473 338 | - | _ | _ | | _ |
| | | | | | | | | | |
| Statement of financial position | | | | | | | | | |
| Carrying value of assets | 5 766 | 3 505 | 5 340 | 3 221 | 4 470 | 2 251 | 4 670 | 4 670 | 67.4% |
| Receivables and prepayments | 251 | 585 | 602 | 436 701 | 602 | 877 326 | 602 | 350 252 | 80 936.5% |
| Cash and cash equivalents | 498 124 | 178 572 | 34 500 | 45 675 | 36 500 | 1 831 | 350 000 | 350 | 24.6% |
| Total assets | 504 141 | 182 662 | 40 442 | 485 596 | 41 572 | 881 408 | 355 272 | 355 272 | 202.3% |
| Accumulated surplus/(deficit) | 701 | 170 628 | 38 892 | 472 535 | 40 222 | 583 118 | 353 172 | 353 172 | 364.8% |
| Capital and reserves | 13 015 | - | - | 296 | _ | - | - | - | 2.3% |
| Capital reserve fund | 488 676 | 1 | - | - | - | - | _ | - | 0.0% |
| Accrued interest | - | 2 126 | - | 9 706 | - | - | _ | - | - |
| Trade and other payables | 1 749 | 9 023 | 1 550 | 1 485 | 1 350 | 297 994 | 2 100 | 2 100 | 4 602.2% |
| Provisions | - | 884 | - | 1 576 | - | - | _ | - | _ |
| Derivatives financial instruments | - | - | _ | - | _ | 296 | _ | - | _ |
| Total equity and liabilities | 504 141 | 182 662 | 40 442 | 485 597 | 41 572 | 881 408 | 355 272 | 355 272 | 202.3% |

Statements of estimates of financial performance and position

Table 38.54 Social Housing Regulatory Authority statements of estimates of financial performance and position

| Statement of financial performance | | | Expen- | | | | | Expen- |
|------------------------------------|----------|-----------|-----------|---------|-------------------|-----------|-------------|---------|
| · | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Me | dium-term estimat | te | (%) | (%) |
| R thousand | 2015/16 | 2012/13 - | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Revenue | | | | | | | | |
| Transfers received | 508 803 | -8.7% | 89.8% | 500 963 | 845 417 | 1 087 214 | 28.8% | 100.0% |
| Total revenue | 508 803 | -23.1% | 100.0% | 500 963 | 845 417 | 1 087 214 | 28.8% | 100.0% |
| Expenses | | | | | | | | |
| Current expenses | 59 156 | 8.6% | 9.7% | 63 874 | 65 096 | 70 406 | 6.0% | 17.0% |
| Compensation of employees | 23 171 | 13.2% | 4.6% | 24 329 | 25 546 | 26 823 | 5.0% | 3.7% |
| Goods and services | 35 985 | 7.9% | 4.9% | 39 545 | 39 550 | 43 583 | 6.6% | 5.9% |
| Transfers and subsidies | 449 647 | -22.4% | 90.3% | 437 089 | 780 321 | 1 016 808 | 31.3% | 90.4% |
| Total expenses | 508 803 | -20.4% | 100.0% | 500 963 | 845 417 | 1 087 214 | 28.8% | 100.0% |
| Surplus/(Deficit) | _ | (1) | _ | _ | _ | _ | - | _ |

Table 38.54 Social Housing Regulatory Authority statements of estimates of financial performance and position

| Statement of financial position | | | Expen- | | • | • | | Expen- |
|---------------------------------|----------|-----------|-----------|---------|------------------|---------|-------------|---------|
| | | Average | diture/ | | | | Average | diture/ |
| | | growth | Total: | | | | growth | Total: |
| | Revised | rate | Average | | | | rate | Average |
| | estimate | (%) | (%) | Med | ium-term estimat | e | (%) | (%) |
| R thousand | 2015/16 | 2012/13 - | - 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2015/16 - 2 | 2018/19 |
| Carrying value of assets | 4 670 | 10.0% | 1.0% | 4 670 | 4 670 | 4 997 | 2.3% | 61.7% |
| Receivables and prepayments | 350 252 | 743.0% | 72.1% | 952 | 952 | 602 | -88.0% | 35.3% |
| Cash and cash equivalents | 350 | -87.5% | 26.9% | 350 | 350 | _ | -100.0% | 3.0% |
| Total assets | 355 272 | 24.8% | 100.0% | 5 972 | 5 972 | 5 599 | -74.9% | 100.0% |
| Accumulated surplus/(deficit) | 353 172 | 27.4% | 89.1% | 3 872 | 3 872 | 4 997 | -75.8% | 79.6% |
| Trade and other payables | 2 100 | -38.5% | 9.9% | 2 100 | 2 100 | 565 | -35.4% | 20.3% |
| Benefits payable | - | - | _ | _ | - | 37 | _ | 0.2% |
| Total equity and liabilities | 355 272 | 24.8% | 100.0% | 5 972 | 5 972 | 5 599 | -111.3% | 100.0% |

Personnel information

Table 38.55 Social Housing Regulatory Authority personnel numbers and cost by salary level¹

| | | er of posts nated for | | | - | | | | | | | | | | | | | | |
|----------|----------|--------------------------|--------|--------|------|----------|----------|---------|-------------|-------------|----------|------------|----------|----------|--------|--------|------|---------|--------------|
| | 31 Ma | arch 2016 | | | Nu | mber and | cost1 of | personr | nel posts f | illed / pla | anned fo | or on fund | ed estab | lishme | nt | | | Nun | nber |
| | Number | Number | | | | | | | • | • | | | | | | | | Average | Salary |
| | of | of | | | | | | | | | | | | | | | | growth | level/Total: |
| | funded | posts | | | | | | | | | | | | | | | | rate | Average |
| | posts | on approved | | Actual | | Revis | ed estim | ate | | | Medi | ium-term e | xpendit | ure esti | mate | | | (%) | (%) |
| | | establishment | 2 | 014/15 | | 2 | 2015/16 | | 2 | 016/17 | | 2 | 017/18 | | 2 | 018/19 | | 2015/16 | - 2018/19 |
| Social H | ousing R | egulatory | | | Unit | | | Unit | | | Unit | | | Unit | | | Unit | | |
| Authorit | у | | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | Number | Cost | Cost | | |
| Salary | 36 | 36 | 26 | 18.5 | 0.7 | 36 | 23.2 | 0.6 | 36 | 24.3 | 0.7 | 36 | 25.5 | 0.7 | 36 | 26.8 | 0.7 | 5.0% | 100.0% |
| level | | | | | | | | | | | | | | | | | | | |
| 1 – 6 | 1 | 1 | - | _ | - | 1 | 0.1 | 0.1 | 1 | 0.1 | 0.1 | 1 | 0.1 | 0.1 | 1 | 0.1 | 0.1 | 5.0% | 2.8% |
| 7 – 10 | 16 | 16 | 8 | 2.4 | 0.3 | 16 | 5.6 | 0.4 | 9 | 5.9 | 0.7 | 9 | 6.2 | 0.7 | 9 | 6.5 | 0.7 | 5.0% | 29.9% |
| 11 – 12 | 9 | 9 | 14 | 11.0 | 0.8 | 9 | 5.8 | 0.6 | 9 | 6.1 | 0.7 | 9 | 6.4 | 0.7 | 9 | 6.7 | 0.7 | 5.0% | 25.0% |
| 13 – 16 | 10 | 10 | 4 | 5.1 | 1.3 | 10 | 11.6 | 1.2 | 17 | 12.2 | 0.7 | 17 | 12.8 | 8.0 | 17 | 13.5 | 8.0 | 5.0% | 42.4% |

^{1.} Rand million.

Additional tables

Table 38.A Summary of conditional grants to provinces and municipalities¹

| | | | | Adjusted | | | |
|--|------------|---------------|------------|---------------|------------|-----------------|------------|
| | Au | dited outcome | | appropriation | Medium-ter | m expenditure e | stimate |
| R thousand | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Conditional grants to provinces | | | | | | | |
| Housing Development Finance | | | | | | | |
| Human settlements development grant | 15 395 032 | 17 028 326 | 17 084 369 | 18 302 675 | 18 283 991 | 21 060 343 | 22 281 843 |
| Total | 15 395 032 | 17 028 326 | 17 084 369 | 18 302 675 | 18 283 991 | 21 060 343 | 22 281 843 |
| Conditional grants to municipalities | | | | | | | _ |
| Housing Development Finance | | | | | | | |
| Urban settlements development grant | 7 392 206 | 9 076 906 | 10 284 684 | 10 554 345 | 10 839 468 | 11 472 247 | 12 052 137 |
| Municipal human settlements capacity grant | - | - | 300 000 | 100 000 | - | - | _ |
| Total | 7 392 206 | 9 076 906 | 10 584 684 | 10 654 345 | 10 839 468 | 11 472 247 | 12 052 137 |

^{1.} Detail provided in the Division of Revenue Act (2016).

| infrastructure |
|--------------------|
| _ |
| e on in |
| of expenditure / |
| Ę |
| 0 |
| Table 38.B Summary |
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| |

| ideals oc. Dodiningly of | desic soil callings of capendide on minds decide | | | | | | | | | |
|--|---|--------------------------|--------------------|------------|-----------------|------------|------------------------|------------|----------------------------------|------------|
| Project name | Service delivery outputs | Current project stage | Total project cost | Aur | Audited outcome | | Adjusted appropriation | Medium-ter | Medium-term expenditure estimate | timate |
| R thousand | | | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Infrastructure transfers to other s | nfrastructure transfers to other spheres, agencies and departments | | | | | | | | | |
| Mega projects (total project cost c | Aega projects (total project cost of at least R1 billion over the project life cycle) | | | | | | | | | |
| Human settlements development grant | Human settlements development Houses completed and sites serviced grant | Various | I | 15 395 032 | 17 028 326 | 17 084 369 | 18 302 675 | 18 283 991 | 21 060 343 | 22 281 843 |
| Urban settlements development grant | Bulk infrastructure installed | Various | I | 7 392 206 | 906 920 6 | 10 284 684 | 10 554 345 | 10 839 468 | 10 839 468 11 472 247 | 12 052 137 |
| Social Housing Regulatory Authority: Restructuring capital grant | Funding of social housing | Various | ı | 647 401 | 618 000 | 597 543 | 432 307 | 424 388 | 768 7 15 | 1 006 064 |
| Total | | | | 063 868 66 | 000 004 30 | 27 026 506 | 700 000 00 | 76 547 00 | 30 204 205 | 25 240 044 |

| Donor | Project | Programme | Period of | Amount | Amount Main economic | Spending | | | | | | |
|-------------------------|---|-------------------|------------|-----------|--------------------------|--------------------------------------|---|-----------|-----------|-------------|---------------|----------|
| | 122611 | 2 | commitment | committed | committed classification | focus | Audited outc | ome | Estimate | Medium-term | expenditure 6 | estimate |
| 3 thousand | | | | | | | 2012/13 2013/14 2014/15 2015/16 2016/17 2017/18 2018/19 | 4 2014/15 | 7 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| oreign | | | | | | | | | | | | |
| In cash | | | | | | | | | | | | |
| Danish International | Technical support on the integration of energy efficiency | Human Settlements | 2 years | 009 | 600 Goods and services | Provision of project level technical | ı | - 493 | 3 107 | 1 | l | ' |
| Development Agency | measures in N2 Gateway project | | | | | | | | | | | |
| otal | | | | 009 | | | • | - 493 | 3 107 | 1 | ı | • |



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